Carleton Area, New Brunswick, Canada

Regional Profile

2000

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"We're open for business!"

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Carleton Area, New Brunswick, Canada Regional Profile

Section 1: Brief History and Background of Carleton Region

Section 1.1- Exact Location of the Carleton Region

The **Carleton Region** is located in the **western portion of the Province of New Brunswick** in the country of **Canada**. The region is **bordered to the west by the State of Maine** and is accessible as the **major border entry point** for those crossing from **Maine into New Brunswick via Interstate 95** at the **Houlton-Woodstock** border crossing. See maps on the following pages. The region has many lakes and rivers that make the area ideal for tourism and recreational use. The Carleton Region's major river is the **St. John River**, which is one of the largest rivers in New Brunswick. The **St. John River** flows from north to south through the Carleton Region and has been the life-blood of the region in the past as well as the present. Accordingly, many of the major municipalities in the region are located on the banks of the river or are within several minutes driving distance of the river. The **people of the Carleton Region** are world renown for their friendliness and hospitality and the way they help each other and their neighbours out in time of need. The region is made up of **eight municipalities** which make the area a desirable place to start up a business and settle down. The eight municipalities in the region are as follows: **Bath, Bristol, Canterbury, Centreville, Florenceville, Hartland, Meductic, and Woodstock.**

Section 1.2- Brief Description of Region by Municipality

The **Village of Bath** is the northern most municipality located in the region. The village is located on the eastern bank of the Saint John River and is well known for its riverside beauty and charm. It is the last municipality before you enter Victoria County and is also known for its rural charm and strengths in agriculture and forest related products. The Northern Carleton Hospital is also located in the village.

The **Village of Bristol** is located several kilometres down the river from Bath and is also known for its riverside beauty and charm. Bristol is the location of a number of agricultural and wood product related businesses. Bristol is also the location of Carleton North High School serving the communities of Centreville, Florenceville, and Bath and their surrounding areas.

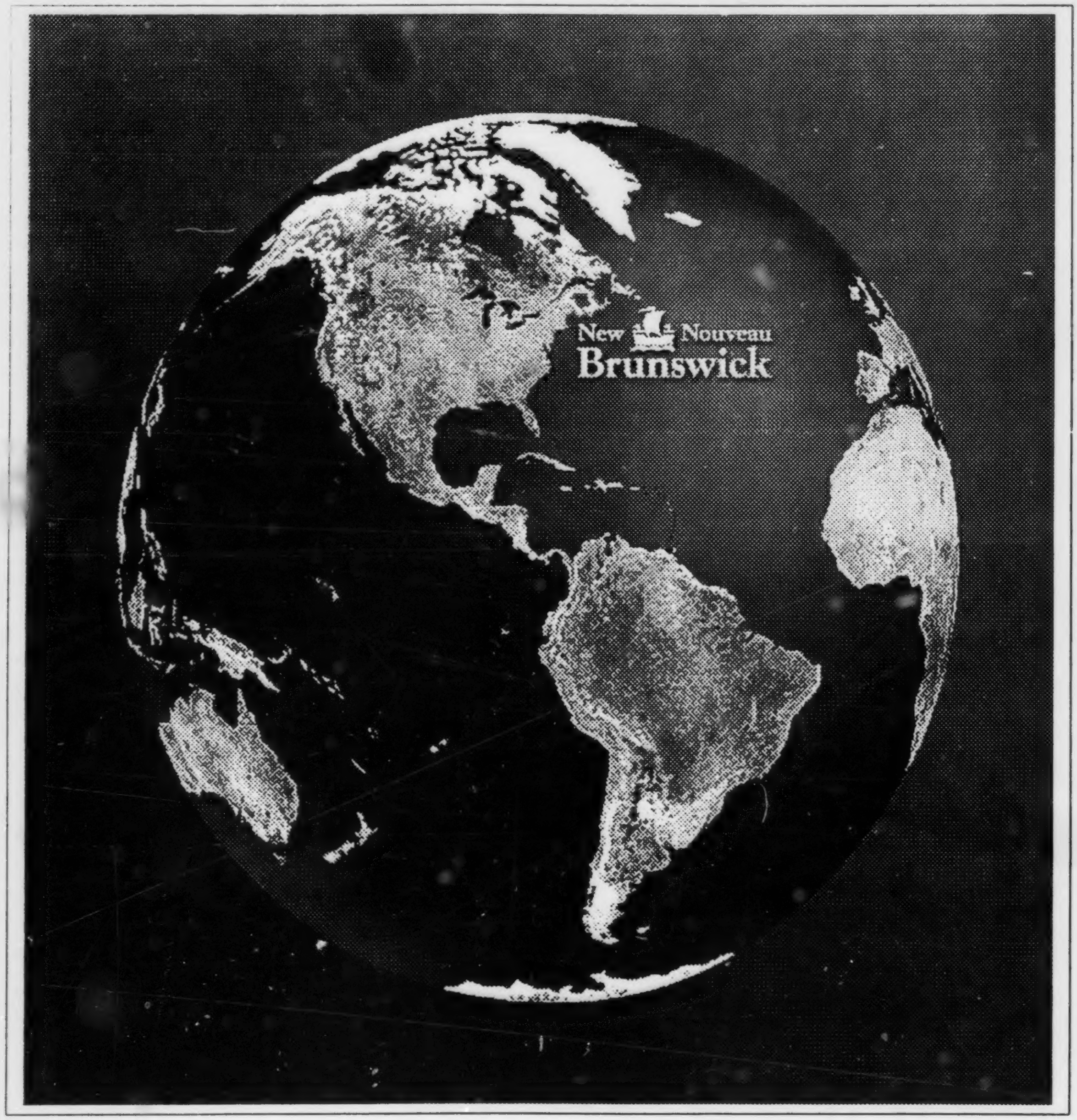
The **Village of Canterbury** is the southern most municipality located in the region, but in reality, is part of the northern most tip of York County. Nevertheless, the community works with its neighbours in Carleton County to better the Carleton Region. The village is best known for being a quiet and cozy satellite community. The village is the closest municipality to the Fosterville and Golden Ridge area, where a sizeable gold deposit and other mineral deposits have been discovered by Freewest Canada Resources Inc.

The **Village of Centreville** is located northeast of the Houlton-Woodstock border crossing and is best known for being a thriving steel manufacturing community whose major employers **Metalfab Ltd.** and **Thomas Equipment Ltd.** are internationally known for fire engine manufacturing and multipurpose small loader manufacturing respectively. Centreville is only a 10-minute drive away from the US border at Bridgewater, Maine.

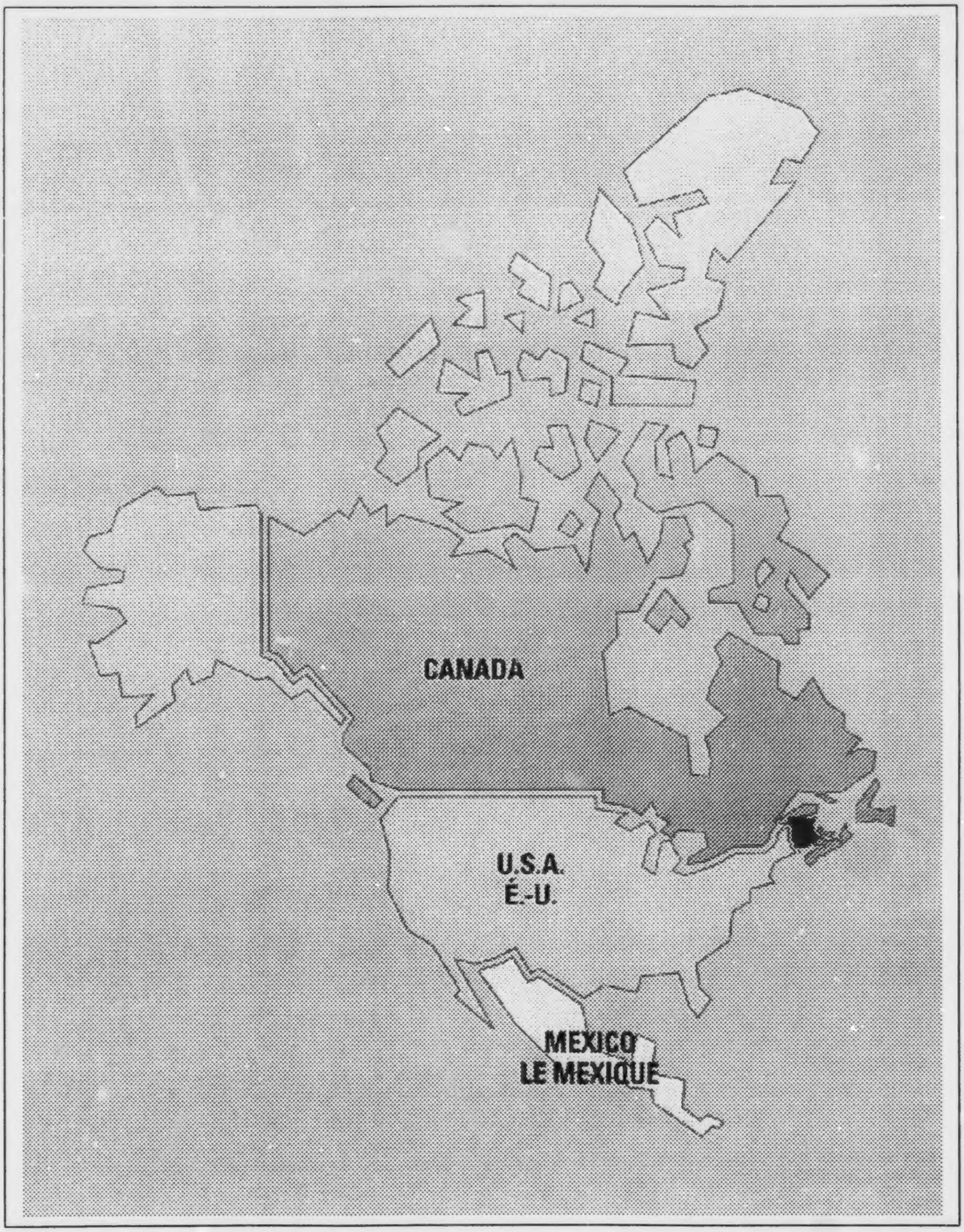
The **Village of Florenceville** is located several kilometres down the St. John River from Bristol and is world renown for being the location of the international corporate headquarters and birthplace of **McCain Foods Inc. McCain Foods Inc**. is the largest private sector employer in the region and is the best example of how a business based upon the strengths of the Carleton Region can succeed in the global marketplace.

The **Town of Hartland** is located a few kilometres down the river from Florenceville and is world renown for its major tourist attraction, the **Longest Covered Bridge in the World**. The town is also home to a number of manufacturing and agriculture related service industries that are available to service the needs of the immediate area. Accordingly, the town's focus is on further developing its tourism potential and broadening its manufacturing and agricultural service base.

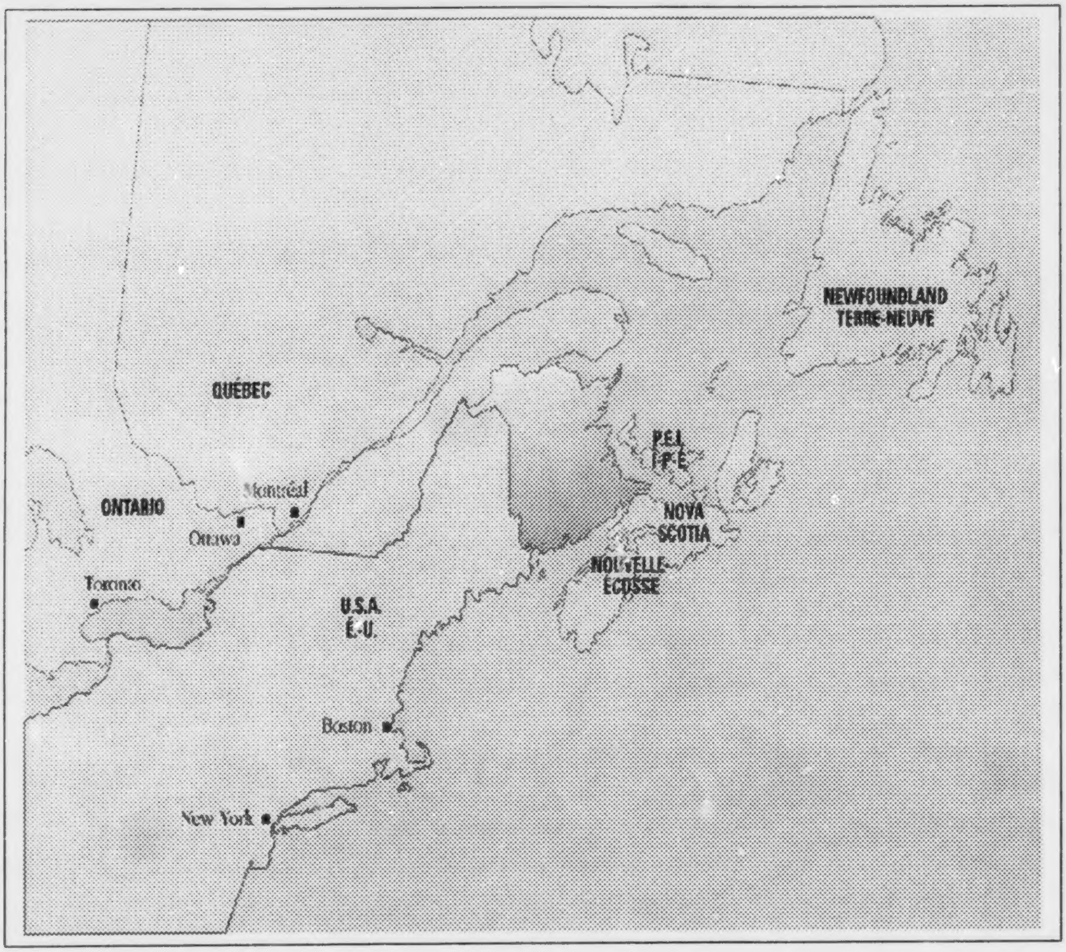
New Brunswick's Global Location


New Nouveau
Brunswick

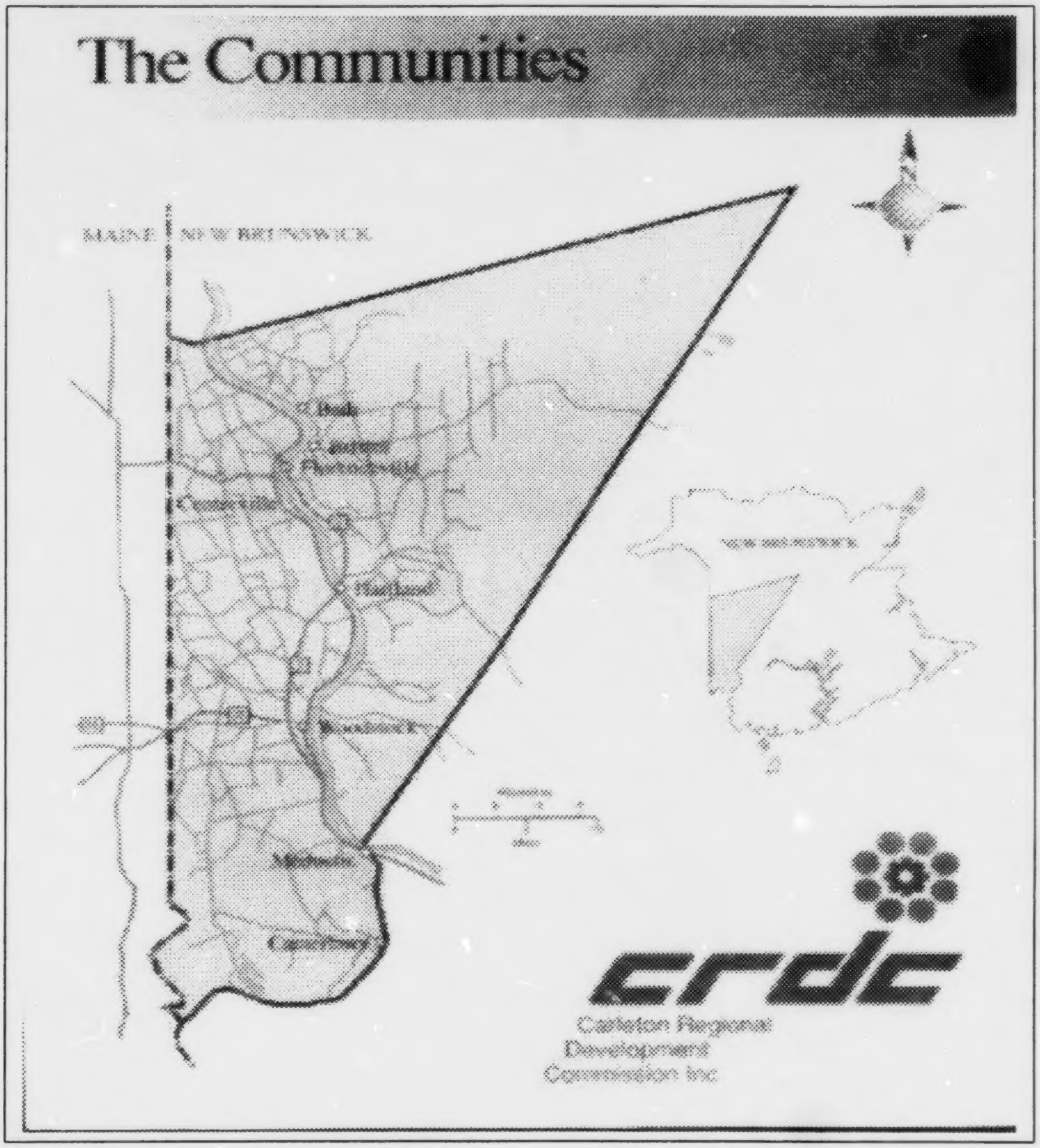
New Brunswick's North American Location


CANADA
U.S.A.
É.-U.
MEXICO
LE MEXIQUE

New Brunswick's Location With Respect to the US Northeast


NEWFOUNDLAND
TERRE-NEUVE
QUÉBEC
P.E.I.
Î-P-É
ONTARIO
Montréal
Ottawa
NOVA
SCOTIA
NOUVELLE-
ÉCOSSE
Toronto
U.S.A.
É.-U.
Boston
New York

The Communities of the Carleton Region



The Communities

MAINE
NEW BRUNSWICK
Bath
Florenceville
Centreville
Hartland
Woodstock
Meductic
Canterbury
NEW BRUNSWICK

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The **Village of Meductic** is located a few kilometres north of Canterbury on the western side of the St. John River. The village is best known for being the location of **Sabian Ltd.**, one of the world leaders in the manufacturing of cymbals for use by a substantial number of musicians throughout the world.

The **Town of Woodstock** is the largest of all municipalities in the region and is best known for being the major shopping and service centre for all municipalities in the region. The majority of the region's essential service facilities and offices are located here. **The Town of Woodstock** is the oldest incorporated town in the province becoming incorporated in 1856. The town's focus and motto is to be known as **Hospitality Town, N.B.** Besides being the geographic centre of the Carleton Region it is also the centre of the region's economic viability. From automobile dealerships to government services to sports and entertainment, Woodstock is the region's hub of activity. **Because of its location and proximity to the US border and it being the major intersection point between US Interstate 95 and the Trans Canada Highway, Woodstock is well positioned to become the US Northeast's Gateway to Atlantic Canada, and conversely, Atlantic Canada's Gateway to the US Northeast.**

Section 1.3- Carleton Region's Lifestyle Advantage

The Carleton Region has the best of all possible worlds – the friendliness of small community living with ready access to nearby metropolitan centres. In the picturesque towns and villages and in our beautiful countryside you will find **a lifestyle that is characterized by comfort and ease**, a lifestyle without urban stress- **a lifestyle rich in choice**. **History** is cherished in the Carleton Region. Here you can find the world's longest covered bridge, you will hear place names that bring to mind Maliseet, Loyalist, and European ancestors and you will see fine old houses built by the same craftspeople who launched gallant wooden ships. **Lifelong learning** is also a major priority in the region. In the area you will find excellent elementary, intermediate, and high schools as well as a well-equipped community college with courses ranging from business education and computer programming training to radio broadcasting. Within an hour's drive is the city of Fredericton, the post-secondary institutional capital of New Brunswick. In Fredericton you can find both the **The University of New Brunswick** and **St. Thomas University** as well as a number of business, technical, and computer training schools which serve the region as well as the province of New Brunswick as a whole. In the Carleton Region, we have a **health care** system designed to meet our community needs. Two strategically located hospitals and medical centres as well as a number of nursing homes, senior citizens' complexes and extra-mural nursing are all part of the region's extensive health care facilities and services. The foundation of the Carleton Region's economic development has been **forestry and agriculture**. The majestic forests of the Carleton Region have long supported a diverse lumber industry. Woodworking, saw mills, craftwork and related enterprises are all here. **Forestry** in the region is a sustainable industry with more room to grow. In terms of **agriculture,** the Carleton Region boasts lush pastureland and rolling countryside and is **one of the richest farming areas in Eastern Canada**. The region exports seed potatoes to 33 countries, and tablestock potatoes to the United States and the major Canadian markets. Within the region we also turn potatoes into french fries and potato chips. Internationally renowned companies such as **McCain Foods Limited**, **Sabian Ltd.**, and **Metalfab Ltd**. are all testaments to the fact that in today's global marketplace even businesses based in rural areas like the Carleton Region can succeed and prosper.

The **people of the Carleton Region are very friendly and hospitable** and will do their utmost to make sure those visiting the area are treated better than anywhere else and will also go out of their way to welcome any new businesses to the region. In the Carleton Region neighbours help out their neighbours in times of need. **The people of the region are a loyal and hard working lot.** Much of the region's success is due to the people's keen sense of entrepreneurship and the willingness to take the foundation and building blocks of an economy and to expand and diversify into a related area of expertise. At the present time the transportation industry is a classic example of this. The transportation carrier industry in the region has grown considerably in recent years simply because the region's agricultural, forestry, and manufactured products are in high demand both in Atlantic Canada as well as the US Northeast. Since the people of the Carleton Region are committed to strengthening the area through a spirit of entrepreneurship with resources they have been given, they are also extremely open to the possibilities of attracting and developing new industries both in the region's historical industries as well as in other more modern industries such as information technology, textiles, and tourism.

Section 2: Carleton Region's Advantage and Its Strategic Location

Section 2.1- Proximity to American Northeast

The Carleton Region has been perceived by the outside world as a rural area whose economic viability is tied directly to the success of the agriculture and forestry sectors. Although this is true, the Carleton Region also has a number of other reasons why it has an advantage over other areas in Atlantic Canada and the Northeastern United States. The most important of these is the region's strategic location. **Interstate 95, the American Northeast prime four-lane highway ties in directly with the Trans Canada Highway in the middle of the region at Woodstock**. As a result, the Carleton Region surrounding the intersection of these two major highways is in a prime location to benefit from the creation of new business establishments whose goal is to service both or either the Northeastern United States and Eastern Canada. The chart provided shows the region's proximity to major Northeastern American markets as well as major markets in Eastern Canada:

Section 2.2- Distance from Woodstock, N.B. to Major American and Canadian Destinations

Destination Name/ Location	Distance (km)	Distance (miles)	Estimated Driving Time (hours)
Fredericton, N.B.	99	61	1
Bangor, Maine	212	132	2.5
Saint John, N.B.	210	130	2.5
Moncton, N.B.	295	183	3.5
Portland, Maine	421	262	4
Charlottetown, P.E.I.	487	302	5
Manchester, New Hampshire	525	328	5.5
Quebec City, Quebec	494	307	5.5
Halifax, N.S.	586	364	6
Boston, Massachusetts	600	373	6.5
Montreal, Quebec	724	450	7.5
New York, New York	929	577	10
Toronto, Ontario	1267	787	13.5

Note: Woodstock, N.B. is chosen as the reference point for this table because it is located at the economic centre of the Carleton Region, it is the largest municipality in the region, and because it is the location where Interstate 95 connects to the Trans-Canada Highway.

The Carleton Region is much closer to the American Northeast and other major Eastern Canadian centres than other major cities in Atlantic Canada. Many of the communities in the Carleton Region are less than 10 kilometres from the Canada/ United States border and the I-95. With 75 million consumers living within a 1,000-mile radius of the Carleton Region, it is in a prime location to be of service to the people of both the U.S. Northeast and Eastern Canada. The region is also home to a variety of transport companies who are major support players in getting finished goods and raw materials from Canada to the Northeastern United States and Eastern Canada. In fact in the last five years there has been a dramatic increase in the number of transport carriers being established in the region due to the need of more carriers to transport various products and materials to the U.S. Northeast.

Section 2.3- Reasons Why New Brunswick Is Attractive to American and Canadian Companies

There are a number of reasons why American and Canadian companies are looking at New Brunswick, Canada as a viable alternative for site location. The reasons are as follows:

1. **The most powerful attraction for American firms to consider setting up shop in New Brunswick is the availability of qualified labour at attractive wage levels.**

2. **Consider the following unemployment rates:**

US Average Unemployment Rate	**4.2%**
Canadian Average Unemployment Rate	**7.5%**
Percentage of States With Rate of 6% or Higher	**6.0%**
Percentage of Provinces With Rate of 6% or Higher	**80.0%**
Percentage of US Metro Areas Below 5%	**82.0%**
Percentage of Canadian Metro Areas Below 5%	**8.0%**

New Brunswick vs. several US areas:

New Brunswick	**8.2%**	**Boston, Mass.**	**2.7%**	**Nashville, Tenn.**	**2.5%**
Carleton Region	**6.9%**	**New York, NY**	**6.8%**	**Atlanta, GE.**	**3.2%**
St. John, N.B.	**6.1%**	**Newark, NJ**	**4.2%**	**Columbus, OH**	**2.8%**
Fredericton, N.B.	**6.3%**	**Hartford, Conn.**	**2.2%**	**Chicago, Ill.**	**4.1%**
Moncton, N.B.	**7.4%**	**Baltimore, Md.**	**3.9%**	**Detroit, Mich.**	**2.8%**
Portland, Maine	**1.9%**	**Wilmington, NC**	**3.0%**	**Philadelphia, PE**	**4.5%**
Manchester, NH	**1.8%**	**Raleigh/Durham, NC**	**1.4%**	**Washington, DC**	**2.6%**

Note: Canadian unemployment rates are from October 1999 and American unemployment rates are from September 1999.

3. **Light industrial and customer service wages are lower in New Brunswick by 15-35% vs. US**
   $6.30 US is an effective starting wage in New Brunswick
   $7.50 -$9.50 in many US markets

4. **Primarily due to health insurance, health benefits costs are at least 3% lower in New Brunswick.**

5. **The quality of workers available at a competitive entry level in New Brunswick is excellent.**

6. **New Brunswick's telecommunications infrastructure is state-of-the-art.**

7. **There is a good pool of technical talent in New Brunswick- network and electronics technicians as well as software professionals.**

8. **There is a large pool of professional workers whose roots are in Atlantic Canada who would relocate from Ontario and Western Canada to New Brunswick if an appropriate job opportunity existed.**

9. **Electricity is reliable and inexpensive.**

10. **Multi-modal transportation services abound.**

11. **There are plenty of ready-to-go sites.**

12. **Incentives are highly competitive (often $5,000 per new job created).**

13. **New Brunswick has a reputation of being pro-business.**

14. **Economic development assistance is the equal of any in the US for corporate prospects.**

15. **Cost of living is relatively low.**

16. **Vocational and technical training resources are highly competitive.**

17. **Higher education is very responsive to business.**

18. **Provincial leadership wants call centers and light industry (unlike many American areas due to tight labor markets).**

19. **Unionization rate in the private sector is only 13%.**

20. **Building construction costs vary according to the type of facility and can be as low as $20 US per square foot in New Brunswick.**

21. **New Brunswick exhibits the strongest credit fundamentals of all Atlantic Canadian provinces.**

22. **New Brunswick is among the leaders in Canada for economic growth and job creation.**

23. **New Brunswick's wage rates are among the lowest in North America.**

24. **The number of hours required to be considered overtime in Canada is 44 hours whereas American companies must pay overtime after only 40 hours.**

25. **Canada was rated #1 in terms of Quality Life Index comparing all G-7 countries, thanks in part to our world-renowned healthcare system. Since healthcare is entirely government funded and through provincial Medicare, all residents receive free healthcare in New Brunswick. As a result, corporations do not pay additional taxes to fund healthcare in the province.**

26. **New Brunswick companies have one of the lowest legislated fringe benefit expenses in North America, which averages about 15% of payroll costs.**

27. **New Brunswick Power Corporation provides customers with the lowest cost and most reliable power in North America and offers an incentive rate reduction for new manufacturers.**

28. **New Brunswick's value-added sales tax (HST) of 15% is an automatic refundable tax credit for business.**

29. **New Brunswick's workforce is very loyal having one of the lowest rates of worker-initiated turnover in Canada. New Brunswick's rate of less than 4% turnover is among the best in North America.**

30. **New Brunswick's labor force also has very low absenteeism rates with a rate of 7.9 days missed per employee per year, which is among the lowest in Canada**

31. **New Brunswick's educational training resources are excellent with approximately 30,000 students enrolled at the four universities and nine community colleges around the province, as well as several thousand more who attend specialized training courses and programs at our vast number of private training firms.**

32. **New Brunswick's highway system links directly to the I95 at Woodstock.**

33. **New Brunswick's rail system links directly to the State of Maine.**

34. **New Brunswick's port of Saint John provides year-round access to Canadian, European, and US markets.**

35. **New Brunswick air service is provided daily to Canada and US markets.**

36. **New Brunswick parcel service ensures efficient J-I-T delivery.**

37. **NAFTA makes New Brunswick a gateway to North America when it comes to exporting goods.**

38. **Natural disasters within the province are virtually non-existent. New Brunswick is geologically sound with no significant seismic activity recorded over the past 100 years. There have been no significant earthquakes, tornadoes, and hurricanes that have caused damage in the past.**

39. **The climate in New Brunswick is more moderate than you might think. The average temperature across all seasons in the province is 50 degrees Fahrenheit. Summer mean daily temperatures vary between 54 and 76 degrees Fahrenheit. Winter daily mean temperatures vary between 26 and 55 degrees Fahrenheit. On average there are 186 frost-free days per year and 166 days per year of precipitation. The annual rainfall in the province is 43.3 inches and the annual snowfall in the province is about 118 inches. The mean wind speeds in New Brunswick are 9 miles per hour. In general, few workdays (yearly estimate about 2 or less) are lost due to extreme weather conditions.**

40. **New Brunswick's environmental regulatory regime is much more flexible than in the US because it is not controlled by a federal authority. The province thereby has more flexibility in dealing with companies and can complete the environmental approval process within 30 days if the company is within the required environmental protection limits.**

41. **From December 1997 to December 1998 New Brunswick led all provinces in employment growth with an increase of 4.1% beating out the big four provinces of Ontario, Alberta, British Columbia, and Quebec.**

Section 2.4- Reasons Why The Carleton Region Is A Good Place for American Firms to Set Up

1. **Proximity to U.S border- most communities in the region are within 10-20 minutes drive of the American border.**

2. **Interstate 95, the major East Coast four-lane superhighway connects with the Trans Canada Highway at Woodstock, the geographic centre of the Carleton Region.**

3. **A large number of experienced and highly reputed transport carrier companies are located in the region who are more than willing and readily available to move exports and imports to and from major US Northeast, Eastern Canadian, and Atlantic Canadian markets.**

4. **The region has a loyal and very hard working labour force.**

5. **The people of the area are very friendly and hospitable and will go out of their way to welcome new business to the region.**

6. **The people of the region share many family ties with their neighbours in the US Northeast. Many people in the region make frequent trips across the border to visit friends and family.**

Much of the region's population have received some post-secondary education in the US and a number of the residents of the region are dual citizens who are entitled to work on both sides of the border.

7. **The Carleton Region is within an hour's drive of the provincial capital of Fredericton. Fredericton is internationally known as being a major centre for information technology training despite its relatively small size when compared with other major cities in Atlantic Canada. The number of training facilities for information technology, call centres, and other high technology industries gives the surrounding regions' populations such as the Carleton Region an opportunity to train to meet the demands of those new businesses who wish to set up in the area.**

8. **Besides being the Carleton Region's source for training for information technology related industries, Fredericton is also the source of the majority of the post-secondary population university training. The majority of the region's population with a university degree have received it either at the University of New Brunswick or St. Thomas University in Fredericton.**

9. **Because of the region's proximity to Fredericton and its provincial government offices the Carleton Region's business population can easily set up a meeting with government officials and be there within an hour's time. Larger cities such as Saint John and Moncton and Miramichi have a much longer commute from their locations to meet with provincial government officials in Fredericton.**

10. **Since the Carleton Region's economy and prosperity is rooted in agriculture and forestry the region has a very strong base upon which to build. The people of the area are thus able to work as hard with their hands as well as they work with their minds. Since the government of New Brunswick has focused on attracting high information technology industries to the province other areas of industry have been somewhat neglected although that is changing recently. Since the Carleton Region has continued to prosper by building on the strengths of its agriculture and forestry related products, it is well positioned to be able to succeed in other labour intensive industries such as textiles or mining. Accordingly, the region is seeking to attract these types of businesses as well as the high technology types of businesses.**

11. **The region's large number of transport carrier companies show that it is indeed a hub of activity in the transportation industry for Atlantic Canada. Much of Atlantic Canada's agricultural and forestry related product exports pass through the region on their way to the US market. As long as Canadian wood products and food products such as potatoes are in demand by the US market the region's transportation industry will continue to grow. Much of the cargo that is received by the ports of Saint John and Halifax that are transported by truck make their way through the Carleton Region whether they are headed to the major markets of Eastern Canada or the US Northeast.**

12. **The region is also ideally located in an area that has a number of options when dealing with the use of airports. Major airports such as Bangor International Airport or Halifax International Airport are within several hours' driving distance. Other smaller feeder airports such as Moncton or Fredericton provide a number of connector flights to and from major US Northeast and Eastern Canadian business destinations.**

13. **The region's tourism potential is unlimited. The Saint John River Valley is one of the most beautiful river valleys in the world and has been compared as being more picturesque than the Rhine and Ruhr River Valleys in Germany. The region's landscape, countryside, number of historical sites, historic Victorian-style homes, and fall scenery are all world class examples of prime tourism attractions and are testament to the fact that the region's tourism potential is unlimited and is just as great of an opportunity to attract new people to the region as any other tool.**

Section 3: Demographic Data

Section 3.1- Carleton Region At A Glance

Location :	Western New Brunswick, Canada bordered to the west by the State of Maine Latitude: 46 Degrees North Longitude: 67.5 Degrees West Time Zone: Atlantic (1 hour ahead of Eastern)
Population:	27,200 (June 1997 Estimate)
Market (1,000-mile radius):	75 million people
Regional Land Area:	3846.12 sq. km or 1479.28 sq. miles
Regional Labour Force:	13,625 (1996)
Largest Industry Group:	Agriculture and related industries
Largest Private Sector Employer:	McCain Foods Inc. 1000 employees
Unemployment Rate:	6.9% (October 1999)
Per Capita Income:	$14,200 (1997)
Retail Sales:	$183.2 million (1999 Estimate)
Average Value of Dwelling:	$68,130 (1996)
Average Household Expenditures:	$21,315 (1996)
Median Employment Income:	$15,200 (1996)
Average Family Income:	$34,250 (1996)
College:	Woodstock Community College Enrollment 350 students for 1999-2000

Section 3.2- Population by Municipality

Municipality	1991	1996	% Change	Age 0-19	Age 20-64	Age 65+	Average Age	% Over Age 15
Bath	655	630	-3.80%	140	320	165	42.6	83.3
Bristol	720	705	-2.10%	170	400	135	39.3	82.9
Canterbury	422	415	-1.70%	125	225	65	36.8	80.7
Centreville	530	560	5.70%	140	310	110	37.8	80.3
Florenceville	690	710	2.90%	200	385	115	36.9	78.1
Hartland	890	890	0%	225	470	195	40.2	80.3
Meductic	248	236	-4.80%	70	135	40	34.9	78.7
Woodstock	4630	5090	9.90%	1310	2870	925	38.6	80.5
Region	29420	30170	2.50%	8655	17370	4160		
New Brunswick	723900	738133	2.00%	197835	447115	93180	36.1	80.4

Source: 1996 Census Data – Statistics Canada

Section 3.3- Personal Income Data by Municipality

Municipality Name	Total Income ($'000)	Per Capita Income ($)	Employment Income ($'000)	Median Employment Income ($)	Self-Employment Income ($'000)	Investment Income ($'000)
Bath	26,016	12,691	17,201	12,900	1,066	682
Bristol	19,871	14,296	13,679	15,700	417	730
Canterbury	12,687	12,946	7,577	12,900	531	455
Centreville	27,125	13,362	19,530	16,600	818	654
Florenceville	42,682	18,240	30,365	17,900	1,508	4,570
Hartland	45,723	12,880	30,815	15,200	2,930	2,014
Meductic	3,365	15,295	2,214	14,200	131	158
Woodstock	131,941	14,976	95,988	16,100	6,010	5,622
Region	309,410	14,336	217,369	15,188	13,411	14,885
New Brunswick	11,746,428	15,806	7,945,132	15,700	424,818	408,069

Source: Small Area 1996 Census Data – Statistics Canada

Section 3.4- Family Income Data by Municipality

Municipal Area	Husband-Wife Median Family Income (1996)	Lone-Parent Median Family Income (1996)	Non-Family Persons Median Family Income (1996)
Bath	$35,200	$14,900	$12,200
Bristol	$36,900	$16,700	$13,300
Canterbury	$32,000	$16,900	$12,500
Centreville	$37,700	$16,400	$13,700
Florenceville	$42,600	$18,400	$14,400
Hartland	$33,300	$17,400	$12,700
Meductic	$43,300	$0	$0
Woodstock	$39,800	$16,100	$13,000
Region	$37,600	$14,600	$11,475
New Brunswick	$42,600	$16,200	$13,500

Source: Small Area 1996 Data – Statistics Canada

Section 3.5- Property Taxation Rates Per $100 of Property Assessment (not including local service districts) and Property Valuation by Municipal Area 1998

Municipality	Inside Municipality Residential-Owner Occupied	Inside Municipality Residential-Rental Properties	Inside Municipality Nonresidential-Business Properties	Industrial Park Nonresidential-Business Properties	Business Improvement Area-Business Properties
Bath	$1.2900	$2.7900	$4.1750	N/A	N/A
Bristol	$1.0645	$2.5645	$3.8368	N/A	N/A
Canterbury	$1.2594	$2.7594	$4.1291	N/A	N/A
Centreville	$1.0480	$2.5480	$3.8120	N/A	N/A
Florenceville	$1.1088	$2.6088	$3.9032	N/A	N/A
Hartland	$1.4194	$2.9194	$4.3691	N/A	N/A
Meductic	$0.9049	$2.4049	$3.5977	N/A	N/A
Woodstock	$1.3750	$2.8750	$4.3025	$3.6650	$4.4750

Municipal Area	Estimated Total Value of All Property
Bath	$17,778,500
Bristol	$30,525,900
Canterbury	$7,852,200
Centreville	$20,305,900
Florenceville	$52,280,300
Hartland	$31,278,400
Meductic	$7,373,400
Woodstock	$171,995,600
Local Service Districts Total	$456,390,800
Regional Total	$795,781,000

Section 4: Labour Force/ Workforce Data

Section 4.1- Characteristics by Municipal Area

Municipal Area	Gross Labour Force, Total	Gross Labour Force, Males	Gross Labour Force, Females	Labour Force Participation Rate Ages 15 – 64
Bath	1010	570	440	76%
Bristol	700	390	310	77%
Canterbury	440	270	170	67%
Centreville	1,010	590	420	73%
Florenceville	1,210	680	530	76%
Hartland	1,740	990	750	72%
Meductic	110	60	50	79%
Woodstock	4,680	2,590	2,090	77%
Region	10,900	6,140	4,760	75%
New Brunswick	376,630	205,680	170,950	73%

Source: Small Area 1996 Census Data – Statistics Canada

Section 4.2- Characteristics by Industrial Sector

Sector Name Classification	Number of Employees	Percentage of Total Labour Force
Manufacturing Industries	2,505	18.4%
Retail Trade Industries	1,515	11.1%
Agricultural and Related Industries	1,295	9.5%
Health and Social Services Industries	1,145	8.4%
Transportation and Storage Industries	1,060	7.8%
Other Service Industries	945	6.9%
Construction Industries	865	6.3%
Educational Service Industries	775	5.7%
Government Service Industries	655	4.8%
Wholesale Trade Industries	645	4.7%
Accommodation, Food and Beverage Service Industries	645	4.7%
Logging and Forestry Industries	445	3.3%
Business Services Industries	360	2.6%
Finance and Insurance Industries	290	2.1%
Communications and Other Utility Industries	250	1.8%
Real Estate and Related Industries	140	1.0%
Fishing and Trapping Industries	80	0.6%
Mining Industries	10	0.0%
Total Labour Force	13,625	100.0%

Source: Statistics Canada 1996 Census Data- Know Your Region 1999 CDROM

Section 4.3- Finding Available Labour

The **Human Resources Development Canada Centre** in **Woodstock** is happy to assist new companies who want to set up operations in the Carleton Region. The Centre will aid companies in securing advertising and will pre-screen potential employees. They can also provide interview facilities that can be made available for employer use. The Centre can also provide prospective employers with the contacts necessary to better understand the region, whether they are government services who have detailed information on the local area's labour force or training facilities in the immediate area. The Centre can also direct you to other sources of information on the region such as the **Carleton Regional Development Commission**. The address of the **Human Resources Development Canada Centre** in Woodstock is as follows:

Human Resources Development Canada Centre
P.O. Box 2001
Woodstock, New Brunswick, Canada
E7M 5C1
Tel: 1-506-325-3220
Fax: 1-506-325-3222

Section 4.4- Occupational Group Breakdown

Occupational Group Name	Number of Employed Males	Number of Employed Females	Total Number Employed
Sales and services	995	2,060	3,055
Trades, transport and equipment operators	2,550	145	2,695
Business, finance, and administrative	565	1,600	2,165
Primary industry occupations	1,400	260	1,660
Processing, manufacturing, and utilities	795	395	1,190
Management	805	250	1,055
Social science, education, and government	310	420	730
Health care	50	490	540
Natural and applied sciences	295	75	370
Art, culture, recreation, and sport	80	90	170
Total	7,845	5,785	13,630

Source: Statistics Canada 1996 Census Data- Know Your Region 1999 CDROM

Section 4.5- Training Support

The private sector can purchase training expertise from a number of various coordinating groups that receive funding from **Human Resources Development Canada**. These various coordinating groups plan, coordinate and arrange training to meet the private sector needs. The organization of these various groups may be based upon sector, geography, or special interest. **Accordingly, the private sector is presently able to purchase training in the following areas: forestry, pulp and paper, construction, vocational, residential health services, early childhood education, agriculture, trucking, home building and renovation, and motor vehicle repair.** While participating clients may be employed or unemployed at the time of training, private sector contacts with the coordinating groups are undertaken with the expectation that employers will provide jobs relevant to training. The **New Brunswick Department of Advanced Education and Labour** will supply industry-specific training on a contractual basis. For further information contact:

Department of Labour
P.O. Box 6000
Fredericton, New Brunswick, Canada
E3B 5H1
Tel: 1-506-453-2725

Section 4.6- Salaries and Wages

The New Brunswick minimum wage is currently $5.75 per hour. A number of occupations with minimum, maximum, and median hourly rates of pay are provided for your reference:

Job Title	Minimum Hourly Rate	Maximum Hourly Rate	Median Hourly Rate
Secretary	$5.50	$20.45	$10.22
Data Entry Clerk	$6.00	$14.58	$7.21
Customer Service Representative	$5.80	$14.80	$7.85
Office Administration Clerk	$6.11	$18.47	$11.46
Bookkeeper	$5.50	$16.01	$8.41
Warehouse & Forklift Operator	$5.50	$14.17	$8.05
Janitor/ Maintenance Worker	$5.50	$17.70	$7.87
Shipper/Receiver	$5.75	$17.50	$7.57
Truck Driver	$5.50	$20.80	$10.55
Welder	$7.00	$23.35	$14.05

Source: Human Resources Development Canada- 1998 Hourly Rates For Selected Occupations

Section 4.7- Labour Legislation

Federal and provincial legislation provides comprehensive coverage for all aspects of industrial relations in New Brunswick. The **New Brunswick Employment Standards Act**, a broad ranging piece of legislation, covers hours of work, minimum wage and days of rest, overtime pay, paid public holidays, vacation and vacation pay, termination of employment, and other related categories affecting the employee-employer relationship. Another article of provincial legislation that affects industrial relations in the province is the **New Brunswick Industrial Relations Act.** This piece of legislation's purpose is to harmonize relations between employers and employees by encouraging the practice of collective bargaining between employers and trade unions, the Workplace Health, Safety and Compensation Act and the Human Rights Act. In terms of federal legislation, **Part III of the Canada Labour Code (Labour Standards)** applies to employees and employers in works, undertakings, or businesses that are under the legislative authority of the Parliament of Canada. Broadly speaking, the activities that come under federal jurisdiction include interprovincial and international services such as: railways, highway transport, telephone, telegraph and cable systems, pipelines, canals, ferries, tunnels and bridges, shipping and shipping services, radio and television broadcasting, air transport, aircraft operations and airdromes, and banks. For further information contact the following:

Department of Labour
P.O. Box 6000
Fredericton, New Brunswick, Canada
E3B 5H1
Tel: 1-506-453-2725

And / Or

Human Resources Development Labour Programs
95 Foundry Street, Suite 213
P.O. Box 1166
Moncton, New Brunswick, Canada
E1C 8P9
Tel: 1-506-851-7424

Section 5: Economic Data

Section 5.1- Present Economic Standing by Industrial Sector

The key economic activity in the Carleton Region revolves around **Agriculture & Food Processing, Forestry and Wood Related Products, Transportation, and Metal Fabrication**. The region also benefits from several specialty businesses such as **Sabian Ltd.**, **EFKA**, and **Barrett Diversified**.

Key employers in the region are as follows:

Wood Products Related Companies:

Company Name	Number of Employees
Juniper Lumber	550
Glassville Logging	150
K-Line Construction	75
Crabbe, H.J. Sawmill	55
Snokist- Christmas Trees	40
Brennan Contractors & Supplies	20

The wood products related industry sector has also achieved substantial growth in recent years. **Juniper Lumber** and **Glassville Logging** have led the way in adding employees to their prospective businesses due to increased demand for their products. Other construction companies and wood products manufacturers such as **K-Line Construction** and **Avondale Kitchens and Baths** have built off the bigger companies successes by finding a niche and marketing their products towards that area of specialty with great success.

Agriculture & Food Processing Companies (Service & Manufacturing):

Company Name	Number of Employees
McCain Foods Inc.	1000
Thomas Equipment Ltd.	290
Jolly Farmers	175
Small Fry Snack Foods	130
Canada Bread Ltd.	50
Canusa	40
Carleton Coop- Feed	30

In the agricultural sector, the region has several manufacturers of farm equipment that is exported to several countries around the world. There are also specialty chemical plants and distribution facilities, farm equipment dealers, specialized contractors, and consulting firms in the region. The agricultural sector is very diverse with potatoes, grain, soybeans, and other crops being grown in the region. As a result of the agricultural prosperity of the region, a number of the firms within the agricultural sector have continued to grow. **McCain Foods Inc.** growth in recent years is testament to the fact that the foundation of the Carleton Region economy will continue to remain strong for the foreseeable future.

Transportation Related Companies:

Company Name	Number of Employees
Day & Ross Transport Inc.	215
Fastrax	150
Ayr Motor Express Inc.	145
Valley Equipment	60
Woodstock Transport Inc.	50
McAuley's Transfer	32

The transportation sector has been very important to the region economically, especially recently. Due to the region's strategic location this has very much been a real growth sector in recent years. The demand for Atlantic Canadian raw materials and exports by both Northeast American and Eastern Canadian firms has been the driving force behind this sector's growth. The transport carrier companies still seem to be getting a substantial amount of business so it would be logical to assume that this sector will continue at its present growth rate.

Metal Fabrication and Specialty Manufacturing and Distribution:

Company Name	Number of Employees
Barrett Diversified Corp.	400
Sabian Cymbals Inc.	100
Craig's Manufacturing Ltd.	76
EFKA Canada Ltd.	75
BWS Manufacturing Ltd.	60
Cottage Industries	40
Metal Fab Inc.	36
B.I.D. Canada	27
Bell Wire Products	20
Garant	16
Guest Screw Products	13

A number of firms in this sector continue to do very well. A number of firms are considering expanding their product lines, planning to move to bigger buildings, and others are thinking about further expansion of their existing sites. The specialty manufacturing sector of region's economy also looks like it will be experiencing substantial growth in the near future.

Support Services and Related Companies:

Company Name	Number of Employees
McDonald's Restaurant	50
Fox Ford Lincoln Mercury	40
Bulls Creek Irving	32
Canadian Tire	32
JR's- The Loft	30
Saan Store	30

The tertiary sector of the Carleton Region encompasses retail and wholesale operations, services, communications and utilities. Also included in this sector is regional tourism operators consisting of hotels, restaurants, campgrounds, outfitters, and other related businesses. Although tourism businesses are not large there exists an opportunity for growth and diversification. Other growth within this sector results from the increasing employment from our key primary and secondary sector employers. With their consistent growth, demand for other services and products has increased resulting in new business startups.

A very important point to note about the Carleton Region is the level of entrepreneurship in the region. Approximately 6.5% of individuals employed in the region are self-employed compared to the provincial average of 5%. Another interesting point to know is that on average businesses have been operating for 19 years. This emphasizes that their success and sustainability in being established in the area and gives further credibility to the fact that the workers of the area are hard working and loyal and are doing the best to keep the region's economy stable and primed for growth. The region's future lies in the continued growth of our key sectors, development of export markets, and the development of a tourism industry. The region needs to do a better job of marketing itself to potential investors to bring new industry to the region as well as to attract a higher educated workforce to meet the changing technology demands within each sector.

Section 5.2- Construction Data

Building Permits Issued From January 1998 to March 1999 in the Carleton Region

Activity Type	Building Permits Issued	Value of Building Permits
Residential & Accessory	29	$2,303,000
Commercial	17	$1,213,000
Industrial	4	$168,000
Total	50	$3,684,000

Section 5.3- Construction Resources in the Region

A complete listing of construction related resources in the Carleton Region broken down by area of expertise can be found by looking at Appendix A1 at the back of this document.

Section 5.4- Carleton Region's 1999 Retail Sales Estimates

Category	Dollar Amounts ($millions)
Supermarkets and Groceries	42.3
All Other Food	3.2
Women's Clothing	3.9
Men's Clothing	1.8
Other Clothing	2.4
Shoes	3.0
Motor Vehicles and Recreational Vehicles	53.3
Gas Service Stations	10.9
Auto Parts Accessories & Services	11.0
Household Furniture & Appliances	11.7
Household Furnishings	1.1
Other Durable Goods	2.5
Other Semi-Durable Goods	20.7
General Merchandise	43.3
Drugs and Patent Medicine	13.1
All Other Retail	2.2
Total	**183.2**

Source: Canadian Markets 1999/2000 – Published by the Financial Post Data Group

Section 5.5- Consumer Price Index for New Brunswick (1992=100)

Consumer Price Index Category	Same Month Last Year	Previous Month	October 1999	Change From Previous Month	Change From Same Month Last Year
All Items	**107.9**	**110.5**	**110.4**	**-0.1**	**2.3**
Food	108.0	109.6	109.2	-0.4	1.1
Shelter	107.4	109.2	109.7	0.5	2.1
Household operations and furnishings	105.5	107.5	106.8	-0.7	1.2
Clothing and footwear	108.3	110.9	111.0	0.1	2.5
Transportation	116.0	122.3	122.4	0.1	5.5
Health and personal care	105.2	106.2	106.0	-0.2	0.8
Recreation, education, and reading	115.2	118.3	117.3	-0.8	1.8
Alcoholic beverages and tobacco products	85.6	85.5	85.5	0.0	-0.1
Special Aggregates:					
All items excluding food	107.9	110.8	110.7	-0.1	2.6
All items excluding energy	107.3	109.1	108.9	-0.2	1.5

Source: Statistics Canada Consumer Price Index, Monthly Indexes by Provinces

Section 5.6- Taxation

Property Tax Rates

Property tax rates in the Carleton Region are low compare to other rates in New Brunswick. Overall, **New Brunswick's rates are the lowest in Canada**.

Corporate Tax Rates

New Brunswick has a corporate income tax rate of 17% and a small business rate of 7%. The federal rate for statutory corporate tax is 28%, manufacturing income is 21%, and small businesses and small manufacturers is 12%. **Canada, as a whole, has the second lowest corporate tax burden among the G7 nations (only Germany is lower).**

Personal Tax Rates

A recent study by the British Columbia Department of Finance found that **New Brunswick has the third lowest personal tax burden in Canada** with only Alberta and British Columbia finishing ahead of the province.

The Harmonized Sales Tax- A Big Cost Advantage

New Brunswick is one of the first provinces in Canada to blend together both its provincial and federal sales tax rates. This gives you a big cost advantage in operating here simply because the entire 15% HST amount is refundable monthly whereas in most other Canadian provinces only the 7% federal sales tax is refundable. And if you're an exporter, you still get full credit for the sales tax you have paid on your materials, while you don't have to charge any sales tax- a great competitive advantage. Not to mention the fact that the HST filing system is more convenient and requires less paperwork to complete than most other provincial jurisdictions.

Other New Brunswick Tax Incentives for Business

- **No General Capital Tax**
- **No Payroll Tax**
- **No Sales Tax on Electricity**
- **No Sales Tax on 1-800 Phone Service**
- **No Sales Tax on Manufacturing and Production Equipment**
- **No Duties on Most Imported Manufacturing Equipment**
- **Investment Tax Credit Program**

Section 5.7- Largest Regional Employers

The Carleton Region's top 20 private sector employers, as of December 1999, are listed below.

Business Name	Industry Sector	Location	Number of Employees
McCain Foods Ltd.	Food Processing	Florenceville	1000
Juniper Lumber Co. Ltd.	Forestry	Juniper	550
Barrett Diversified	Specialty Distribution	Jacksonville	400
Thomas Equipment Ltd.	Manufacturing	Centreville	290
Day & Ross Inc.	Transportation	Hartland	215
Ayr Motor Express Inc.	Transportation	Woodstock	190
Jolly Farmers Products Ltd.	Agriculture/Horticulture	Northampton	175
Atlantic Superstore	Retail	Woodstock	150
Glassville Logging Co. Ltd.	Forestry	Glassville	150
Fastrax	Transportation	Florenceville	150
Small Fry Snack Foods	Food Processing	Hartland	130
Sabian Ltd.	Manufacturing	Meductic	100
Sobey's Store	Retail	Woodstock	85
Craig's Manufacturing Ltd.	Manufacturing	Hartland	76
K-Line Construction	Construction	Woodstock	75
EFKA Canada Ltd.	Manufacturing	Woodstock	75
Valley Equipment Ltd.	Transportation	Hartland	60
BWS Manufacturing Ltd.	Manufacturing	Centreville	60
H.J. Crabbe Sawmill	Forestry	Bristol	55
Hartland Agromart Ltd.	Wholesale	Hartland	55

Source: CRDC Business Directory 1999

Section 5.8- Business Size By Number of Employees

Number of Employees	1996	1997	1998	Change 1996-97	Change 1997-98	Change 1996-98
1-4 Employees	790	800	812	10	12	22
5-49 Employees	390	405	400	15	-5	10
50-99 Employees	17	19	19	2	0	2
100+ Employees	14	14	14	0	0	0
Total	1,211	1,238	1,245	27	7	34

Source: Statistics Canada- Know Your Region 1999 CDROM

Section 5.9- Future Outlook

The Carleton Region has an excellent opportunity for substantial growth in the future. Besides improving upon and adding to our key industries the region is also looking into other areas for growth. The opportunities for diversification into other industries are many. **The region's communities are looking at textiles, mining, tourism, and information technology as being the engines for further economic growth. Artal Industries Inc., a high-end producing sock manufacturing facility who has recently set up shop in Woodstock,** is a good example of the type of textile related company the region would want to attract. The discovery of what could be the largest gold and other mineral deposit in the Fosterville area by **Freewest Canada Resources Inc**. would create a **mining** industry in the region second to none in Atlantic Canada. In terms of **tourism** the mayors of the various communities in the Carleton Region are looking to draw in the huge numbers of tourists from both the US and Canada as they make their way to either Prince Edward Island, Nova Scotia, and Newfoundland. At the present time, the Carleton Region is not viewed from the outside world as being a viable tourist destination. The municipal leaders in the region are attempting to remedy this situation. In terms of **information technology** industries the region is looking to attract smaller types of call centres that are willing to set up in the smaller communities in the region, as **TBC Consulting Group** did in Hartland. **Overall, if the region can focus on developing these new areas of industry and continue to improve upon the industrial strengths we already have, the future of the Carleton Region will be very bright in the years ahead.**

Section 6: Real Estate/ Available Land For Use and Development

Section 6.1- Commercial and Residential

In the Carleton Region there is a great amount of real estate available for both commercial and residential development. At the present time, however, there are not many vacant commercial buildings available for purchase. The following list of real estate and related resources will be of interest to those who are inquiring about real estate availability in the area.

	Business Name	Location	Address	Phone	Fax
Real Estate Appraisers :					
	DeStecher Appraisals Ltd.	Woodstock	109 Regent	325-9264	325-9592
	Leech Appraisals Ltd.	Woodstock	114 Queen	328-3120	328-2686
	King Appraisals Ltd.	Woodstock	114 Queen	328-3176	325-2673
Real Estate Brokers :					
	Ruth Ferguson Real Estate	Florenceville	Burnham Rd.	392-6734	392-8811
	Prudential River Realty	Florenceville	Village Place Mall	392-6006	392-6519
	All Seasons Realty	Woodstock	634 Main	325-2500	325-2445
	Beatty Properties Ltd.	Woodstock	Woodstock	328-2234	
	Hartford Enterprises Inc.	Woodstock	299 Connell	325-9713	324-8882
	Prince Albert Realty	Woodstock	102 Prince Albert	328-8784	
	Prudential River Realty	Woodstock	626 Main	325-9057	325-9359
	Realty World Leaders	Woodstock	530 Main	324-6000	324-6010
	Remax Hartford Realty Inc.	Woodstock	297 Connell	324-8880	324-8882
	R.V. Thompson Realty Ltd.	Woodstock	111 King St.	325-1551	328-8345
	Wishart Real Estate	Woodstock	147 Connell	328-3371	328-3371
Real Estate Developers :					
	Headpond Estates	Woodstock	Grafton	325-2390	328-2390
	Strong Construction Ltd.	Woodstock	125 Strong St.	328-3592	328-4603
Land Surveyors :					
	Brennan Surveys	Bath	Bath	278-5084	392-8229
	McFarlane Land Surveying Ltd.	Woodstock	111 Grant	328-3563	325-2582
	Welch Surveys Ltd.	Woodstock	Woodstock	328-4380	328-4540

Source: Yellow Pages- Woodstock and Surrounding Area

Section 6.2- Industrial Parks

There are two major industrial parks in the Carleton Region. They are the **Woodstock Industrial Park** and the **Hartland Industrial Park**. The **Woodstock Industrial Park** has been developed in two sections. The first section is located on the Heller Road in Woodstock, and the second is located right on the Trans Canada Highway. Both sections are within 8 kilometres of the Maine/ New Brunswick border. Wood and paper manufacturing companies, building supply dealers, contractors, distributors, and industrial service companies are the major tenants of the Woodstock Industrial Park. The **Hartland Industrial Park** is located on McLean Avenue in the town of Hartland. A potato-chip manufacturer, the park's major industry, reflects its location in the heart of the province's potato-producing region. Farm equipment and supply manufacturers, agricultural service companies, a newspaper, contractors and a drug wholesaler are among the 13 other park tenants. The following tables will provide key information about each industrial park in the region:

Woodstock Industrial Park

Site	**Size :**	120 acres
	Available:	35 acres
	Cost:	$5,000/ acre
	Covenants:	By-laws and regulations affect setbacks, parking, loading, side/rear yards, Landscaping, outdoor storage
Services	**Power:**	Overhead, three phase, NB Power for specific needs
	Water:	Municipal 10" mains, capacity 2500 US gal/min. 95 lbs./sq. inch
	Sewage:	Municipal 8" mains
	Fire Protection:	Hydrants
	Road Surface:	Paved
Transport In	**Road:**	Instant access to Trans Canada Highway
Owner/Agent	**Contact:**	Town of Woodstock Ken Harding, Chief Administrative Officer 824 Main Street Woodstock, N.B. E7M 2E8 Tel: 1-506-325-4600 Fax: 1-506-325-4308 E-Mail: townofwo@nbnet.nb.ca

Hartland Industrial Park

Site

Size : 75 acres
Available: 4 acres
Cost: $3,000/ acre
Covenants: By-laws and regulations affect setbacks, parking, loading, side/rear yards

Services

Power: Overhead, underground, three phase, NB Power for specific needs
Water: Municipal 10" mains
Sewage: Municipal 10" mains to a lagoon
Fire Protection: 1500-1800 gal/min, volunteer fire station 500 yards from park, 2 hydrants
Road Surface: Paved

Transport In

Road: 3.2 km to Trans Canada Highway

Owner/Agent

Contact:
Town of Hartland
Judy Dee, Town Clerk
31 Orser St.
Hartland, N.B.
E7P 1R4
Tel: 1-506-375-4357
Fax: 1-506-375-8265

Section 6.3- Housing Statistics

Municipal Area	Total Number of Private Occupied Dwellings	Number of Owned Private Occupied Dwellings	Number of Rented Private Occupied Dwellings	Average Value of Owned Occupied Dwellings
Bath	245	155	85	$46,594
Bristol	275	225	50	$75,160
Canterbury	150	150	0	$41,278
Centreville	225	130	95	$69,624
Florenceville	265	190	80	$75,763
Hartland	330	255	75	$62,386
Meductic	80	60	20	$73,497
Woodstock	2,045	1,350	695	$100,732
Carleton Region	3,615	2,515	1,100	$68,130
New Brunswick	271,155	200,055	70,140	$77,937

Source: 1996 Census Data- Statistics Canada

Section 7: Services Breakdown by Economic Sector

Section 7.1- Utilities

Electrical Power

Electricity in the Carleton Region is supplied by the **NB Power Corporation**. **NB Power** is a provincial Crown corporation with a reputation for providing reliable energy at a reasonable cost. **NB Power is one of Canada's largest exporters of electricity. It has a net generating capacity of 4006 MW at 13 generating stations and three combustion turbines, and is electrically interconnected with neighboring states and provinces.** Electricity is produced from a number of sources including hydro, thermal, and one of the world's top nuclear stations at Point Lepreau. Environmental considerations guide all operations and NB Power has installed two of Canada's first utility scrubbers. **NB Power rates, in every category, are lower than those in New England – in some cases up to a third of the cost. Within Canada its rates for small industrial users are lower than all of its neighbors, and residential rates are lower than most regions of Canada including other Atlantic Canadian provinces and Ontario.**

Water and Sewage

The Carleton Region has an excellent water supply and a number of very efficient and effective sewage treatment systems. Although not all communities have water treatment plants, many of the larger communities do have them. **Due to the high concentrations of manganese in the Woodstock water supply the town decided to install a state-of-the-art $750,000 water treatment system. This type of treatment plant does not use chemicals to treat the water but is a type of filtration system that drastically reduces the amount of manganese in the town water supply. This type of water treatment plant has been in operation in various countries in Europe and is the first to be installed in North America.** Other communities in the region have more conventional water treatment plants that serve their municipalities well. A number of the smaller communities in the region do not have sewage treatment plants or water treatment plants because the various households and businesses in each community have their own private wells and septic tanks. The following listing will give you an indication of what the various water and sewer rates are for each community in the region for 1998:

Municipality Name	Residential Water Rate	Residential Sewer Rate	Residential Combined Rates
Bath	$138.00	$322.00	$460.00
Bristol	N/A	$311.40	$311.40
Canterbury	N/A	N/A	N/A
Centreville	N/A	$325.00	$325.00
Florenceville	N/A	$340.00	$340.00
Hartland	$92.06	$134.19	$226.25
Meductic	N/A	N/A	N/A
Woodstock	$189.44	$115.56	$305.00

Source: NB Department of Municipalities and Housing Website- http://www.gov.nb.ca/mch/anrpt.htm

Oil, Gas, Propane, Natural Gas

In terms of alternative sources of energy the Carleton Region has several. There are a number of alternative sources of energy in the home heating area. Residents of the region have the option right now of choosing oil or propane to heat their homes during the cooler months of the year. Many of the residents of the region also have other alternative sources of heating sources in their homes such as wood burning stoves and fireplaces. Although the majority of homes in the region are heated by electricity, oil and propane are also major players locally. **Irving** is the primary provider of home heating oil in the region while other smaller community-based energy providers cover both the oil and propane markets. **Irving Oil** dominates gasoline products in the region, but there are several other sources of gas products such as **Esso**. **Accessibility to natural gas from Sable Island via the Maritimes Northeast Natural Gas Pipeline for the region is dependent upon the construction of a lateral pipeline from the main pipeline below Fredericton up the Saint John River Valley. At the present time municipal and regional government representatives are lobbying the provincial government to get this lateral pipeline to Northwestern New Brunswick built as quickly as possible.** With natural gas scheduled to flow through the main pipeline in the near future the sooner the Carleton Region gets access to this other source of energy the better.

Section 7.2- Health Care Overview and Available Resources

Health care is of paramount importance to the people of the Carleton Region. The Carleton Region has a number of highly rated health care facilities whose focus is to service, as best as is humanly possible, the health care needs of the people of the region. The Carleton Region is under the umbrella of the **Region 3 Hospital Corporation**, which serves a population base of 155,000 people and covers the largest land area of any other hospital corporation in the province. Region 3's boundaries encompass the residents of communities as far north as Plaster Rock, as far south as McAdam, and as far east as Chipman. **The Carleton Region, located in the western central area of Region 3, has two major hospitals, a number of nursing homes and facilities for the elderly, as well as an extra-mural hospital program that is a national and international model for quality home care.**

Health Care Facilities

Carleton Memorial Hospital

The Carleton Memorial Hospital, located in Woodstock, is an acute care facility serving a population of approximately 35,000 people. The facility provides primary and a number of secondary services to its catchment population. There are approximately 20 physicians who are active members of the medical staff. In addition, there are 42 consulting physicians. The original hospital in Woodstock, The L.P. Fisher Memorial, was founded in 1903. The Carleton Memorial replaced it in 1955. This hospital is the next in line to receive funding for a major facility upgrade and renovation from the Region 3 Hospital Corporation once work is finished on the major hospitals in the Fredericton area. Local municipal and government officials in the Carleton Region are continuing to put pressure on the provincial government to get the project going as soon as possible because no major upgrade work on the hospital has been done since the mid 1980's. Hopefully, in the near future, this work will be completed thus making the facility better able to handle its present workload more effectively and much more easily.

Northern Carleton Hospital

The Northern Carleton Hospital, located in Bath, is an acute care facility serving the primary and certain secondary health care needs of a combined rural and industrial population. Although the community of Bath has had a hospital for over 50 years, the present facility was built in 1965. Renovations completed in early 1994 have permitted the accommodation of all 23 beds on the second floor of the hospital. **The Northern Carleton hospital provides services to approximately 11,000 residents of the Upper Saint John River Valley**. Residents of the area have a strong interest and tradition in health care and have provided generous support for this facility over the years. The first chairperson of the Board of Trustees of the Region 3 Hospital Corporation, Shirley Giberson, was a former chairperson of the Board of the Northern Carleton Hospital.

Extra Mural Program

On July 1, 1996 the administration of the New Brunswick Extra Mural Program came under the wing of the regional hospital corporations. **The program has been in operation since 1981 to provide:**

1. **an alternative to hospital admissions**
2. **earlier discharge from medical care institutions**
3. **an alternative to or postponement of admission to nursing homes**
4. **care at home for those that are terminally ill**
5. **long-term continuous health care to chronic invalids**
6. **long-term continuous health care and rehabilitation to the disabled of all ages**
7. **assessment and rehabilitation service to the elderly**
8. **coordination and support services either directly or indirectly through other services**

The Extra Mural Program team has had a very supportive and cooperative relationship with their colleagues throughout Region 3, together focusing on the needs of the patients and their families. Teamwork, involving skilled communication and consultation, works toward reducing the number of professionals visiting the patient's home. During ongoing assessments and evaluations, potential problems will be recognized and the appropriate team member consulted. The program's professionals also serve as on site teachers, promoting patient independence, by helping the patient and their family learn to do some of the things a professional would have to do to look after a patient. The program personnel have found that patients do a better job of learning in the comfort of their own home and since they are at home they are more relaxed and more receptive to new ideas and therapies. **The Woodstock Area Extra Mural Program has approximately 28 members including a number of nurses, physio and respiratory therapists, dieticians, and clerical staff. Whatever the case, this program has achieved great success since 1981, and in an era of government cutbacks in health care funding, has shown to have been the type of program that would be desirable as a national and international example of the way things should be done.**

Nursing Homes and Other Health Care Facilities

The following is a listing of nursing homes and other health care facilities and their resources in the Carleton Region:

Organization Name	Location	Address	Phone	Fax
Bath Medical Clinic	Bath	Bath	278-5200	278-3290
Northern Carleton Hospital	Bath	Bath	278-2400	
River View Manor Inc.	Bath	96 Hospital Hill	278-6030	
Smith Drugs Ltd.	Bath	26 Hospital St.	278-5271	278-5906
Bell's Rest Home	Canterbury	Canterbury	279-2930	
Dow's Special Care Home	Canterbury	Canterbury	279-2902	
Florenceville Medical Clinic	Florenceville	Florenceville	392-6268	
Northern Carleton Pharmacy	Florenceville	15 McCain St.	392-6028	392-6972
Region 3 Hospital Corporation	Fredericton	Fredericton	452-5678	452-5670
Central Carleton Nursing Home	Hartland	Hartland	375-3033	375-3035
Delong's Adult Residential Center	Hartland	428 Wilmot Rd.	375-4079	
MacLeod's Special Care Home	Hartland	8 Hawthorne St.	375-6687	
Kirkland's Special Care Home	Hartland	Lakeville	375-6613	
Shaw's Special Care Home	Hartland	14180 TCH	375-8865	
Courtyard Medical Clinic	Hartland	Courtyard Plaza	375-4520	
Aiton Drug Co.	Hartland	Industrial Park	375-4469	375-4803
Nevers Pharmacy	Hartland	Hartland	375-4451	375-4817
Carleton Manor Inc.	Woodstock	106 Elizabeth St.	325-4373	325-4618
Maple Shade Special Care Home	Woodstock	Bloomfield	328-3764	
Lang Lodge	Woodstock	1095 Upper Woodstock	328-2997	
Legion's Veterans Home	Woodstock	Woodstock	328-2835	
Women's Institute Home	Woodstock	Woodstock	328-2148	
Carleton County Home Care	Woodstock	Wakefield	325-2559	325-2559
Heel-N-Toe	Woodstock	Woodstock	325-9366	
V.O.N. Woodstock	Woodstock	109 Regent	328-8224	
Madore Surgical Supplies	Woodstock	Jacksonville	328-8088	325-2355
Mental Health Centre	Woodstock	200 King St.	325-4419	
Ellis Denture Clinic	Woodstock	164 Houlton Rd.	328-4588	
Carleton Memorial Hospital	Woodstock	785 Main St.	325-6700	
N.B. Extra Mural Program	Woodstock	787 Main St.	325-6838	
Segufix Systems	Woodstock	110 Queen St.	328-8636	328-4742
Newnham & Slipp	Woodstock	604 Main	325-2000	325-2892
Shoppers Drug Mart	Woodstock	Carleton Mall	328-8801	328-0205
Shoppers Drug Mart	Woodstock	108 Chapel St.	328-6617	328-0204

Source: Yellow Pages- Woodstock & Surrounding Area

Listing of Carleton Region's Physicians, Surgeons, Dentists and Optometrists

Physician/Surgeon Name	Specialty	Location	Address	Phone
Dr. Bruce Lockhart	Family Physician	Bath	Bath Medical Clinic	278-5200
Dr. Colin Lockhart	Family Physician	Bath	Bath Medical Clinic	278-5200
Dr. John Lockhart	Family Physician	Bath	Church St.	278-3267
Dr. Sunita Nandal	Family Physician	Bath	Bath Medical Clinic	278-5200
Dr. Gilles Denis	Family Physician	Florenceville	Florenceville Medical Clinic	392-6268
Dr. Allison Tompkins	Family Physician	Florenceville	Florenceville Medical Clinic	392-6268
Dr. Sara Ghanem	Family Physician	Hartland	Courtyard Medical Clinic	375-4250
Dr. Rudy Stocek	Family Physician	Hartland	Courtyard Medical Clinic	375-4250
Dr. Robin Steeves	Family Physician	Juniper	Juniper	246-8210
Dr. Gary Beatty	Family Physician	Woodstock	110 Chapel St.	328-2042
Dr. Allison Boyle	Family Physician	Woodstock	110 Chapel St.	324-8000
Dr. Michael Chandra	Family Physician	Woodstock	110 Chapel St.	324-8000
Dr. Heather Dow	Family Physician	Woodstock	Connell Road	328-9986
Dr. William C. Goodine	Eye Physician & Surgeon	Woodstock	Carleton Memorial Hospital	328-4374
Dr. F.S. Goodine	Family Physician	Woodstock	110 Chapel St.	328-3154
Dr. Rose Anne Goodine	Family Physician	Woodstock	110 Chapel St.	328-3115
Dr. Joni Guptill	General Practitioner	Woodstock	110 Chapel St.	328-3154
Dr. Omotayo Ifabumuyi	Psychiatrist	Woodstock	Carleton Memorial Hospital	325-9627
Dr. Joseph Johnston	Surgeon	Woodstock	110 Chapel St.	328-4415
Dr. Dale MacElwain	Family Physician	Woodstock	110 Chapel St.	328-9391
Dr. Wayne McLaughlin	Family Physician	Woodstock	112 Chapel St.	328-6645
Dr. John Milton	Heart Surgeon	Woodstock	Carleton Memorial Hospital	328-9747
Dr. William Mutrie	Family Physician	Woodstock	110 Chapel St.	328-9929
Dr. Debi O'Leary	Family Physician	Woodstock	109 Maple St.	325-1999
Dr. M.P. Perley	Family Physician	Woodstock	Lower Woodstock	328-8813
Dr. George Findlay	Dentist	Bath	Northern Carleton Hospital	278-5667
Dr. Ian Giberson	Dentist	Florenceville	Florenceville	392-6969
Dr. Peter Caverhill	Dentist	Woodstock	110 Chapel St.	328-8910
Dr. Kent Orlando	Dentist	Woodstock	Lower Woodstock	328-8405
Dr. B.F. Trites	Dentist	Woodstock	110 Chapel St.	328-6817
Dr. Sharon Wagener	Dentist	Woodstock	101 Poole St.	328-8026
Dr. Lillian Linton	Optometrist	Centreville	Centreville	276-4879
Dr. June Derrah	Optometrist	Woodstock	659 Main St.	328-9335
Dr. Keith Fullarton	Optometrist	Woodstock	659 Main St.	328-9335

Source: Yellow Pages- Woodstock & Surrounding Area

Section 7.3- Emergency Services

All emergency service situations can be reported to and are responded to by dialing 9-1-1. Emergency 9-1-1 service was first introduced in several areas in the province in the early 1990's. It was not until 1997 that the province was able to fully employ an enhanced, bilingual emergency 9-1-1 service that was available for use by every household, business, and institution in New Brunswick. At the present time, this service provides a common entry point to the entire provincial emergency response force including 178 fire departments, 24 municipal police departments, 71 ambulance services and more than 40 RCMP detachments. The enhanced 9-1-1 service now instantaneously delivers the name, address, and telephone number of the caller to a central answering station which, in turn, transfers the information to the appropriate service in the local area for the most rapid response possible.

Ambulance

Carleton-York Emergency Services Inc. and **Northern Carleton Ambulance** provide ambulance service in the Carleton Region. **Carleton-York EMS serves the central and southern areas of the region including the communities of Canterbury, Hartland, Meductic, and Woodstock. Northern Carleton Ambulance serves the northern communities of the region including Bath, Bristol, Centreville, and Florenceville**. Both services have highly trained professionals who are from the local area they serve so their knowledge of the region enables them to respond quickly to any emergency situation. At least one ambulance is located in each of the major municipalities in the region while a number of the larger communities have more than one. Each ambulance is equipped with the most modern of equipment that is prepared and ready for use when necessary.

Fire

Fire emergency service in the Carleton County Region is provided by a large number of highly trained volunteer fire departments. Fire departments are located in the following communities: Bath, Bristol, Canterbury, Centreville, Debec, Florenceville, Glassville, Hartland, Juniper, Lakeville, Meductic, and Woodstock. In general, the larger a community's size the greater the number of equipment and manpower that community's fire department has to use when needed. In case of major fires and other emergencies, the various fire departments from other communities in the region will come to the aid of any other department in the region when they need assistance. It is not uncommon for fire departments in the region to be called upon to assist their American neighbours across the border when they need extra help. Accordingly, since Woodstock is the largest municipality in the region, it has the largest number of volunteer fireman at its disposal and the greatest number of available vehicles and equipment. Other fire departments have less manpower and equipment but collectively the region's fire service is second to none. Having **Metalfab Ltd.**, a major international manufacturer of fire emergency equipment, located in the region allows the fire departments in the region access to the most up-to-date and state-of-the-art firefighting equipment in Western New Brunswick and Northern Maine.

Police

The Carleton Region is serviced by one major municipal police force and several detachments of the RCMP. The Town of Woodstock Police Force serves the community of Woodstock with a number of highly trained officers who, for the most part have been born and raised in the area. This familiarity with the local area enables the municipal police force to play a very strong role in the community simply because they have been involved in the community throughout their lives. The Woodstock Police have added a canine unit to the force, which enables them to do a better job of curtailing any illicit drug trafficking problems in the Woodstock area. Both the RCMP and the Woodstock Police Force have made countless appearances and presentations to area schools to warn students of the dangers of drug abuse and better make the students aware of what both police forces do to make the region a safer place to live and work. **RCMP detachments in Florenceville, Hartland, and Woodstock serve the needs of all communities in the region.** The RCMP force in the region also has a canine unit, which aids them in curtailing any illicit drug trafficking in the region. Both the Woodstock Police Force and RCMP's canine units are also called upon when any search and rescue emergencies occur. The RCMP are responsible for any crime investigation and response outside of the Woodstock area including municipal police services for the communities of Bath, Bristol, Canterbury, Centreville, Florenceville, Hartland, and Meductic. The RCMP is also called upon by the Woodstock Police Force when they need assistance on a major operation or crime investigation.

Poison Control

Poison control emergency services can be contacted by dialing 9-1-1. The 9-1-1 operators will refer the specifics of the situation to the New Brunswick Poison Control Centre in Moncton and they in turn will notify the appropriate response teams in your local area. In case of a large poison chemical accident that has the potential to harm a large number of people the New Brunswick Poison Control Centre will also notify various provincial and federal organizations trained to deal with this type of situation. These organizations could include the Emergency Measures Organization, the Department of the Environment, or even the Canadian military.

Emergency Measures Organization

The New Brunswick Emergency Measures Organization's services are usually called upon in the case of a natural disaster or major accident such as a chemical spill. The EMO is responsible for coordinating and informing local, provincial, and federal authorities of the situation and providing a type of central control system whereby the various groups can work together to deal with a potentially dangerous situation. Some examples where the EMO may be forced into use could include natural disasters such as earthquakes, floods, large forest fires, and other major accidents such as chemical spills or explosions at any industrial facility whose chemical releasing into the air may be dangerous to those people living and working in the affected area.

Carleton County Search & Rescue Team

The Carleton County Search & Rescue Team is a group of highly trained volunteers from the Carleton Region who are called upon to assist local authorities in the search for missing persons in remote and isolated areas of the region. The Carleton County Search & Rescue Team is made up of individuals who are experts on the terrain and idiosyncrasies of the Carleton Region's geography, topography, and cartography. These types of individuals are also trained in a number of search and rescue techniques that, with the help of local authorities and other volunteers, are implemented when a search and rescue operation is required. In the past, this service has been used to search for missing children and missing hunters as well as to rescue individuals trapped on ice or in ice on a number of the region's various lakes, streams, and rivers.

Section 7.4- Solid Waste Disposal

The Valley Solid Waste Commission based in Hartland regulates the disposal of solid wastes in the region. Rubbish and garbage pickup service for the region has been contracted out to two firms skilled in doing this type of work. Rideout's Sanitation & Recycling Services as well as Kearney's Hygienic Services cover the region in picking up solid waste products. The cost of residential weekly pickup of garbage is included in the property tax rate for the year. Owners of large apartment buildings and businesses must pay a garbage pickup fee based upon the number of times a pick up is made or by the tonnage of the material being thrown away. All solid waste material is taken to sorting centre where it is sorted into different categories whereby it can be trucked either to a recycling site or to solid waste disposal site such as regional landfill. The location you are set up in the region will determine which landfill the solid waste products that cannot be recycled are taken.

Section 7.5- Government Service Centers

There are a number of provincial and federal government service centres that are located in the Carleton Region. They range from agriculture to department of motor vehicles, department of health to department of social services, and government garages to Service New Brunswick. A complete listing of the various federal and provincial government service centres located in the Carleton Region can be found in Appendix B1 at the end of this document.

Section 7.6- Community Services/ Facilities

The following listings will give those interested the contacts necessary to better understand the communities of the Carleton Region. The first listing will give you contact information about each municipality in the region. The second listing will give you a listing of other public sources of information about the communities in the region.

Municipality Name	Mayor Name	Contact Name	Address	Phone	Fax
Bath	Troy Stone	Christa Walton	161 School St.	278-5293	278-5932
Bristol	Darrell Giggie	Nancy Shaw	4724 Juniper Rd.	392-6013	392-5211
Canterbury	Leo Cloutier	Eva Mott	13 High St.	279-2110	325-1014
Centreville	Bob Anderson	Cynthia Geldart	836 Central St.	276-3671	276-9891
Florenceville	David Morgan	Deidre McLatchy	381 Main St.	392-5249	392-6143
Hartland	Betty Lou Craig	Judy Dee	31 Orser St.	375-4357	375-8265
Meductic	Stephen Manuel	Rita Cummings	76 Main St.	272-2106	272-1217
Woodstock	Randy Leonard	Ken Harding	824 Main St.	325-4600	325-4308

Source: CRDC Business Directory 1999

Name of Public Information Resource	Contact Name	Location	Address	Phone	Fax
L.P. Fisher Public Library	Jon Tait	Woodstock	679 Main St.	325-4777	325-9527
Dr. Walter Chestnut Library	Ann Ellis	Hartland	Main St.	375-4876	375-6816
Andrew & Laura McCain Library	Colin Firth	Florenceville	McCain St.	392-5294	
Central Carleton Business Association	John Craig	Hartland	Hartland	375-4493	
Centreville Chamber of Commerce	Naida Kinney	Centreville	Centreville	276-4567	
Florenceville Chamber of Commerce	Ruth Ferguson	Florenceville	Florenceville	392-0900	
Woodstock Chamber of Commerce	Rhonda Calhoun	Woodstock	220 King St.	325-9049	328-4894
Woodstock Tourist Information Centre		Woodstock	220 King St.	325-9049	
Hartland Tourist Information Centre		Hartland	Main St.	375-4075	
Carleton Regional Development Commission Inc.	Gary Melanson	Woodstock	114 Queen St.	325-4528	325-4489

Source: CRDC Business Directory 1999

Section 7.7- Carleton Regional Development Commission Inc.

The Carleton Regional Development Commission Inc. is a first-stop, one-stop centre for business support. It assists entrepreneurs with researching, planning, financing, operating, and promoting their businesses. By helping entrepreneurs, the CRDC fosters economic prosperity for the entire region. It also works with member municipalities to identify growth opportunities and to help create new jobs. The CRDC's experienced staff offers a variety of one-on-one counseling services. All services are free and confidential. The CRDC provides:

- advice and support in developing business plans
- information about government assistance programs
- information on available business and industrial sites
- assistance with market studies and financial forecasts
- assistance in preparing loan applications
- liaison with government and financial operations
- contact with companies interested in joint ventures
- names of contacts and reference sources
- access to the MERX System (government tenders)
- regional and community profiles

For more information contact:

Carleton Regional Development Commission Inc.
Capital Square Building
114 Queen Street, Unit 101
Woodstock, New Brunswick, Canada
E7M 2M9
Tel: 1-506-325-4488
Fax: 1-506-325-4489

Staff Member Name	Job Title	Phone	E-Mail Address
Gary Melanson	General Manager	1-506-325-4528	Gmelanson@carleton.redc.nb.ca
Ron Ward	Senior Project Officer	1-506-325-4530	Rward@carleton.redc.nb.ca
Karri-Lynn Paul	Junior Project Officer	1-506-325-4582	Klpaul@carleton.redc.nb.ca
Jennifer McCarty	Administrative Assistant	1-506-325-4488	Jmccarty@carleton.redc.nb.ca

Section 7.8- Professional Business Services

There are a great number of professional services available for business use in the Carleton Region. From accountants to consultants to lawyers and computer specialists to office supplies and equipment, all can be found in the region. A complete listing of all business professional services can be found in Appendix B2 at the end of this profile.

Section 7.9- Postal Service and Courier Services

Postal/Courier Name	Location	Address	Phone
Canada Post Corporation	Woodstock	680 Main St.	1-506-328-3456
Canada Post Corporation	Bath	Bath	1-506-278-3273
Canada Post Corporation	Bristol	Bristol	1-506-392-6891
Canada Post Corporation	Canterbury	Canterbury	1-506-279-2181
Canada Post Corporation	Centreville	Centreville	1-506-276-4744
Canada Post Corporation	Florenceville	Florenceville	1-506-392-6697
Canada Post Corporation	Hartland	Hartland	1-506-375-8559
Canada Post Corporation	Juniper	Juniper	1-506-246-5414
Federal Express Canada	Fredericton	Fredericton	1-800-463-3339
John's Courier Service	Woodstock	403 Main St.	1-506-328-4412
Loomis Courier Service	Fredericton	Fredericton	1-800-363-5666
Purolator Courier Ltd.	Bathurst	Bathurst	1-888-744-7123
S.A. Deliveries	Fredericton	Fredericton	1-800-538-8222
Sameday Right-O-Way	Moncton	Moncton	1-800-501-9399
SMT Eastern	Fredericton	Fredericton	1-800-567-5151

Source: Woodstock & Surrounding Area Yellow Pages

Section 8: Transportation and Communications

Section 8.1- Roads

Roads within the Carleton Region range in type from modern state-of-the-art four-lane highways to rural dirt roads. Roads within the Carleton Region are, in general, in good shape. However, the condition of all roads and bridges varies according to weather conditions, especially during the winter and spring, when freezing and thawing cycles tend to break up the roads and create a number of potholes. Major interprovincial highways like the Trans Canada Highway are well maintained and kept in top condition year-round. These major highways are given first priority when it comes to needed repairs because they are the most heavily travelled and are essential to the region's commerce and trade economic viability. Other provincial, municipal, and rural roads are usually repaired in the order of most importance based upon the frequency of traffic use. **All roads in the province, except roads in major municipalities and the Fredericton-Moncton Toll Highway, are maintained by the New Brunswick Department of Transportation. The New Brunswick Department of Transportation is the chief provincial government department that is responsible for all transportation issues within the province. For more information about the New Brunswick Department of Transportation and the service it provides check out their website at http://www.gov.nb.ca/dot.htm.**

In the Carleton Region, the New Brunswick Department of Transportation looks after and is responsible for maintaining all roads except those that fall within the municipal boundaries of the Town of Woodstock and the Town of Hartland. These two towns, however, must adhere to the Department of Transportation's guidelines when it comes to the building and maintenance of roads that fall within the municipality's jurisdiction. Accordingly, the Town of Woodstock has made the resurfacing, repaving, and upgrading of roads within the town limits a major priority. The town recognizes that top-notch transportation infrastructure is a necessity when it comes to attracting new industry to a region. The provincial government has also recognized this fact and, beginning in 1987, set out to improve New Brunswick's highways and roads and bring them to a level that was up to par with other regions in Eastern Canada and the Northeastern United States. A map of all major highways in the province and their main linkages with the provinces of Nova Scotia, Prince Edward Island, and Quebec as well as the State of Maine is provided for your interest on the following page.

Section 8.2- Provincial Highways and Rural Roads

The New Brunswick Department of Transportation's capital budget estimates will see expenditures of 198.9 million dollars for the 1999-2000 fiscal year on the continuing upgrading and maintenance of all provincial highways and rural roads within the province. Of this 198.9 million dollars, 196.8 million dollars is destined for highway and bridge construction and 2.1 million dollars is destined for vehicle and equipment purchases. **NBDOT and the provincial government have invested heavily in transportation infrastructure upgrading in the last 12 years despite the fact that the federal government has cut down on the federal transfer of funds for transportation infrastructure upgrading in recent years. Accordingly, the province has sought out various ways of funding the construction of a new, modern four-lane highway, the Trans Canada- Route 2, so that all regions of the province will have access to this much safer and more efficient highway system as soon as possible. As a result, a public toll highway between Fredericton and Moncton was decided upon as the best way of funding what is the largest stretch of highway between the two major eastern and western cities in the province. A public-private partnership between the provincial government and the Maritime Road Development Corporation was devised to build this four-lane highway as quickly as possible between Fredericton and Moncton. Work on this section of highway is continuing at this time and is expected to be fully completed and ready to open sometime in November of 2001.**

The provincial government's commitment to transportation infrastructure upgrading remains very strong simply because of the reality that a safe and modern transportation infrastructure is crucial to the provincial economy and to the well-being of the people of the province. **In 1987, New Brunswick had some of the worst highways in the country. Highways built in the 1950's and 1960's were no longer**

adequate for modern day use and had become a hindrance to economic progress and development as well as safety. The provincial government realized that the province's major arterial highway system had to be upgraded with carefully controlled access and that this had to be complemented with a good system of secondary roads. In August of 1988, the provincial government published a green paper called *Adequate Highways – A Key to Regional Economic Development* that outlined and identified the upgrading needs of the provincial arterial highway system and established the financial resources required to meet those needs. **The green paper became the basis for a plan for highway and rural road construction throughout the province.**

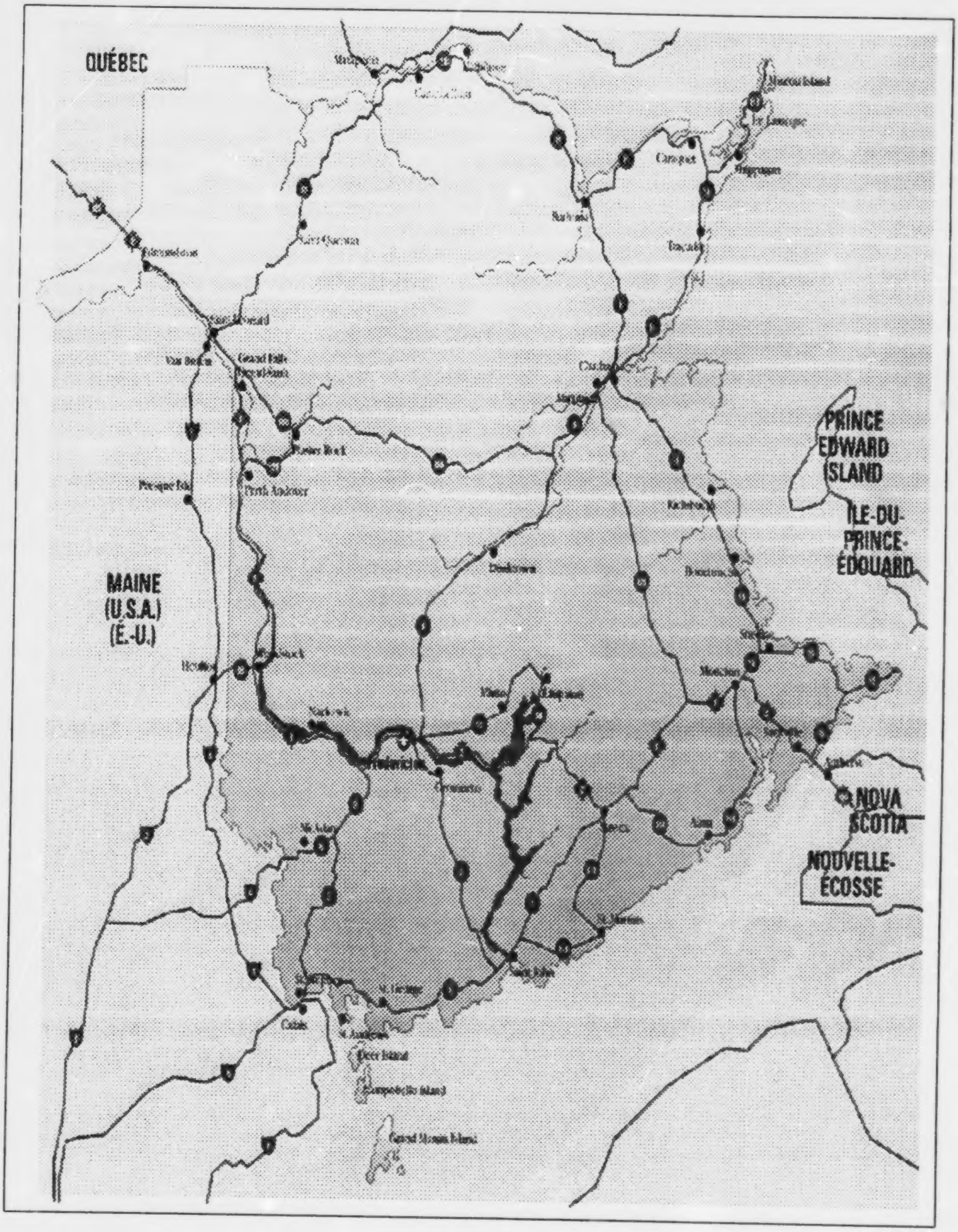
The provincial government has recently developed a new strategic program- *The Rural Roads Initiative* – to improve rural roads and bridges. This long-term commitment by the province to upgrade rural road system will involve repairing and replacing bridges as well as the upgrading and resurfacing of many kilometres of rural roads. Since the province has in excess of 15,000 kilometres of collector and local roads, that in reality account for more than three-quarters of the provincial highway network, this certainly is a major undertaking. Nevertheless, the province has recognized that adequate rural roads and bridges are essential to the development and sustainability of farms, woodlots, and other rural enterprises including tourism. **Accordingly, the province intends to spend 20 million dollars more on rural roads this year with even more planned in the years ahead.**

Although much work has been done, there still remains much work to be completed in the near future. **Since 1988 over 320 kilometres of new four-lane highway have been constructed within the province. Prior to 1988 there were only 94 kilometres of four-lane highways in the entire province. Over the next three to four years, with the work planned in conjunction with what has already been completed, New Brunswick will have approximately 600 kilometres of four-lane highways completed, in addition to over 160 kilometres of new two-lane controlled access highways and other rural road improvements.**

Section 8.3- Planned New Highways

In the Carleton Region work on the Trans Canada Highway (Route 2) is continuing. Twinning of the highway around Woodstock and the junction of Route 95 was completed a couple of years ago. Twinning of the Trans Canada Highway between Fredericton and Woodstock is ongoing and is expected to be completed sometime in the next three to four years. The final design approval for the twinning of Route 2 between Woodstock and Perth-Andover has just recently been finalized due to problems with the topography of the land between the two municipalities and the fact that a large amount of rich agricultural farmland and private property would have to be expropriated to finish the highway. Since satisfying private landowners concerns about expropriation of land in the Upper Saint John River Valley was a major focus, work on this section of highway will not begin in earnest for four or five more years. Accordingly, the province will have to wait several more years before it can say that it has completed the construction of four-lane highway between the Nova Scotia and Quebec provincial borders.

New Brunswick's Highway System


QUÉBEC
MAINE
(U.S.A.)
(É.-U.)
PRINCE
EDWARD
ISLAND
ÎLE-DU-
PRINCE-
ÉDOUARD
NOVA
SCOTIA
NOUVELLE-
ÉCOSSE
Caraquet
Shippagan
Perth Andover
Presque Isle
Woodstock
Moncton
Amherst
Calais
Deer Island
Campobello Island
Grand Manan Island

Section 8.4- Major Local Transport Carriers

Since the transportation industry continues to grow in importance in the Carleton Region, because of the region's strategic location, there are approximately 20 transport carriers now operating in the area. This number is expected to grow as more American and Canadian firms see the strategic importance of being set up in a location that is readily accessible to the huge US Northeast market and is the Gateway to Atlantic Canada. **The following listing will give you an indication of the number of transport carriers that are based in the Carleton Region:**

Transport Carrier Name	Location	Address	Phone	Fax	Number of Employees
Day & Ross Inc.	Hartland	398 Main St.	375-4401	375-1183	215
Ayr Motor Express Inc.	Woodstock	46 Poplar St.	325-2205	325-2208	190
Fastrax	Florenceville	240 Burnham Rd.	392-2600	392-2666	150
McConnell Transport Ltd.	Woodstock	T.C.H.	325-2211	328-6055	50
Woodstock Transport Ltd.	Woodstock	T.C.H.	375-1010	375-1127	50
McAuley's Transfer	Centreville	698 Central Street	276-4543	276-4803	32
Donnelly Farms Ltd.	Hartland	40 Stockford Rd.	375-4564	375-8446	30
Keenan Transportation Inc.	Woodstock	Houlton Rd.	328-8105	325-2552	17
J.S, Bellis Ltd.	Woodstock	147 Moffatt St.	328-6565	328-6741	15
Armour Transport Inc.	Woodstock	147 Moffatt St.	325-2375	328-6741	14
FMTK Holdings	Hartland	423 Lansdowne Rd.	375-4871	375-1655	9
Brookeville Transport Ltd.	Woodstock	Connell Rd.	325-2210	325-2811	6
Bestway Transport	Woodstock	Beardsley Rd.	328-0008	328-0011	5
Big Timber Express Ltd.	Woodstock	Woodstock	328-2920	328-9856	5
Five Star Transport Inc.	Woodstock	Woodstock	328-1096	328-1097	5
RBKD Trucking Inc.	Summerfield	832 Greenfield Rd.	278-3045	278-5290	5
Carleton Freight Forwarding	Florenceville	107 Main St.	392-2823	392-6156	3
Three Sons Distributors	Ashland	57 Ashland Rd.	375-4658	375-4389	2
VTS Transportation Ltd.	Hartland	225 Lansdowne Rd.	375-4042	375-4257	2
John's Light Trucking	Woodstock	403 Lr. Main St.	328-4412		1

Source: CRDC Business Directory 1999

Section 8.5- Airports

There are no major airports in the Carleton Region. The region does have two small local airports in Woodstock and Florenceville but these are not suitable for larger aircraft. The closest major airport to the region is located in Fredericton. The following listing of distance to major airports in Eastern Canada and the US Northeast from Woodstock, N.B., the economic centre of the Carleton Region, is provided for your interest:

Airport Name	Distance (km)	Distance(miles)	Estimated Driving Time (hours)
Fredericton Airport	99	61	1.0
Bangor International Airport	212	132	2.5
Moncton International Airport	295	183	3.5
Halifax International Airport	586	364	6.0
Logan International Airport	600	373	6.5
Dorval Airport- Montreal	724	450	7.5

Section 8.6- Telecommunications

NBTel

The province of New Brunswick has the most advanced telecommunications network in North America. NBTel is the major supplier of telecommunications services in the province, and provides more than 300,000 customers with a wide range of products, services, and systems. NBTel is a world leader in telecommunications research and development and has a number of national and international firsts when it comes to putting new telecommunications technology to work. The following is a list of some of NBTel's accomplishments:

- **completed Canada's first fully functional digital provincial switching network. Also became the first telecommunications company in North America to be fully digital and is now investing over $300 million to bring a broadband multimedia network (VIBE) to the entire province as soon as possible**
- **was the first in North America to launch a full-scale trial of Integrated Services Digital Network (ISDN) and the first to introduce an 800-Plus service, community calling and call management services, including call displays.**
- **was the first telecommunications company in the world to market trial both desktop multimedia communications and ScreenTalk (display-based marketing).**
- **was first in the world to introduce TalkMail, a universal voice E-Mail service provided to residential and single-line business customers with their basic telephone service**

NBTel continues to work closely with the provincial government in a joint effort to establish New Brunswick as the telemarketing centre of Canada. To that end the province is focused on bringing a number of new call centres to as many regions of the province as possible. In modernizing its network and introducing new services, NBTel has maintained a strong foothold in the battle with other national long-distance phone rate competitors. As a result, NBTel's customers have been rewarded by being offered as part of their basic service individual-line (one-party) service as well as a number of other calling features. **In fact, the company now has the highest penetration of touch-tone service in Canada (about 85% of its customers).** The company is also looking to diversify its operations and services by gaining approval from the Canadian Radio and Television Commission to offer cable television services to the people of the province. Also, in an era when large telecommunication companies are merging throughout North America, NBTel is looking to merge with its Atlantic Canadian provincial counterparts. This will better enable the newly created company to compete on a global scale with a number of much larger telecommunications conglomerates. For more information about NBTel check out their website at http://www.nbtel.nb.ca.

Fundy Communications Inc.

Fundy Communications Inc., "Canada's Cable Innovator", is the largest cable television operator in Atlantic Canada and the fifth largest in Canada. The company is investing over $80 million to establish a province-wide fibre-optic network as well as a new generation of digital services to its customers. The company already provides telecommunication service to government, independent companies, broadcasters, Internet service providers and institutions. The company has also added in the last year a long-distance service and a paging service. For more information about Fundy Communications Inc. check out their website at http://www.fundy.ca. Fundy Communications Inc. cable operations were very recently sold to Shaw Communications from Calgary so a new business derived from Fundy Communications Inc., called C1 Communications, can concentrate on providing services exclusively to the business market in Eastern Canada from Ontario to Newfoundland.

Section 8.7- Media

The Carleton Region has a number of media resources including several newspapers, several radio stations, several regional advertising publications, and is covered by a community television station. Major news events from the area are covered by CBC, ATV, and Global television regional stations from their offices in Fredericton.

Television

TVNB, Cable Channel 10 in the Carleton Region, is a channel funded and operated by **Fundy Communications Inc.** that offers a variety of provincial programming that is compatible in terms of interest with various regions in the province. **TVNB** also allows local programming to be shown for a specific region. Some programs originating from the Carleton Region include weekly church services, major sporting events, and other special events such as charity auctions, TV bingo, parades or major celebrations. Other major news stories in the region are covered capably by reporters from the Fredericton offices of **ATV, CBC,** and **Global** and are broadcast locally on **ATV, Cable Channel 9** and **CBC, Cable Channel 6** and **Global, Cable Channel 12** respectively.

Radio

The Carleton Region is also well-covered by a number of local and regional radio stations whose music listening tastes range from country to modern pop rock to classic rock. **CJCJ 920AM, located in Woodstock, is the regional source of detailed news for the Carleton Region. The station's music selection covers country, modern pop rock, as well as classic rock. There are also a number of regional FM stations based across the U.S. border in Maine that serve both the residents of Northern Maine and Western New Brunswick.** A couple of these American FM radio stations have offices on the Canadian side of the border so that advertisements and information about what is going on in the Carleton Region can be received and given out on the air. **The following listing of radio stations and their contact numbers and information are provided for your reference**:

Radio Station	Location	Address	Music Type	Phone	Fax
CJCJ 920 AM	Woodstock, N.B.	131 Queen St.	Various	325-3030	325-3031
WBPW 97.9 FM	Presque Isle, Me.	Hartland	Country	375-4033	375-4318
WQHR 96.1 FM	Presque Isle, Me.	Hartland	Modern pop rock	375-4033	375-4318
OLDIES 101.9FM	Presque Isle, Me.	Hartland	Classic rock	375-4033	375-4318

Source: Yellow Pages- Woodstock & Surrounding Area

Newspapers

The Carleton Region is covered well by a couple of local papers published weekly, a regional paper based in Fredericton, and provincially by another newspaper based in Moncton. National newspapers that can be found within the region include **The Globe and Mail** and the **National Post**. **The Bugle, published weekly in Woodstock, is the best source of information about what is going on in Woodstock and its immediate surrounding area. The Observer, published weekly in Hartland, is the best source of information about what is going on in Hartland and the other communities in the northern areas of the Carleton Region. The Daily Gleaner, published daily in Fredericton, provides information about what is going on provincially, nationally, and internationally as well as information concerning Fredericton and its surrounding area including the residents of the Upper Saint John River Valley based in the Carleton Region. The Telegraph Journal, published daily in Moncton, provides information on provincial, national, and international issues.** The **Globe and Mail** and the **National Post** are Canada's two national newspapers, published out of Toronto, Ontario, that provide information about national and international news and events that relate to the country as a whole. **The following listing of contact information for the newspapers that service the Carleton Region is provided for your reference**:

Newspaper Name	Newspaper Type	Location	Phone	Fax
The Bugle	Community	Woodstock	1-506-328-8863	1-506-328-3208
The Observer	Community	Hartland	1-506-375-4458	1-506-375-4281
The Daily Gleaner	Regional	Woodstock	1-506-328-4816	1-506-325-1105
The Telegraph-Journal	Provincial	Moncton	1-800-222-9710	1-506-648-2661

Source: Yellow Pages- Woodstock & Surrounding Area

Other Media Publications

There are several other major media publications that are published in the Carleton Region that would be of interest to those who are inquiring about what the region has to offer. **The Carleton-Victoria Advertiser is a weekly publication that serves the residents of the Carleton Region by providing an advertising opportunity for a number of local businesses, professional business personnel listings, real estate resources, personal advertisements, classifieds, job opportunities, etc.** In the **Carleton-Victoria Advertiser** you can find information on real estate availability, a listing of business professionals such as accountants or lawyers, read a profile of local businesses every week, place a personal ad, learn about what is for sale or what is wanted in the region, can see a listing of dining accommodations and their weekly deals, as well as find out what important events are going on in the region from week to week. Other advertising magazines in the Carleton Region that service the area include the **Auto Seller Magazine** published out of Fredericton, and the **Valley Buy & Sell** magazine, published out of Juniper. **These advertising magazines deal with the purchase and sale of automobiles, trucks, farm equipment and machinery, and other industrial equipment. The following listing of contact information for these various advertising publications is provided for your interest:**

Publication Name	Location	Address	Phone
Carleton-Victoria Advertiser	Woodstock	Woodstock	1-506-325-3733
Valley Buy & Sell	Juniper	Glassville	1-506-246-5318
Auto Seller Magazine Ltd.	Fredericton	Fredericton	1-800-465-3355

Source: Yellow Pages- Woodstock & Surrounding Area

Section 9: Education

Section 9.1- General Overview

Education is of the utmost importance to the people of the Carleton Region. The region has been blessed with a number of quality facilities that are available to educate the people of the region in a number of various areas. The region has a strong public school system whose goal is to prepare the present generation for a world in which information is freely generated and exchanged between parties in increasing numbers daily. The following listing of the educational background of the region's general population by municipality for those aged 25 and older will give you a good indication of the level of education in the region:

Municipality Name	Percentage Less Than Grade Nine	Percentage With High School Diploma	Percentage With Trade or Other Diplomas and Certificates	Percentage With University Degrees
Bath	15.8%	35.6%	22.8%	8.9%
Bristol	14.0%	55.3%	33.3%	8.8%
Canterbury	13.6%	54.5%	27.3%	3.0%
Centreville	14.8%	48.9%	35.2%	15.9%
Florenceville	12.6%	62.2%	43.2%	21.6%
Hartland	11.1%	57.8%	38.5%	14.8%
Meductic	5.3%	57.9%	34.2%	7.9%
Woodstock	9.2%	59.2%	42.8%	13.6%
New Brunswick	15.9%	49.7%	32.2%	10.7%

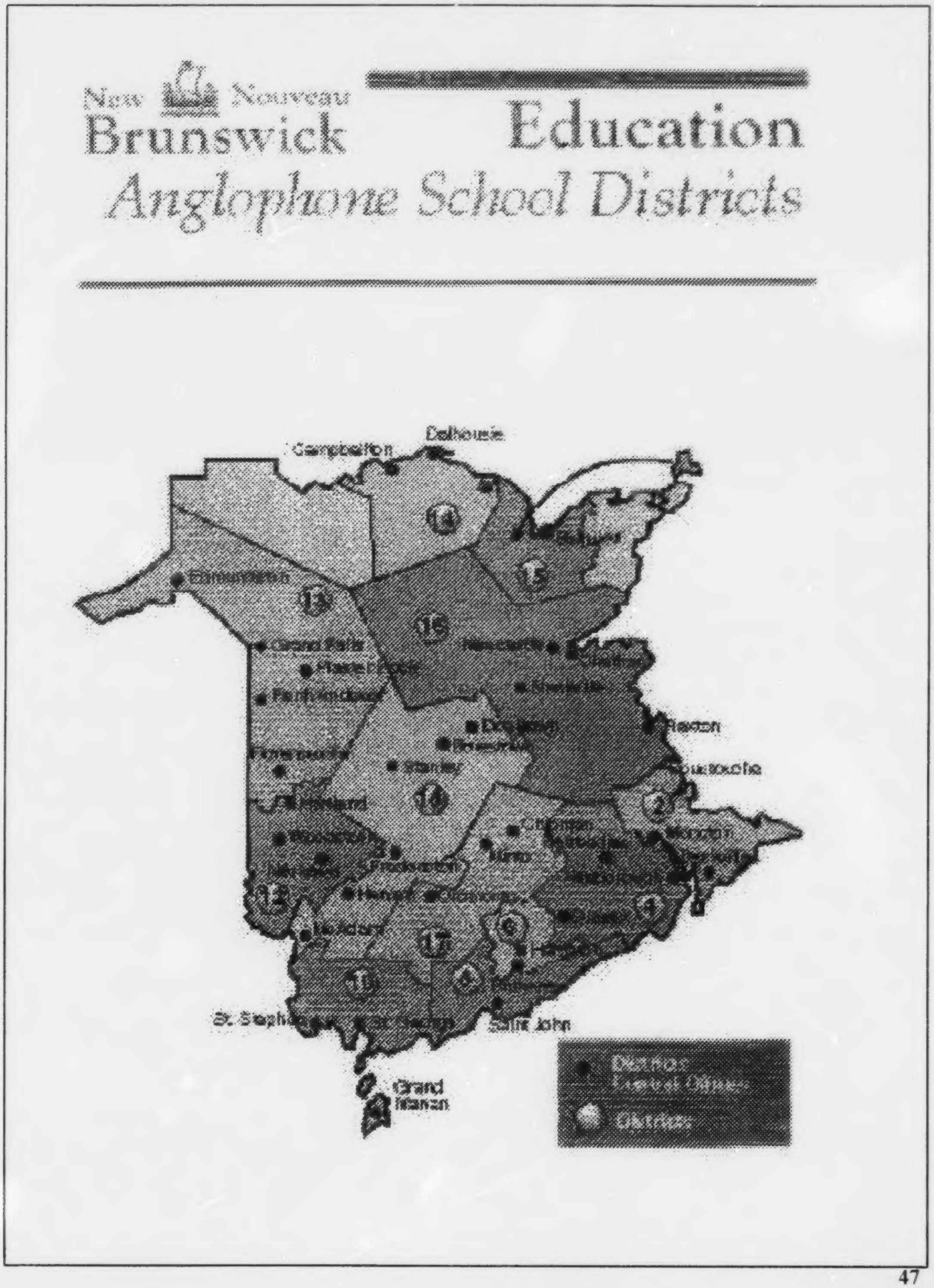
Source: Statistics Canada 1996 Census Data

The public school system in New Brunswick is among the world leaders with respect to quality of education and in developing innovative methods of teaching. The major highlights of New Brunswick's public education system are as follows:

- **the full educational curriculum and its services are offered in two official languages- English and French**
- **the education system is fully funded by the province**
- **educational programs and services are offered free from kindergarten (age 5) to grade 12**
- **there is compulsory participation in the public school system from age 7 to 15**
- **the province has 6,877 highly trained teachers ready to teach their students**
- **there are 133,276 students in the province who are ready to be taught**
- **376 schools are available for public use**
- **the educational system offers full integration of special needs children**
- **all schools in the province are connected to the Information Superhighway**
- **computer literacy is required for high school graduation**
- **there is a substantial amount of testing being done at all levels and in a variety of subjects**
- **there is a strong emphasis on the teaching of a balanced curriculum: literacy, math, science, and technology**
- **the province has one of the highest graduation rates in the country (85%)**

At the present time, the provincial school system is divided into a number of anglophone and francophone school districts. Schools in the Carleton Region are found under the anglophone district classification. Schools in the northern communities of the Carleton Region such as Bath, Bristol,

New Brunswick's Anglophone School Districts


New Nouveau
Brunswick
Education
Anglophone School Districts
Dalhousie
Campbellton
Bathurst
Edmundston
Grand Falls
Plaster Rock
Perth-Andover
Newcastle
Rexton
Bouctouche
Stanley
Hartland
Woodstock
Nackawic
Fredericton
Harvey
Oromocto
McAdam
Minto
Chipman
Moncton
Sussex
Hampton
Saint John
St. Stephen
St. George
Grand Manan
14
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13
16
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2
12
17
1
6
10
4
District Central Offices
Districts

Centreville, and Florenceville fall under the jurisdiction of District 13. The southern communities of the Carleton Region including Canterbury, Hartland, Meductic, and Woodstock fall under the jurisdiction of District 12. The map on the following page will aid you in understanding this breakdown. The following contact information about each district is provided if you want to learn more about the role district offices play in the school system:

District 12:

Total Enrolment: 4,748
Total Educators: 271 (full-time)
Superintendent: James Thorburn
Director of Education: Frank Hayes
Director Finance/Admin: Cecile Toner

Contact:

138 Chapel St.
P.O. Box 40
Woodstock, N.B.
E7M 1H3
Tel: 506-325-4751
Fax: 506-328-4490

District 13:

Total Enrolment: 4,919
Total Educators: 300 (full-time)
Superintendent: James Thorburn
Director of Education: Colin Craig
Director Finance/Admin: Cecile Toner

Contact:

566 East Riverside Drive
P.O. Box 160
Perth-Andover, N.B.
E7H 1Z4
Tel: 506-273-4780
Fax: 506-273-4779

Source: Department of Education Website: http://www.gov.nb.ca/education

Section 9.2- Primary

Primary schools in the Carleton Region encompass elementary age children from kindergarten (age 5) to approximately Grade 5 or 6 depending on the size of the school. The following is a listing of all primary schools that are located in the Carleton Region:

Name of School	School District	Location	Principal's E-Mail	Phone	Fax
Bath Elementary School	13	Bath	Craigjip@nbed.nb.ca	278-6003	278-6005
Bristol Elementary School	13	Bristol	Dyercom@nbed.nb.ca	392-5124	392-5128
Central Carleton Elementary School	12	Hartland	Wetmojod@nbed.nb.ca	375-3007	375-3009
Centreville Elementary School	13	Centreville	Browndem@nbed.nb.ca	276-4000	276-4034
Debec Elementary School	12	Debec	Forrepd@nbed.nb.ca	277-6000	277-6003
Florenceville Elementary School	13	Florenceville	Crowhwic@nbed.nb.ca	392-5109	392-5122
Juniper Elementary School	13	Juniper	Mcbrilim@nbed.nb.ca	246-2000	246-2004
Southern Carleton Elementary School	12	Woodstock	Sheenjol@nbed.nb.ca	325-4434	325-2256
Woodstock Centennial Elementary School	12	Woodstock	Macnarow@nbed.nb.ca	325-4435	325-4453

Source: Department of Education Website: http://www.gov.nb.ca/education/1999.htm

Section 9.3- Secondary

Secondary schools in the Carleton Region encompass all middle schools (Grades 7 to 8) and high schools (Grades 9 to 12). The following is a listing of all secondary schools that are located in the Carleton Region:

Name of School	School District	Location	Principal's E-Mail	Phone	Fax
Bath Middle School	13	Bath	Craigjip@nbed.nb.ca	278-6000	278-6019
Canterbury High School	12	Canterbury	Wilsoma@nbed.nb.ca	279-6000	279-6001
Carleton North Senior High School	13	Bristol	Cookruh@nbed.nb.ca	392-5120	392-5113
Centreville Middle School	13	Centreville	keenbren@nbed.nb.ca	276-4005	276-4006
Florenceville Middle School	13	Florenceville	Justalin@nbed.nb.ca	392-5115	392-5118
Hartland High School	12	Hartland	Richasal@nbed.nb.ca	375-3000	375-3005
Woodstock High School	12	Woodstock	Obriapat@nbed.nb.ca	325-4437	325-4451
Woodstock Middle School	12	Woodstock	Dickiwed@nbed.nb.ca	325-4436	325-4542

Source: **Department of Education Website:** http://www.gov.nb.ca/education/1999.htm

Section 9.4- Private

There are a couple of private school institutions located within the Carleton Region. These institutions have an educational basis in religious education. **Somerville Christian Academy** based at the People's Church in Somerville, across the river from Hartland, offers a Christian-based education for students from kindergarten to Grade 5. For more information phone 1-506-375-4327. **New Brunswick Bible Institute**, a post-secondary institution located just a couple of kilometres down the river from Somerville in Victoria Corner, is a non-denominational Christian-based teaching facility that offers a variety of courses pertaining to the studying of the Bible. NBBI aids those who are preparing to work in Christian- related occupations such as pastors, missionaries, and teachers, as well as other individuals who want to learn more about the Bible and how to use what it teaches in their everyday life. For more information phone 1-506-375-9000. A number of smaller religious communities in the region also homeschool their children. A couple of these groups include the children of the employees of Jolly Farmers and the Richmond Corner Christian Community, whose style of life resembles that of the Mennonite way of living in other parts of the world.

Section 9.5- Technical & Trade

There are a couple of technical & trade schools in the Carleton Region. They are the **Radio Broadcasting Program at NBCC-Woodstock** and the **Woodstock Hair Academy Ltd**. For more information about the radio broadcasting program phone 1-506-325-4407. For more information about the Woodstock Hair Academy phone 1-506-328-4317.

Section 9.6- Vocational

There are several vocational training schools in the Carleton Region that teach driving. Contact information for these vocational schools is as follows:

Name of School	Phone
Audrey's Driver Education	1-506-328-2836
Atlantic Transport Training Academy Ltd.	1-800-563-8782
GW Driver Training School	1-506-328-6102

Section 9.7- Colleges

There is only one major college in the Carleton Region. The **New Brunswick Community College** at Woodstock is located adjacent to the junction of the Meduxnekeag and St. John Rivers in the centre of the downtown. **NBCC-Woodstock offers a number of programs in each of its four major specialties. NBCC-Woodstock's courses are concentrated in four major areas- Academic Upgrading, Agriculture, Business, and Communications Arts**. Each major program's needs are tailored to the local area's demand for certain types of workers. Accordingly, the **Academic Upgrading** program is for those people in the local area who did not finish high school for various reasons but would want to finish it to be able to qualify for a better job. The **Agriculture** program offers courses in being an **agricultural technician, a production welder, and a landscape technician**. These types of jobs are in high demand in the agricultural sector of the Carleton Region. In terms of **Business** programs the college offers a number of training courses in being a **transportation clerk, investment management, office technology, call centre operations, and bilingual office administration**. All of these jobs are also in high demand in the region. The college's **Communications Arts** programs consist of courses in **digital communications, graphic arts, journalism, photography, radio broadcasting, and video production**. The college has also added recently an **IBM AS/400 computer programming training course** that is in demand for use by large international firms like **McCain Foods Ltd**. For more information on what courses NBCC-Woodstock offers check out their website at http://www.woodstock.nbcc.nb.ca. There are also several computer training colleges located in Fredericton, an hour's drive away. The following contact information is provided for your reference:

Name of School	Phone
Academy of Learning Computer & Business Career College	1-800-393-7666
Atlantic Business College Ltd.	1-800-983-2929
CompuCollege School of Business	1-800-663-3761

Section 9.8- Universities

There are no universities located in the Carleton Region but two of the province's largest and most internationally renown universities can be found in Fredericton, an hour's drive away. These two universities are the **University of New Brunswick** and **St. Thomas University**. These two universities offer a wide variety of programs and courses that are tailored to give the student the best possible advantage in the working world upon graduation. For more about UNB check out their website at http://www.unb.ca and for more about St. Thomas University check out their website at http://www.stthomasu.ca.

Section 10: Tourism and Attractions

Section 10.1- General Overview

There are a number of tourism attractions in the Carleton Region that make the area a very interesting place to visit. The region has a wide variety of attractions that would appeal to young and old alike. The region is blessed with having a number of historical sites, a large number of Victorian-style historic homes, the beautiful Saint John River and its tributaries including a number of rivers, streams, and lakes, multipurpose walking/hiking/snowmobiling/cross-country trails, fall foliage scenery that is second to none in the world, as well as a number of special events, celebrations, festivals and other various attractions. The Carleton Region is also fortunate to be located on a provincially designated scenic drive, one of four in the province of New Brunswick. **The River Valley Scenic Drive begins at the Quebec border and ends where the St. John River meets the Bay of Fundy. With some of the most beautiful scenery in creation, it is the most scenic river experience, not only in Atlantic Canada, but also in the world. For more information about the River Valley Scenic Drive and the tourist attractions and accommodations that can be found along the drive check out the NB Tourism website at** http://www.tourismnbcanada.com/web/english/planit!/driveit!.asp?drive=valley.

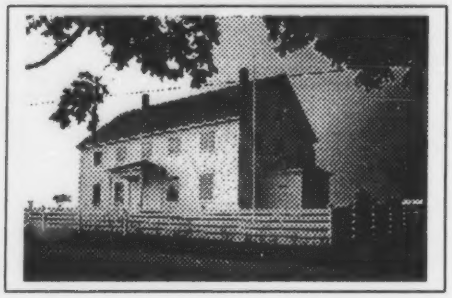
Section 10.2- Historical Sites

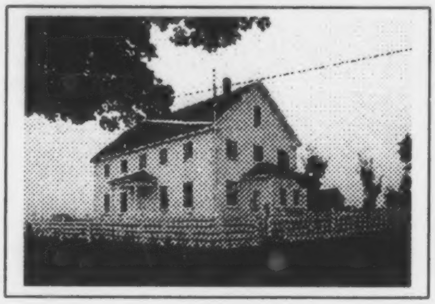
Hartland Covered Bridge

The Carleton Region's most globally well-known historical site is the **World's Longest Covered Bridge,** located in the **Town of Hartland**. The bridge itself is 1282 feet long spanning the breadth of the scenic St. John River. The bridge was originally constructed by the Hartland Bridge Company, which was formed by citizens on both sides of the St. John River, and officially opened on July 4, 1901. The bridge was purchased by the government of New Brunswick in 1906. Two spans of the bridge were taken out by river ice April 6, 1920, and the government made major repairs and covered the structure in 1922. The side walkway was added to the bridge in 1945 and on June 23, 1980 the Hartland Covered Bridge was declared a National Historic Site. For more information about the Hartland Covered Bridge check out the Town of Hartland's municipal website at http://www.sws.nb.ca/hartlandnb.htm.

Old Carleton County Courthouse

The Old Carleton County County Courthouse, located on 19 Court Street in Upper Woodstock, was built in 1833, and in 1856 held the first County Council meeting in all of New Brunswick. The site is managed by the Carleton County Historical Society and is open for guided public tours from 10:00AM to 6:00PM from Thursday July 1, 1999 to Tuesday August 31, 1999. The Historical Society maintains a number of various displays on site during the summer that gives some historical information both on the site and the surrounding area. During the offseason the site is used for various community special events such as Victorian Christmas celebrations and special musical concerts. For more information about the Old Carleton County Courthouse contact John Thompson by phone at 1-506-328-9706.





Section 10.3- Historic Homes

Honourable Charles Connell House

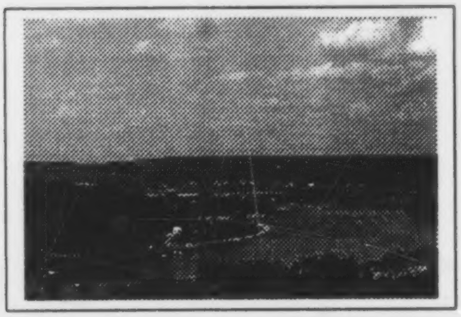
The historic home of the Hon. Charles Connell, located at 128 Connell Street in Woodstock, was built in 1840 and has been designated as a Historic Site by Parks Canada. The home has a number of rooms that contain historical archives and has a number of rooms for other various displays. The home also houses the offices of the Carleton County Historical Society and is open year-round by appointment. To find out more about Connell House and the Carleton County Historical Society contact Emily Clark by phone at 1-506-328-9706.

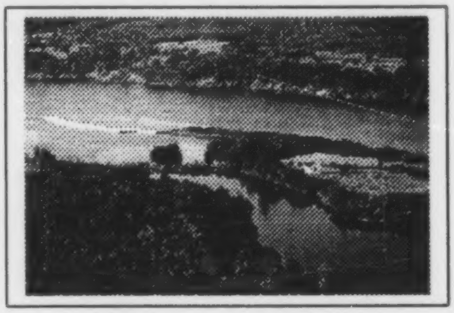
Woodstock Walkabout

The Woodstock Walkabout is a walking tour of Woodstock that showcases the historical architecture of the numerous old homes in the area. The tour originates from the L.P. Fisher Library at 678 Main Street in Woodstock. For more information contact Jon Tait at 1-506-325-4777.

Section 10.4- St. John River

The St. John River is world renown for being one of the most picturesque and scenic rivers on the planet. The beauty of the rolling hills and clear mirror-like waters of the Upper Saint John River Valley entrance all who have not seen the river and valley before. The river is at its most spectacular on a cool, clear, calm, and crisp day in the late summer or early fall just as the leaves began to change colour and are reflected in a pastel of numerous colours in the waters of the river. Several pictures provided below will give you an indication what type of scenery the river has to offer:





The St. John River and its tributaries also can be used for a number of recreational purposes. Boating, canoeing, fishing, and kayaking can all be done on the river and its tributaries in the Carleton Region. Tributaries such as the Meduxnekeag River at Woodstock are excellent places to learn and experience what recreational purposes that best suit your interests because, in general, their waters are not as rough, deep, or challenging as those of the St. John. In fact, there are a couple of recreational businesses in the Carleton Region that rent canoes as well as other watercraft and also offer guided tours and training to those unfamiliar with area waters. Information about these businesses and the services they offer are provided for your interest on the following page.

Harley's Outdoor Pursuits Inc.

Harley's Outdoor Pursuits Inc. is a canoe and kayaking business run by Veronica and Larry Harley at 111 Harley Street in Woodstock. The business offers canoe and kayak day trips. There are a number of theme runs, ladies only runs, and kayak and canoe camps for both children and adults. All camps vary in length from 1,2, or 3 days with instruction and lunch included in these training camps. The business operates on Saturdays and Sundays in June and September, and Monday to Saturday through the months of July and August. For more information contact the Harleys by phone at 1-506-328-9208.

River Ridge Enterprises Inc.

River Ridge Enterprises Inc., owned and operated by Len Davies, is a canoe rental and touring business located at 3 Dugan Road, 7 miles east of Woodstock on the Trans Canada Highway (Route 2). The business offers a number of canoe adventures, canoe rentals, and other wilderness treks from May to October. For more information about the business and the services it provides contact Len Davies by phone at 1-506-328-4943.

Section 10.5- Hiking Trails/ Snowmobile Trails

Maliseet Trail

About 5.4km (3.4 miles) beyond Exit 212 at Meductic on the Trans Canada Highway (Route 2), a marker on the lefthand side of the road indicates a national historic site. The trailhead, marked by a large sign saying "Maliseet Trail", is located about 400 metres beyond this marker. Parking is possible on the lefthand side of the highway at the trailhead. The trail is marked by blue metal blazes with a white diagonal bar. This well-maintained trail gently ascends through open softwoods into a beautiful hardwood ridge. At about 1.5km (0.9miles) of the trail, you come to a fork. The right fork leads down to the bottom of the 27m (90ft.) cascading Hays Falls. The left fork continues a short distance to a rocky cliff at the head of the falls. This is the end of the marked trail. A short extension takes you to a fine view of the St. John

River. Cross a little creek next to the head of the falls and continue straight onto an old wagon road for some 100 metres to a T-junction. Turn right onto an old woods road and follow it for about 400 metres, where it turns left onto a tree farm. Keep to the right on a wide farm road. From here, you will enjoy a beautiful panoramic view of the St. John River and surrounding area.

Meduxnekeag River Nature Trail & Wildlife Park

The Meduxnekeag River Nature Trail & Wildlife Park is located in Woodstock. The trail begins behind the New Brunswick Community College and winds its way several kilometres along the banks of the Meduxnekeag River out past the Trans Canada Highway bridges that span the river. The wildlife park can be accessed from the Connell Road commercial area. The trail and wildlife park provides an unique opportunity to be close to the wildlife of the Meduxnekeag watershed and is a great opportunity to see a very rare sight in these parts such as a bald eagle or osprey. The bald eagle and osprey have been known to build a nest very close to these trails because of their proximity to the river and its abundant food supply. The Meduxnekeag Trail can easily be biked or walked depending upon your preference. The trail is easily accessed from a stairway at Broadway Park and from a number of various locations on the Houlton Road. The trail itself is well-maintained and is probably the most scenic walking or biking trail in the Woodstock area.

Presque Isle River Walking Trail

The Presque Isle River Walking Trail can be found in Centreville. The trail is a 1km long nature trail that runs along the Presque Isle Stream to Tracey Mills. The trail is open year-round and is used for cross-country skiing in the winter months. The trail offers a picturesque view of the Presque Isle River and its associated wildlife. For more information about the Presque Isle Walking Trail contact Cynthia Geldart by phone at 1-506-276-3671.

Town of Hartland's Walking Trails

The Town of Hartland's walking trails are well-maintained and are used frequently by the residents of the municipality. The town has 3.5km of nature trails that offer a number of scenic lookout and rest areas. The trails can be accessed at several points. These access points include Upper Main St., near the mouth of the Becaguimac Stream and the St. John River and also near the Hartland Arena. The trails offer a scenic view of the Becaguimac Stream and its surrounding wildlife. For more information about the Hartland walking trails contact Kent Kuhn by phone at 1-506-375-4222.

Sentier NB Trail System & Trans Canada Trail System

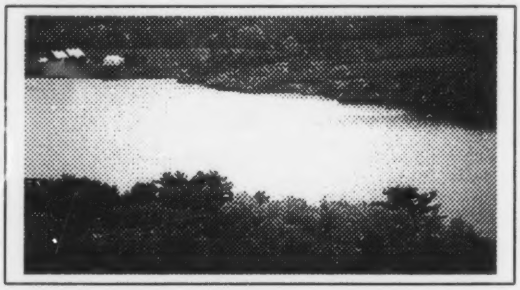
This multi-user trail passes through the region along the banks of the scenic St. John River. During the spring, summer, and fall these trails are used by walkers/hikers, bicyclists, and horseback riders. During the winter months cross-country skiers and snowmobilers (certain designated sections) can use these trails. Maps of the Sentier NB Trail System and Trans Canada Trail System can be found in Appendix C1 at the end of this document.

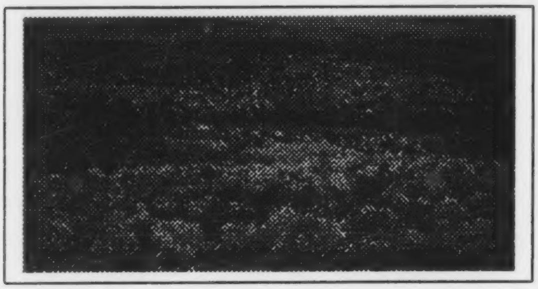
Snowmobile Trail System

Snowmobiling is a growth industry in the Carleton Region and New Brunswick. A number of key snowmobile trails pass through the region. All trails are groomed to the best condition possible during the winter months. A map of the snowmobile trail system in the region can be found in Appendix C2 at the end of this document.

Section 10.6- Fall Foliage

Fall foliage in the Carleton Region is second to none in North America and perhaps the rest of the world. The extremely vibrant colours of the region's trees and forests between mid-September to mid to late October are the type of attraction that keeps tourists flocking to the area in the autumn season when most tourists are heading home after the summer season. In recent years, fall foliage scenic tours have increased in popularity and the added benefit of this region having its fall foliage change colours earlier than most other areas of the province before the late autumn chill sets in, gives the area a big advantage in attracting those tourists who are in search of the best fall scenery anywhere. The rolling hills and fertile valleys in the Carleton Region provide the perfect environment for the viewing of the vibrant colours of the foliage in the fall. The St. John River and its tributaries enhance the fall foliage experience on those days when calm water acts as a mirror of reflection for nearby trees which are in full colour. The pictures given below will give you an idea of what fall scenery in the region is like.





Section 10.7- Special Events, Festivals, and Celebrations

Annual Atlantic Bass Classic

The annual Atlantic Bass Classic is a bass fishing tournament held in Woodstock over the Labour Day Weekend in early September. The event is usually attended by over 200 bass fishermen from Atlantic Canada as well as the US Northeast. The event is held in the rear parking lot of the New Brunswick Community College and approximately $25,000 dollars worth of cash and prizes are given out in a number of various categories. The event has set entry fee depending upon whether you will fish as an individual or as a team. The event is one of the Carleton Region's last major tourist events before the winter months set in.

Annual Woodstock Victorian Christmas Celebration

The annual Woodstock Victorian Christmas Celebration is a six week festive celebration running from Friday, November 12, 1999 to Friday, December 17, 1999 whose focus is to promote the Christmas spirit within the Greater Woodstock Area. The Woodstock Chamber of Commerce devised this event in conjunction with the merchants of the down town area to attract shoppers to the downtown area to shop during special sales events during the Christmas season such as Midnight Madness. The area's downtown businesses and streets are decorated in Victorian-style Christmas displays of years ago. The event has continued to grow in popularity and has come to include a number of special events that are held during the Christmas season throughout the region. Some events included during the celebration are as follows: Festival of Lights, Victorian Christmas Teddy Bear Tea, Santa Claus Parade, Craft Sale, Concerts, House Tours, Festival of Trees, Home Decorating Contest, Sleighrides, Victorian Candlelight & Carolers Parade, Family Christmas Party, etc. For more information about the Woodstock Victorian Christmas Celebration contact the Woodstock Chamber of Commerce by phone at 1-506-325-9049.

Centreville Annual Truck & Tractor Pull

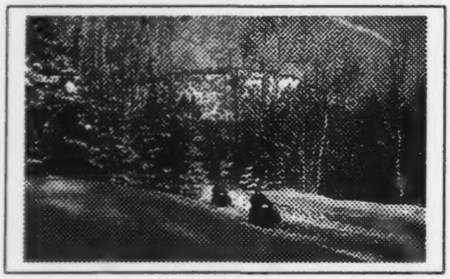
The Centreville Annual Truck & Tractor Pull is usually held in the Village of Centreville on a Friday through Sunday in mid-to-late June. The three-day event begins on Friday evening with a horse pull and on Saturday and Sunday the truck and tractor pull takes place. A number of prizes are awarded in a number of categories for each event. For more information about this event contact the Centreville Chamber of Commerce at 1-506-276-3671.

Hartland Annual Potato Festival

The Hartland Potato Festival is an annual community festival held in the Town of Hartland. The festival will be held from Thursday, July 1, 1999 to Sunday July 4, 1999 and will include a number of events such as a parade, an auction, various theme suppers, a Gospel Jamboree, Miss Hartland Contest, a dance, etc. For more information about the Hartland Potato Festival contact Susan MacLeod by phone at 1-506-375-8610.

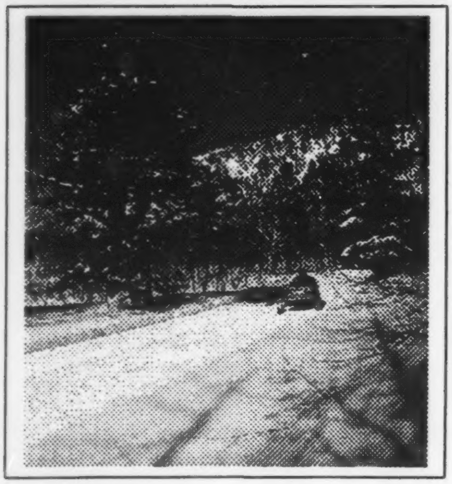
Snow Trek

Snow Trek is an annual event for snowmobilers held at various locations around the province, usually for a week in late January. The event is organized by the New Brunswick Federation of Snowmobile Clubs. The various snowmobile clubs in the Carleton Region are responsible for events that are held in the region when the snowmobilers pass through on to another number of trails in the northern part of the province. For more information about Snow Trek in the Carleton Region phone 1-506-325-2625.



The Bordertown Snowmobile Excursion

The Bordertown Snowmobile Excursion is a jointly-sponsored snowmobile event by both Woodstock, N.B. and Houlton, Maine that showcases four trails in Western New Brunswick and Northern Maine. The Canadian side base of operations is located at the Wandlynn Inn in Woodstock. This snowmobiling excursion is operated from early November to early April depending upon the snowmobiling conditions. The winter event showcases accommodations for snowmobilers in the area and provides those taking part with a number of extras including trail maps, special trail passes, and other special accommodation and meal deals. For more information about this event contact Annette Greer by phone at 1-506-328-8876.



The Fair at Falls Brook Center

The Fair at Falls Brook Center in Hartland is an annual event held usually the second weekend in the month of September. The Falls Brook Fair is a "down-home" event complete with hayrides, barn dances, and fiddle music. The Falls Brook Centre is a demonstration site for sustainable practices such as organic gardening and environmentally sound living practices. Accordingly, all activities at the fair have a sustainable or heritage quality. For more information contact Leland Daugherty by phone at 1-506-375-8143.

Woodstock Old Home Week

Woodstock Old home Week is the town's biggest celebration of the summer. I t usually occurs in late July and this year is running from Saturday, July 17 to Saturday, July 24. Young and old alike can enjoy a number of events during this week long celebration. Old Home Week has a big list of events planned for this year. Events to be held this year include the following: tractor pull, road race, pet show, parade, harness racing, Miss New Brunswick Pageant, Family Day, fiddling contest, golf tournament, hobby show, commercial exhibits, petting farm, dairy show, square dancing, demolition derby, woodsmen competition, midway, 4-H show, fireworks, agricultural displays and various concerts. Old Home Week certainly has something for everyone. For more information about Old Home Week contact Harold Walker by phone at 1-506-328-8866.

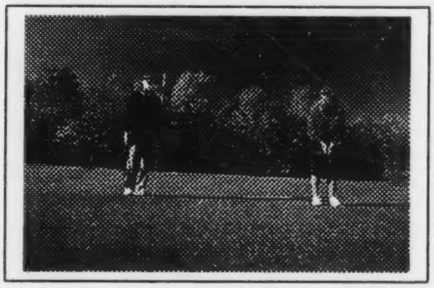
Section 10.8- Other Attractions

Andrew & Laura McCain Gallery

The Andrew & Laura McCain Gallery is located on McCain Street in Florenceville. The Andrew & Laura McCain Library is a high-quality gallery showing the best of local and other New Brunswick artists. The gallery also highlights the talents, skills, and history of the local area. The gallery is open weekdays year-round during the daytime. The gallery conducts monthly shows including local artists and other New Brunswick artists as well as touring shows and other special interest exhibits. For more information about the various shows presented contact Colin Firth by phone at 1-506-392-6769.

Covered Bridge Golf & Country Club

The Covered Bridge Golf & Country Club is located at Simonds Road Exit 103 North on the Trans Canada Highway on the western side of the St. John River immediately after crossing the Hugh John Flemming Bridge at Hartland. This championship 18-hole golf course has a spacious, modern clubhouse complete with a snack bar, liqour licence, dining room, showers and lockers, and a well-equipped pro shop. The facility also has a golf pro on site to aid you and direct you when it comes to taking golf lessons. The club has a dress code, daily green fees, and has golf carts and golf clubs for rental. The facility also has a driving range and a putting green on site as well as cottages for those who are interested in making their stay at the course more than just a one day affair. For more information about the club and the course contact Wayne O'Brien by phone at 1-506-375-1112



Covered Bridge Park

The Covered Bridge Park in Hartland is a small park within view of the Longest Covered Bridge in the World. The park has several picnic sites and a number of restrooms that are available for use while viewing both the bridge and the picturesque St. John River. For more information about this park contact Judy Dee by phone at 1-506-375-4357.

Dr. Walter Chestnut Public Library

The Dr. Walter Chestnut Public Library, located at 395 Main street in Hartland, offers full library services to all ages. Adult and children's departments house books, magazines, videos, and music as well as a up-to-date reference collection that includes computers for the provincial catalogue and encyclopedias. Interlibrary loans can be made through the library to all parts of Canada and the United States. The library also has a historical room filled with microfilm and microfiche readers and a book selection second to none. This room offers tourists and residents alike the chance to do family history research and enjoy a unique cultural visit. On the upper level of the library you can find the Craig Gallery which features a monthly exhibit showing the work of local artists and craftspeople. For more information about the library and the services it provides contact Ann Ellis by phone at 1-506-375-4876.

Florenceville Farmers Market

The Florenceville Farm Market is a weekly event that is held on Thursdays at the Carleton Co-op Show Barn in Florenceville. This weekly event, usually running from 6:00AM to 2:00PM, is a joint effort by local farmers and craftspeople to sell a number of items including fruits, vegetables, crafts, handcrafts, home baked goods and meat products such as sausages. For more information about the Florenceville Farmers Market contact Janis Davenport by phone at 1-506-276-4752.

L. P. Fisher Library

The L.P. Fisher Library, located at 679 Main Street in Woodstock, offers full library services to adults and children alike. The library has a substantial children's book collection and offers a number of reading programs year-round for children in the local area. The adult selection of books, newspapers, magazines, periodicals, and reference material is also well-equipped with up-to-date information. This historic building is also home to the Raymond Book Collection, genealogical data, and information on the early United Empire Loyalists who settled in the area years ago. The library also has on display a rare collection of Maliseet Indian stone artifacts, and part of the Dr. J. F. Clark collection, who was a famous Woodstock writer and amateur archeologist. For more information about the library and the services it provides contact Jon Tait by phone at 1-506-328-6880.

Mural Depicting History of Florenceville and Surrounding Area

The mural depicting the history of the Village of Florenceville and its surrounding area is attached to the wall of the IGA building in the centre of the village at the corner of Main and McCain Streets at the Village Place Mall. A brick design around the mural commemorates local families historically and presently a cameo of Florence Nightingale is included in the mural. The mural- 60 ft. long by 8ft. wide- does a great job of showing the history of Florenceville, a community who received its name from the Lt. Governor of New Brunswick in 1855, as a tribute to Florence Nightingale. For more information about the mural contact the Florenceville Chamber of Commerce by phone at 1-506-392-5247.

Ski Crabbe Mountain

Ski Crabbe Mountain is not located within the Carleton Region but a number of residents of the region and tourists passing through the region make a number of trips to what is one of the best downhill skiing sites in the province. Ski Crabbe Mountain is about a 30 to 45 minute drive from anywhere in the Carleton Region. For those avid downhill skiers from the Carleton Region as well as the United States take the Trans Canada Highway to Exit 232 at Woodstock, follow Route 605 to Route 104 and then turn left across the Grafton Bridge in Upper Woodstock and proceed on to the mountain at Lower Hainesville. Ski Crabbe Mountain is usually open daily from mid-December to mid-April depending upon snow conditions. The mountain has atotal of 14 trails ranging in area of expertise from beginner to intermediate to expert. The facility has 1 quad chair lift, 2 T-bars, 1 beginner pony tow, in total, capable of servicing 4,200 skiers per hour. In total 44% (38 out of 86 acres) of trails are coverdc by snow making equipment. The facility also has night skiing on 4 trails. The mountain's largest vertical drop is 260m/853 ft. and its longest run is 2410m/7907 ft. The facility offers a ski school with a number of learn to ski packages available including rental of equipment, lift ticket, and a 1-hour lesson from one of the facility's certified ski instructors. The mountain guarantees at least 100 days of skiing each season to season passholders and snowboarders are welcome on all runs as well as in the park area. The facility also offers a number of other services including a cafeteria, bar, ski and snowboard rentals, retail shop, repair shop, babysitting and the Canadian Ski Patrol. For more information about Ski Crabbe Mountain contact Norm Hall by phone at 1-506-463-8311.

Village Designs

Village Designs, located at 295 Main Street in Florenceville, is a store full of quality treasures for the craft enthusiast, whether a crafter or a craft collector. The store has a cozy in-store classroom where weekly classes are taught by artist and publisher Gladys Neilsen. Classes specialize in decorative painting, crafting, sewing and quilting. Whatever the case, Village Designs is your "idea store" with lots of samples of unique creations. For more information about Village Designs contact Gladys Neilsen by phone at 1-506-392-6280.

Water Wizard Waterslides

The Water Wizard Waterslides are located at Yogi Bear's Jellystone Park at Kozy acres in Woodstock, just off Exit 194 on the Trans Canada Highway. At the park there are two waterslides, a heated pool, mini-golf course, battle-boat tag, arcade, canteen, campground, wizards beach playground, children's wading pool, picnic areas, and group picnic facilities. For more information about the Park contact Peter Clark by phone at 1-506-328-6287.

Woodstock Driving Club, Connell Park Raceway

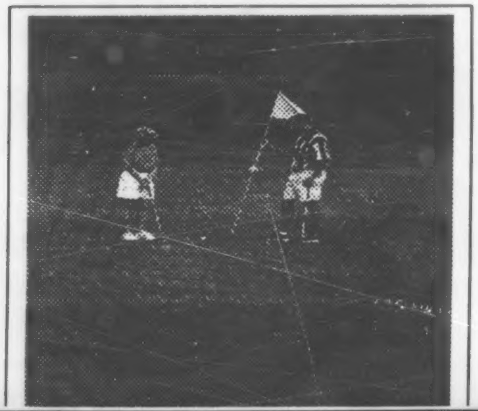
The Woodstock Driving Club at Connell Park Raceway in Woodstock holds 2 or 3 harness races during Old Home Week. For more information about this contact the Old Home Week Commission by phone at 1-506-328-4277.

Woodstock Farm Market

The Woodstock Farm Market, held every Friday during the year at 220 King Street in Woodstock, is a weekly event put on by local farmers to sell a number of items including fruits, vegetables, meats, apples, eggs, yarn, home baked goods, crafts, etc. For more information about the market contact Wilfred Rees by phone at 1-506-272-1087.

Woodstock Golf Club

The Woodstock Golf Club, located at 132 St. Andrews Street and adjacent to Connell Road, is a 9-hole course found in the heart of Woodstock. The facility offers a modern clubhouse with a snack bar and liquor licence, a number of showers and lockers, as well as a pro shop. The course has a putting green and daily green fees and a dress code. Golf carts and clubs are available for rental on site and a golf pro is on site to help you with anything you need. For more information about the Woodstock Golf Club contact the club at 1-506-328-2386.



Campgrounds

The following is a list of campground available for use in the Carleton Region:

Name	Location	Address	Phone	Fax
North Lake Campground	Canterbury	Fosterville	453-3601	453-6630
Cloverleaf Campground	Florenceville	Lansdowne Road	375-6757	
Noah's Park Campground & Petting Zoo	Florenceville	1 Stacey Road	392-8228	
River Country Campground & Cabins	Florenceville	18773 Route 2	278-3700	
Juniper Lodge & Cottages	Juniper	6521 Route 107	246-5223	
Connell Park Campground	Woodstock	Connell Park	328-6892	325-4824
Yogi Bear's Jellystone Park at Kozy Acres	Woodstock	Route 2	328-6287	328-4818

Source:NB Tourism Website-
http://www.tourismnbcanada.com/web/english/planit!/driveit!.asp?drive=valley

Fishing and Hunting Lodges

The following listing is provided for those interested in fishing and hunting in the Carleton Region:

Lodge Name	Location	Address	Phone
Paradise Hunting Lodge	Benton	76 Caldwell Rd.	272-2046
Broken Branch Hunting Lodge	Bristol	Feeney Rd.	392-8816
Canterbury Hunting & Fishing	Canterbury	Canterbury Rd.	279-2951
Carolina Dorrington Hill Hunt Club	Canterbury	Dorrington Hill Rd.	279-2951
Deer Lake Outfitters	Canterbury	Deer Lake	279-1908
Hideaway Lodge	Canterbury	Canterbury	894-2413
McLean Farms	Canterbury	Skiff Lake Rd.	279-2042
North Lake Guiding Service	Canterbury	Canterbury	279-2177
Knoxford Lodge	Centreville	Upper Knoxford	276-3274
Craig's Sporting Camp & Lodge	Debec	Kirkland	277-9390
Tamarack Lodge	Debec	First Eel River Lake	277-6598
Guimac Camps	Hartland	837 Howard Brook Rd.	375-4711
Henderson's Hunting Camps Ltd.	Hartland	57 Ashland Rd.	375-4658
Manuel's Hunting & Fishing Camps Ltd.	Hartland	711 Knowlesville Rd.	375-8812
Parson's Hunting & Fishing Lodge	Hartland	41 Parson Rd.	375-4347
Gordon's Bend Lodge	Juniper	331 Juniper Brook Rd.	575-2594
Governor's Table Camps	Juniper	Juniper	246-5333
Juniper Lodge	Juniper	Juniper	246-5223
Deerville Camps Ltd.	Lakeville	Deerville	276-3235
Cape Lodge	Woodstock	Newburg	325-9333
Dave Winchester Sporting Camps	Woodstock	Cloverdale	325-8579
Guy Bernard	Woodstock	371 Plymouth Rd.	328-3975

While Away Lodge	Woodstock	East Irish Settlement Rd.	328-9928

Source:NB Tourism Website-
http://www.tourismnbcanada.com/web/english/planit!/driveit!.asp?drive=valley

Section 11: Accommodations

Section 11.1- Hotels/ Motels

The Carleton Region is home to a number of hotels and motels that are located for the most part very close to the Trans Canada Highway and the weary traveler. Most of the larger motels offer dining as well as other recreational facilities. Accordingly, the following listing is provided for your reference:

Name	Location	Address	Phone	Fax
Beechwood Motel	Wicklow	18260 Route 2	278-5241	278-5242
Florenceville Motor Inn	Florenceville	239 Burnham Rd.	392-6053	392-6363
Ja-Se-La Motel	Hartland	Trans Canada Highway	375-4419	
Atlantic Inns Ltd.	Woodstock	Lockhart Mill Rd.	328-6688	328-8902
Auberge Wandlyn Inn	Woodstock	Jct. 2 & 555 Exit No. 191B	328-8876	328-4828
Cosy Cabins & Motel	Woodstock	540 Route 103	328-3344	328-0191
John Gyles Motor Inn Ltd.	Woodstock	Trans Canada Highway	328-6622	
Panorama Motel	Woodstock	Jct. 2 Route 95	328-3315	328-4562
Stiles Motel Hillview Ltd.	Woodstock	827 Main Street	328-6671	328-3737

Source: NB Tourism Website-
http://www.tourismnbcanada.com/web/english/planit!/driveit!.asp?drive=valley

Section 11.2- Bed & Breakfasts

There are also a number of bed & breakfasts located in the Carleton Region. For the most part these are located within each community and are usually very close to major tourist attractions and other services. If you want to experience the Carleton County lifestyle these are most likely the best places to stay because they provide the best opportunity to interact with the local community and will aid in helping you to find the best places to visit. The following list of the region's bed & breakfasts are provided for your information:

Name	Location	Address	Phone	Fax
21st Century Mercantile Bed & Breakfast	Hartland	5 Monty St.	375-6786	
Bridgeview Tourist Home	Hartland	59 Hallett Hill Rd.	375-8860	375-8860
Campbell's Bed & Breakfast	Hartland	7175 Route 105	375-4775	
Hatfield Heritage Inn	Hartland	370 Main St.	375-8000	375-8100
Rebecca Farm Bed & Breakfast	Hartland	656 Rockland Rd.	375-1669	
Stormdale Lodge	Hartland	371 Foster Rd.	375-4566	
Hill Top Bed & Breakfast	Meductic	10664 Route 2	272-2012	
Wicklow Bed & Breakfast	Wicklow	18119 Route 2	278-3047	
Chalet Swiss Bed & Breakfast	Woodstock	4064 Route 105	328-6751	
Down Home Bed & Breakfast	Woodstock	698 Main St.	328-1819	325-1881
Riverview Bed & Breakfast	Woodstock	109 Church St.	328-3094	

Shirley's Bed & Breakfast	Woodstock	116 Parkwood Drive	325-2756	
The Foot of the Hill	Woodstock	109 Sherwood Drive	328-3585	325-2899
The Queen Victoria Guest House	Woodstock	133 Chapel St.	328-8382	328-4884

Source: NB Tourism Website-
http://www.tourismnbcanada.com/web/english/planit!/driveit!.asp?drive=valley

Section 11.3- Restaurants

From takeout canteen food, to pizza, to fried chicken, to fine Chinese and German cuisine, the Carleton Region has it all. From McDonald's to Tim Horton's the region is home to nationally known restaurant chains. The following list of restaurants in the region will give you an indication what the area has to offer:

Name	Location	Address	Phone
Marilyn's Lunch Counter	Bath	16 Hospital St.	278-3211
Oakes Takeout	Bath	Main St.	278-5835
First Class Restaurant	Bristol	510 Campbell Hill Rd.	392-6547
Skiff Lake Canteen	Canterbury	Skiff Lake	279-1995
Skiff Lake Inn	Canterbury	Skiff Lake	279-2119
Chubby's Entertainment Centre	Centreville	Centreville	276-1907
Grama's Restaurant & Bake Shop	Centreville	767 Central St.	276-4697
Little Pizza Factory	Centreville	Main St.	276-1907
Beechwood Motel Restaurant	Florenceville	Beechwood	278-5421
Brigg's Canteen	Florenceville	Route 107	392-6108
Buckingham's Department Store	Florenceville	Florenceville	392-5581
Cojack's Family Restaurant	Florenceville	239 Burnham Rd.	392-6040
Franky's Restaurant	Florenceville	331 Main St.	392-6000
Le Lai Restaurant	Florenceville	17 McCain St.	392-5397
Mary Lou's Canteen	Fosterville	Fosterville	894-1908
21st Century Mercantile Restaurant	Hartland	Courtyard Plaza	375-6786
Corner Choice Takeout	Hartland	741 Rockland Rd.	375-4845
Dixie Lee Fried Chicken	Hartland	Courtyard Plaza	375-4877
Gibb's Takeout	Hartland	Hartland	375-8671
Hartland Bypass Irving Restaurant	Hartland	14600 Route 2	375-1114
Peter's Family Restaurant	Hartland	362 Main St.	375-4935
Pizza Twice	Hartland	344 Main St.	375-3232
Subway	Hartland	538 Main St.	375-4777
Juniper Family Restaurant	Juniper	6751 Route 105	246-5579
Dutch Dairy Delights	Meductic	Trans Canada Highway	277-2119
Grant's Restaurant	Meductic	10781 Route 2	272-2940
Asiana Stop Restaurant	Woodstock	307 Connell St.	328-2233
Atlantic Inns Ltd.	Woodstock	Trans Canada Highway	328-6688
Awjo's	Woodstock	558 Main St., Unit 2	328-9859
Betty Jean's Gourmet Kitchen	Woodstock	633 Main St., Unit 124	328-9748
Brigitte's Dining Room	Woodstock	Wandlyn Inn	325-2298
Bull's Creek Irving	Woodstock	Woodstock Bypass- TCH	328-4511
Cosy Cabins Restaurant	Woodstock	540 Route 103	328-9755
Cottage Kitchen, The	Woodstock	612 Main St.	325-2116
Dixie Lee Fried Chicken	Woodstock	112 Queen St.	328-8633

Down Home B&B & Dining	Woodstock	698 Main St.	328-1819
Eagles Nest	Woodstock	150 Hodgdon Road	328-1600
Greco Pizza Donair	Woodstock	119 King St.	328-8844
Hinky Dinky Drive-In Restaurant	Woodstock	467 Main St.	328-6273
Home Town Restaurant	Woodstock	827 Main St.	328-3156
John Gyles Motor Inn Ltd.	Woodstock	Trans Canada Highway	328-6622
JR's Club/The Loft	Woodstock	524 Main St.	328-9326
Kentucky Fried Chicken/KFC	Woodstock	Carleton Mall	328-6004
Log Cabin Restaurant	Woodstock	539 Main St.	328-8553
McDonald's Restaurants Ltd.	Woodstock	392 Connell Rd.	328-3343
Panorama Motel & Dining Room	Woodstock	Trans Canada Bypass	328-3315
Pizza Delight	Woodstock	119 Connell Rd.	328-3377
Pizza Hut	Woodstock	396 Connell Rd.	328-1010
Pizza Twice	Woodstock	561 Main St.	328-4567
Red & White Canteen	Woodstock	430 Main St.	328-4869
Saan Department Store	Woodstock	Carleton Mall	328-8206
Stedman's Department Store	Woodstock	650 Main St.	328-2824
Sub Marina	Woodstock	632 Main St.	328-6082
Subway	Woodstock	396 Connell Rd.	325-2232
Tim Horton's	Woodstock	360 Connell Rd.	328-0106
Wingo's Restaurant	Woodstock	456 Main St.	325-9055

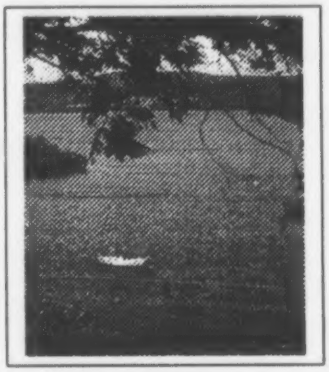
Source: Yellow Pages- Woodstock & Surrounding Area

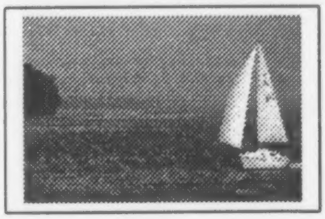
Section 12: Recreation and Leisure

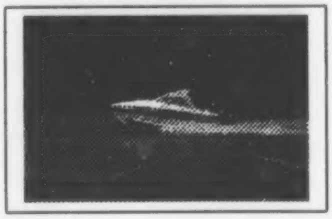
Section 12.1- Sports and Other Forms of Recreation Practiced in the Region

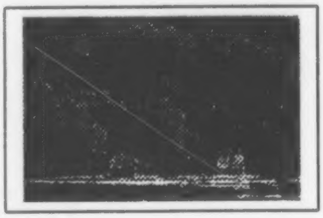
The following listing will give you an idea of the number of sports and other forms of recreation that are practiced in the Carleton Region:

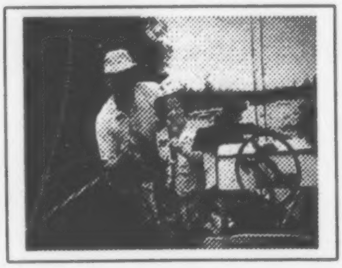
- aerobics
- archery
- badminton
- ball hockey
- baseball
- basketball
- bicycling
- bird watching
- boating
- bowling
- camping
- canoeing
- climbing
- cross-country skiing
- curling
- dancing
- demolition derby
- diving
- downhill skiing
- figure skating
- fishing
- fitness clubs
- gardening
- golf
- gymnastics
- harness racing
- hiking trails
- hockey
- horse pulling
- horseback riding
- hunting
- ice fishing
- ice skating
- inline skating (rollerblading)
- jogging
- karate
- kayaking
- kite flying
- miniature golf
- music
- quilting





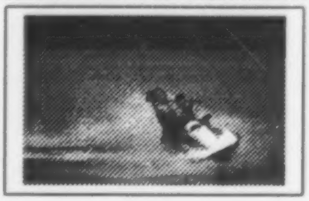






- racquetball
- rugby
- sleigh rides

- skateboarding
- snowmobiling
- snowshoeing
- soccer
- softball
- swimming
- tennis
- track and field
- tractor pulling
- volleyball
- walking trails
- water skiing
- wrestling



Section 12.2- Sports and Recreation Facilities

There are a great number of sports and recreation facilities available for community use in the Carleton region. There are several multipurpose sport and recreational facilities in the area. The biggest of these is the **Carleton Civic Centre** in Woodstock. There are several other arenas in the area that are also used often during the year. The region is also home to two golf courses, a large number of baseball diamonds, softball diamonds, soccer fields, tennis courts, basketball outdoor and indoor courts, a bowling alley, a number of outdoor swimming pools, two indoor swimming pools, one racquetball court, two curling clubs, and last but not least, a number of community playgrounds, parks, and hiking and walking trails.

Carleton Civic Centre

Having opened in March 1995, the Carleton Civic Centre is the most modern multipurpose facility in the Upper St. John River Valley. The **Carleton Civic Centre** impresses all that come to partake in the many events that take place in the facility. From hockey tournaments to swim meets, from big concerts to weekly fiddling, from business meetings to wedding receptions, the Civic Centre is available to meet the people of the Carleton Region's needs. Accordingly, it can be said that the facility offers something for everyone. **The Carleton Civic Centre has four major components: an arena, an aquatic centre, a number of meeting rooms, and a fitness centre**.

The **arena** houses an 850-seat spectator seating area, 6 dressing rooms, and 190ft. X 90ft. ice surface. The ice season is the longest in the Valley running from late September to mid-April. The arena has hosted a number of provincial "AAA" tournaments, exhibition AUAA and AHL hockey games, Atlantic Centre of Excellence training camps and provincial figure skating competitions. In the summer months the arena's seating capacity climbs to 2000 and has played host to a variety of entertainment shows including: Joan Kennedy, Jason McCoy, Up With People, the Barra McNeils, Crossfire, Grand Prix Wrestling, George Garden Circus, the Billy Graham Crusade, as well as the only Eastern Canadian stop on the Christian rock group The Newsboys during their Step Up To The Microphone tour in 1998.

The **aquatic centre** is equipped with a five-lane 25-m pool. The pool is open year-round and is fully equipped with 1 large diving board and 3 smaller diving boards, a water slide with a 12 foot drop, and volleyball and basketball nets. The aquatic centre has a large viewing area where one can observe the activity going on in the pool and is equipped with three large changing rooms- one for men, one for women, one for the family. The aquatic centre offers a wide variety of programs for young and old alike from water aerobics to swimming lessons. The pool offers something for everyone and has hosted a number of competitive swim meets as well as synchronized swim meets.

The Carleton Civic Centre is quickly becoming the meeting and reception headquarters for the Carleton Region. The facility has two rooms to choose from that can accommodate up to 200 people. Each room is provided with in-house catering and the ample parking, quality service, and modern facilities have been proven successful in hosting a number of events. The meeting rooms have hosted wedding receptions, banquets, retirement dinners, training sessions, and business meetings, public forums and fund-raising suppers. A recent agreement with the Woodstock Quality Assurance council has allowed the facility to upgrade the presentation and meeting equipment required to professionally host any presentation. The two rooms available for use are **The Lounge** and **The Community Room**. **The Lounge** is home to the **Woodstock Sports Wall of Fame** and is a 966-sq. ft. room located off the main lobby that provides a view of the arena. Up to 70 people can occupy the room and it is ideally suited for meetings, training sessions, and small receptions. **The Community Room** is a 2655-sq. ft. room located on the lower level of the complex and provides an air-conditioned environment for your comfort. This room comes attached with a fully equipped kitchen and can accommodate up to 200 persons for dining and up to 300 people for theatre-style seating. This room is ideally suited for weddings, dances, sit down dinners, meetings, or any type of function for a large group of people.

Having opened in the latter part of 1998 the fitness centre is the newest addition to the facility. The fitness centre is very modern and well equipped to meet the fitness needs of the local area. The cardiovascular section of the fitness centre is equipped with 3 treadmills, 3 stationary bikes, 2 steppers, and 1 rowing machine. The weight section of the fitness centre is equipped with 9 Cybex selectorized weight stations as well as a free weight section. The reasonable membership fees for the use of the fitness centre will also include access to both the aquatic centre and the arena.

Other Sports and Recreational Facilities

In terms of other multipurpose facilities there are really only two other arenas in the region that have multiple use. The **Hartland Arena** serves the Hartland area with a number of programs in the winter months and is used for various craft, hobby, and trade shows as well as the Hartland Ball Hockey League. The **Florenceville Arena** serves the residents of the communities of Bath, Bristol, Centreville, and Florenceville in much the same way the Hartland Arena does. Unfortunately, in the past year fire has damaged the Florenceville Arena and is uncertain if the arena will be refurbished completely in the coming year or will have to be entirely rebuilt from the ground up. The Florenceville area is also home to a fitness centre that serves the residents of the northern part of the Carleton Region year-round as well as a championship quality curling club that is home to the annual McCain Super Spiel and other major provincial curling events .

In terms of summer sports and recreational activities the region also has a number of baseball diamonds, softball diamonds, tennis and basketball courts, parks, and playgrounds that are available for use. The greatest number of these type of facilities are found in the Woodstock area but the ones located in the other communities in the region are used just as much and are as of good quality. Other summer months activities include water events such as fishing, swimming, canoeing, kayaking, and boating that can be done in the region's numerous streams, lakes, and rivers. If you enjoy golf there is an 18-hole championship course located in Hartland and a smaller 9-hole course located in the heart of Woodstock. Whatever the case, the Carleton Region has all that the sports and recreational enthusiast would want to be a part of.

Section 12.3- Sports Associations, Clubs, Teams and Other Recreational Clubs

The following listing will give you a general idea of the number of sports and recreation related associations, clubs, and teams that are located in the region:

- Woodstock Minor Hockey Association
- Woodstock Minor Baseball Association
- Woodstock Golf & Curling Club
- Woodstock Trailmakers Inc.
- Woodstock Canoe Club
- Woodstock Figure Skating Club

- Woodstock Gymnastics Club
- Woodstock Junior Shiretowners Baseball Club
- Woodstock Junior B Subway Slammers Hockey Team
- Woodstock Skateboarders Club
- Woodstock High School Baseball Team
- Woodstock High School Basketball Teams
- Woodstock High School Hockey Teams
- Woodstock High School Rugby Teams
- Woodstock High School Volleyball Teams
- Woodstock High School Badminton Club
- Woodstock High School Soccer Teams
- Woodstock Gentlemen's Softball League
- Hartland Ball Hockey League
- Hartland Minor Hockey Association
- Hartland Minor Baseball Association
- Hartland Covered Bridge Golf & Country Club
- Hartland Figure Skating Club
- Hartland High School Basketball Teams
- Hartland Coed Softball League
- Florenceville Minor Hockey Association
- Florenceville Minor Baseball Association
- Florenceville Curling Club
- Florenceville Figure Skating Club
- Carleton North High School Basketball Teams
- Carleton North High School Hockey Team
- River Valley ATV Club
- Western Valley Swim Team
- Western Valley Track and Field Team

Section 12.4- Bars, Taverns, Pubs, Pool Halls, and Gamesrooms

The following listing of bars, taverns, pubs, pool halls, and gamesrooms are provided to give you an idea of what is in the area:

Establishment Name	Location	Address	Phone
Franky's Restaurant & Pub	Florenceville	331 Main St.	392-6000
Frosty Jug	Woodstock	117 Queen St.	324-8198
Riverside Pub	Woodstock	Main St.	325-2337
JR's Club/ The Loft	Woodstock	Lr. Main	328-9326
Eagle's Nest	Woodstock	150 Hodgdon Rd.	328-1600
Dooly's	Woodstock	200 King St.	328-2208

Source: The Yellow Pages- Woodstock & Surrounding Area

Section 12.5- Community Service Clubs and Organizations

There are a number of community service clubs and organizations in the Carleton Region whose goals are to better the community in which they live. These various community service clubs and organizations sponsor a number of activities and programs in each community and are an essential part of making the region a better place to live. A complete listing of all community service clubs and organizations in the Carleton Region can be found in Appendix B2 at the end of this document.

Section 12.6- Not-For-Profit and Volunteer Organizations

There are a number of not-for-profit and volunteer organizations in the Carleton Region that serve the various needs of the people of the area. A complete listing of all not-for-profit and volunteer organizations located in Appendix B3 at the end of this document will give an indication of the role these types of organizations play in the region.

Section 12.7- Churches, Church Clubs, and Church Organizations

There are a large number of churches of various faiths that can be found in the Carleton Region. Religion plays an important role in the lives of the people of the region. A complete listing of all churches, church clubs and associations in the Carleton Region can be found in Appendix B4 at the conclusion of this document.

Section 13: Region's Future Outlook and Prospects for Growth

Section 13.1- Overview of the Region's Recent Economic Development by Municipality

The Carleton Region at present is doing extremely well economically. A number of businesses are in the process of expansion and some are even in the process of building new facilities. **Wood products manufacturers** in the **Bath** and **Bristol** areas continue to do well because these products are in high demand especially in the United States. **Crabbe Lumber Inc**. and **Juniper Lumber** are capitalizing on this demand at the present time. In the **Canterbury/ Fosterville** area **Freewest Canada Resources Inc.** continues to explore for gold, antimony, and a number of other extremely useful mineral deposits. At this time the future possibility of mining playing a major role in the region's growing economy looks very positive. In the **Centreville** area **Canusa**, a potato chip manufacturing plant, continues to do well because of the region's ample supply of potatoes. **Thomas Equipment Ltd**. and **Metalfab Ltd.**, manufacturers of agricultural equipment and fire engines respectively, continue to do well as a result of high international demand for their products. In the **Florenceville** area, growth continues as a result of **McCain Foods Inc.** further national and international expansion. Specifically the new **Data Centre** for McCain's operations worldwide based in the village has brought about the creation of a number of new information technology and computer programming jobs in the region. In **Hartland**, the town's focus on **tourism** remains strong. A number of businesses in the town are doing very well with **Safety Insurance Ltd.** moving into a new building and a number of other local businesses contemplating further expansion and movement to new sites. The town has also finished building a **new fire hall** and also has renovated the present town hall to better accommodate the local RCMP detachment and the municipal government. In terms of retail and support services the town has recently welcomed **Subway** to its business community. A small **call centre** operation, **TBC Consulting Group** has also set up shop in the town as well. In **Meductic**, the village's primary industry, **Sabian Ltd.** continues to do well because its manufactured cymbals are in high demand internationally by a number of established musicians throughout the world. **Sabian** is also in the process of opening up a second manufacturing and distribution centre in Houlton, Maine just several minutes from Woodstock on the American side of the border.

In **Woodstock** economic development is continuing at a very rapid rate. **Artal Industries**, a high-end sock manufacturing operation has set up shop, bringing an eventual 100 jobs to the town. **Artal Industries** focus is the large American Northeast market for its product and it set up in the region simply because of its proximity to the American border and its readily accessible proximity to US Interstate 95. **Woodstock is presently enjoying a construction boom especially in the Connell Road commercial area**. In the last few months a new **Atlantic Superstore** has been built on the corner of Deakin Drive and Connell Road. **Fox Chev Olds** and **Patterson Equipment** have undergone renovations as a result of expansion. **Subway** and **Pizza Hut** have set up shop in new expanded facilities next to **McDonald's** on Connell Road. **The RCMP** have also begun building their new regional headquarters on the Connell Road, between the **Subway/ Pizza Hut** restaurants and the trailer park, primarily for easy access to the Trans Canada from a position as close to the highway as possible. In downtown Woodstock **Newnham & Slipp Pharmacy** have renovated and expanded their pharmacy in the last year. **Sunset Building Supplies** is in the process of moving to the former Super Valu store on the Houlton Rd. A number of new restaurants have opened up in the town with more to come in the near future. Accordingly the Town of Woodstock is expecting that approximately $15 million dollars of commercial development will take place in the town over the next year. **A number of other businesses in the Woodstock area continue to do very well. Avondale Kitchens and Baths** as well as **Clark Wood Products** continue to do very well because their high quality, specialty manufactured wood products continue to be in high demand both domestically and abroad. **B.I.D. Canada Inc.,** a specialty metal fabrication of conveyor systems in the Woodstock area has undergone recent expansion as a result of landing a new contract with a large Ontario company to provide conveyor systems to a number of their manufacturing plants throughout Eastern Canada. **Barrett Diversified Corporation** also continues to do well in the specialty distribution sector recently gaining the rights to market the distribution of **Star Choice Satellite Communications Inc.** products, based out of Fredericton, to the Canadian satellite television viewing market across the country. Overall, the Carleton Region and its member municipalities are doing very well economically presently and the region's future growth potential seems to be full of potential at this time.

Section 13.2- Other Recent Developments Related to Economic Development in the Region

Recently the provincial government has confirmed that a lateral natural gas pipeline will be built along the St. John River Valley and will proceed upwards through Western New Brunswick and on to Quebec City, PQ where it will hook up with the Trans Canada Pipeline originating from Alberta. Various municipal leaders and the region's big business people have spent a lot of time lobbying the provincial government to get them to address the need of all parts of New Brunswick being given equal access to Sable Island natural gas in order to avoid causing economic disadvantages to those regions, including the Carleton Region who do not get access as soon as possible. The joint efforts of the **provincial government** as well as the **Quebec natural gas provider Gas Metropolitaine** have assured that the Carleton Region and the rest of Western New Brunswick will have access to Sable Island natural gas within four to five years' time. As mentioned in the transportation section of this profile work continues on the upgrading of the Trans Canada Highway throughout the Carleton Region and Western New Brunswick and with its projected finishing date about the same time as natural gas arrives to the region they will together give the region the necessary physical infrastructure to further enhance economic growth within several years time. **The availability of a cheaper source of energy in five years' time will enable the region to better adapt to the expected privatization of NB Power and the problems that come with privatization. An upgraded state-of-the-art four-lane highway system passing through the region and connecting to US Interstate 95 at the Houlton-Woodtock border crossing will give the large number of transport carriers based in the region a much safer and more efficient form of transportation infrastructure to take advantage of. The Carleton Region's focus on being the Gateway to Atlantic Canada for those coming north from the US and being the Gateway to the US Northeast for the rest of Atlantic Canada will be greatly enhanced by the completion of a new four-lane Trans Canada Highway.**

Attracting new business to the area will be made much easier by the improvements to the region's transportation and energy infrastructure. The region's strategic location adjacent to the US border and ready access to US Interstate 95 should make the region attractive to both Canadian and American companies whose goals are to serve the large markets of the US Northeast from the most beneficial location possible. The advantages the Carleton Region's has at present should be greatly added to in the future. The foundations of the Carleton Region's economy remain strong and it is through the strengths of the Carleton Region and its residents that these will remain so. The Carleton Region population's ties with family and friends in the US Northeast put the region in good standing when it comes to choosing the best location in Atlantic Canada to set up a business whose focus is to serve the US Northeast market. **With both tourist and business travellers becoming more familiar with what the Carleton Region has to offer the region's both immediate and long-term future looks very bright.**

Section 13.3- The Key to the Carleton Region's Recent Success and Its Future Success

The construction boom in the last few years throughout the region has shown that the strengths of the region's industries are sustainable enough to foster dramatic economic growth in the majority of communities in the region. **The broad base of industries in the Carleton Region allow the region's economy to continue to improve even when the era of government cutbacks have resulted in financial difficulties for those industries who are dependent on government support such as fishing, certain types of mining such as coal mining, pulp and paper production, and shipbuilding. Because the Carleton Region's core industries of agriculture and forestry have been less dependent on government support than other industries in various other regions of the province and Atlantic Canada, the region has been able to further broaden its economic base by building on the strengths of its core industries and expanding into related industry areas.** As this happens, the region's business community and the support services required to sustain new industry recognize new opportunities for growth and become more focused on broadening the region's industrial base. The secret of success in today's rapidly changing global environment for any region is to not focus entirely on attracting one specific type of industry to their area but to focus on attracting a number of different industries. Unforeseen global changes in any specific industry could cause problems for those regions who focus on building their economic base on just one type of specific industry. **The Carleton Region's recent success has resulted from its broad industrial economic base. This will continue to be crucial to the region's success in the future. This along with many of the other factors previously mentioned are testament to the fact that the Carleton Region is "*open for business*" and should be recognized as a viable alternative for site selection for prospective industries whose focus is to serve the markets of the US Northeast and Eastern Canada.**

Appendix A1: Listing of Contractors in the Carleton Region

Category of Contractor	Contractor Business Name	Location	Address	Phone	Fax
Air Conditioning:					
	Sunshine Refrigeration & Air Conditioning Ltd.	Woodstock	Industrial Park	325-9925	325-2070
	Valley Refrigeration & Air Conditioning Ltd.	Woodstock	Jacksonville	325-2204	328-9870
Asphalt Products:					
	Acott Construction Ltd.	Hartland	Wakefield	375-4866	277-6520
	Carleton Paving	Woodstock	Woodstock	325-7283	
Blasting:					
	Smith Construction Ltd.	Hartland	Hartland	375-4244	375-4080
Building:					
	Aggcon Contracting Ltd.	Woodstock	398 Connell Rd.	328-6409	325-9871
	Allied Contractors Ltd.	Woodstock	550 Main St.	325-5433	325-9133
	Avondale Kitchens & Baths	Woodstock	Lockhart Mill Rd.	328-4111	325-3400
	Beaver Construction Ltd.	Woodstock	135 Union St.	328-6061	328-6010
	R.W. Burpee Carpentry & Contracting Ltd.	Woodstock	Woodstock	328-2602	325-9854
	Clover Construction Ltd.	Woodstock	Lockhart Mill Rd.	328-2801	328-2801
	E.R.C. Building Ltd.	Woodstock	Grafton	328-8911	328-1190
	Elmwood Construction Ltd.	Woodstock	22 McClellan Rd.	328-3853	328-3853
	Hospitality Town Builders	Woodstock	Woodstock	328-8529	325-9823
	Kent Homes	Woodstock	299 Connell St.	325-9713	324-8882
	McLaughlin Roof Trusses Ltd.	Hartland	Wakefield	375-4105	375-4942
	Stairs Building Ltd.	Meductic	Meductic	272-2014	272-1128
	Top Quality Builders	Woodstock	Plymouth Rd.	328-3651	328-8021
	Versatile Contractors Ltd.	Hartland	Lower Brighton	375-4622	375-8415
Building Materials:					
	Brennans Contractors & Building Supplies	Bristol	Bristol	392-5511	392-6385
	Best Home Hardware & Building Supplies	Florenceville	Florenceville	392-6043	392-8330
	Cummings Building Supplies Ltd.	Woodstock	440 Main St.	328-8861	328-4894
	Kennedy Building Supplies	Woodstock	Industrial Park	328-2136	375-6815
	Kent Building Supplies	Woodstock	Connell Rd.	328-4000	328-4001
	McLaughlin Roof Trusses Ltd.	Hartland	Wakefield	375-4105	375-4942

	Sunset Building Supplies	Woodstock	134 Green St.	328-8816	328-9543
Buildings-Concrete:					
	Concrete Solutions	Rexton	Rexton	523-7550	
Buildings-Metal:					
	Prospect Contractors Ltd.	Fredericton	830 Hanwell Rd.	458-8944	459-7397
Chimney Builders:					
	Dan's Masonry	Bath	Bath	278-1081	
	Woodchuck Heating Ltd.	Hartland	Waterville	375-6779	375-6779
	Richard Lunn Chimney Sweep & Masonry	Centreville	Greenfield	276-4415	
Concrete Products:					
	Clover Construction Ltd.	Woodstock	Lockhart Mill Rd.	328-2801	328-2801
	MacLeod General Construction Ltd.	Centreville	Centreville	276-4478	276-3287
	Cook's Concrete & Foundation	Woodstock	149 Charles St.	328-3253	328-1993
	White's Precast Concrete Ltd.	Centreville	Centreville	276-4548	276-4857
Contractors Equipment Service & Supplies:					
	Patterson Equipment Ltd.	Woodstock	Connell Rd.	328-6695	328-8545
Contractors Equipment Rental:					
	Atlantic Rentals Ltd.	Woodstock	Lockhart Mill Rd.	328-9925	325-5435
Contractors-General:					
	Aggcon Contracting Ltd.	Woodstock	Woodstock	328-6409	325-9871
	Allied Contractors Ltd.	Woodstock	550 Main St.	325-5433	325-9133
	Avondale Kitchens & Baths	Woodstock	Lockhart Mill Rd.	328-4111	325-3400
	Beaver Construction Ltd.	Woodstock	135 Union St.	328-6061	328-6010
	R.W. Burpee Carpentry & Contracting Ltd.	Woodstock	Woodstock	328-2602	325-9854
	Cluff's Construction Ltd.	Woodstock	Grafton	324-9040	
	Clover Construction Ltd.	Woodstock	Lockhart Mill Rd.	328-2801	328-2801
	Cook Construction Ltd.	Woodstock	149 Charles St.	328-3253	328-6993
	Cummings Contracting Inc.	Woodstock	852 Main St.	328-2974	328-9486
	Fred Dickinson Ltd.	Woodstock	137 St. John St.	328-6513	
	E.R.C. Building Ltd.	Woodstock	Grafton	328-8911	328-1190
	Elmwood Construction Ltd.	Woodstock	22 McClellan Rd.	328-3853	328-3853
	Hospitality Town Builders	Woodstock	Woodstock	328-8529	325-9823
	Daniel James & Sons Ltd.	Hartland	Hartland	375-4301	
	K-Line Construction Ltd.	Woodstock	46 Poplar St.	328-9848	328-4793
	Kennedy C & W Farms Ltd.	Woodstock	Richmond Corner	328-8119	328-8089
	Smith Construction Ltd.	Hartland	Hartland	375-4244	375-4080
	Stairs Building Ltd.	Meductic	Meductic	272-2014	272-1128
	Strong Construction Ltd.	Woodstock	Connell Rd.	328-3591	328-4603
	Top Quality Builders	Woodstock	Plymouth Rd.	328-3651	328-8021

	Versatile Contractors Ltd.	Hartland	Lower Brighton	375-4622	375-8415
Conveyors:					
	BID Canada Ltd.	Woodstock	T.C.H.	328-4381	328-3430
Crane Rental:					
	Capital Crane Rental Ltd.	Fredericton	Vanier Ind. Pk.	452-1629	
Door Installation:					
	Laforge Doors	Woodstock	219 Houlton Rd.	328-4635	328-3794
Drainage Contractors:					
	Atlantic Soil Improvement	Florenceville	239 Hume Rd.	392-8372	
Eavestroughing:					
	Aquaduct Seamless Eavestrough Systems	Centreville	Lakeville	276-3249	276-4267
Electricians:					
	Roger's Electrical Plumbing	Bristol	40 Egypt Hill Rd.	392-5324	
	Reginald Wasson	Florenceville	Florenceville	392-6979	
	Anderson Electric Ltd.	Hartland	Waterville	375-6531	375-4913
	Arlo Electric	Hartland	234 Estey Rd.	375-1105	
	Bishop Electric	Hartland	Lr. Windsor	375-8738	
	Dale Electric	Hartland	Cloverdale	375-8874	375-8872
	Neal Davis Electric	Hartland	Waterville	375-6718	
	Larsen's Electric	Woodstock	106 Pillips Dr.	328-6268	328-3481
	McBride Electric	Woodstock	Richmond Corner	328-8936	328-8396
	Sarchfield Electric Ltd.	Woodstock	Jacksonville	325-2800	328-2462
	Floyd Saunders Rentals & Construction Ltd.	Woodstock	3539 Grafton	328-2083	325-1125
	Wood's Electric	Woodstock	103 Cedar St.	328-1807	
Excavating Contractors:					
	Aggcon Contracting Ltd.	Woodstock	Woodstock	328-6409	325-9871
	Carleton Enterprises Ltd.	Florenceville	Florenceville	392-5594	392-8918
	Hilltop Contractors	Florenceville	Florenceville	392-6794	392-1006
	Cluff's Construction Inc.	Woodstock	Grafton	324-9040	
	Cook Construction Inc.	Woodstock	149 Charles St.	328-3253	328-6993
	Cummings Contracting Inc.	Woodstock	852 Main St.	328-2974	328-9486
	C&W Kennedy Farms Ltd.	Woodstock	Richmond Corner	328-8119	328-8089
	Smith Construction Ltd.	Hartland	Hartland	375-4244	375-4080
	Stairs Building Ltd.	Meductic	Meductic	272-2014	272-1128
Foundation Contractors:					
	Clover Construction Ltd.	Woodstock	Lockhart Mill Rd.	328-2801	328-2801
	Cook's Concrete & Foundation	Woodstock	149 Charles St.	328-3253	328-1993
	Keenan Foundations	Woodstock	Houlton Rd.	328-8112	328-4933

Heating Contractors:					
	Roger's Electrical Plumbing	Bristol	40 Egypt Hill Rd.	392-5324	
	Reginald Wasson	Florenceville	Florenceville	392-6979	
	Anderson Electric Ltd.	Hartland	Waterville	375-6531	375-4917
	Bryant Sales & Service	Woodstock	Industrial Pk.	325-9225	
	Clark Oil Co. Ltd.	Woodstock	T.C.H.	328-3243	328-4421
	Dale Electric	Hartland	Cloverdale	375-8874	375-8872
	Doug's Refrigeration	Woodstock	220 Neilson St.	328-6829	
	Fundy Energy Ltd.	Woodstock	Jacksonville	325-1010	328-8659
	Larsen's Electric	Woodstock	106 Phillips Dr.	328-6268	328-3481
	McBride Electric	Woodstock	Richmond Corner	328-8936	328-8396
	Valley Refrigeration & Air Conditioning Ltd.	Woodstock	Jacksonville	325-2204	328-9870
	Sunshine Refrigeration & Air Conditioning Ltd.	Woodstock	Heller Rd.	325-9225	
	Irving Oil Ltd.	Woodstock	Woodstock	328-3374	328-3733
	Woodchuck Heating Ltd.	Hartland	Waterville	375-6779	375-6779
Home Improvements:					
	Call-Us Home Improvements Inc.	Centreville	Lakeville	276-3249	273-6008
	Elmwood Construction Ltd.	Woodstock	22 McClellan Rd.	328-3853	328-3853
	Hardwood Floors At Their Best	Woodstock	Woodstock	328-6034	
	Hospitality Town Builders	Woodstock	Woodstock	328-8529	328-9823
	Lakeview Construction Ltd.	Centreville	Lakeville	276-4670	276-4764
	Norman McBride	Woodstock	103 Orange St.	325-9303	
	Tayton Home Improvements	Hartland	Wakefield	375-8299	
	Top Quality Builders	Woodstock	Plymouth Rd.	328-3651	328-8021
Homes-Factory Made:					
	Hospitality Town Builders	Woodstock	Woodstock	328-8529	328-9823
	Kent Homes	Woodstock	299 Connell Rd.	325-9713	324-8882
	Mar-Phi Select Homes	Woodstock	56 Poplar St.	328-4341	328-9649
	Strong Home Sales	Woodstock	Connell Rd.	328-3592	328-4603
Janitorial Services:					
	Custom Carpet Clean	Woodstock	156 St.James St.	328-4293	
	Dymond's Janitorial Service	Woodstock	104 Foundry St.	328-3518	325-3518
	John's Floor Service Ltd.	Woodstock	Industrial Pk.	328-9743	325-7363
	Klean-Tek Cleaning Service	Hartland	Hartland	375-8254	375-8377
Kitchen Cabinets:					
	Avondale Kitchens & Baths	Woodstock	Lockhart Mill Rd.	328-4111	325-3400
	Clark Wood Products	Woodstock	Grafton	328-8256	325-2398
	Kent Building Supplies	Woodstock	Connell Rd.	328-4000	328-4001
	Lakeview Cabinets	Centreville	Lakeville	276-4670	276-4764
	Streekraft Woodworking	Canterbury	Fosterville	894-1089	894-1087
Landscaping:					
	Tri-Town Lawn Care	Bath	Bath	278-5190	
	Double 00 Paving Stones	Centreville	3056 Main St.		

	Hilltop Contractors	Florenceville	Florenceville	392-6794	
	Mister Handyman	Hartland	Hartland	375-8620	
	Blue Wing Property Maintenance Ltd.	Woodstock	Woodstock	328-9102	
	Smith Florist & Landscaping	Woodstock	312 Connell Rd.	328-2010	
Mobile Homes:					
	Kent Homes	Woodstock	299 Connell Rd.	325-9713	324-8882
	McLaughlin Homes Ltd.	Hartland	Wakefield	375-4108	375-4942
	Northrup Homes	Woodstock	Woodstock	325-2289	
Paving:					
	Acott Construction Ltd.	Canterbury	Speerville	277-6720	277-6520
	Carleton Paving	Woodstock	Jacksonville	325-7283	
Pipe Line:					
	Cook Construction Ltd.	Woodstock	149 Charles St.	328-3253	328-6993
	Smith Construction Ltd.	Hartland	Hartland	375-4244	375-4080
Plumbing:					
	Adrian Saulis Plumbing	Woodstock	117 Slipp St.	328-3122	
	Boone's Plumbing & Heating Ltd.	Hartland	Somerville	375-6485	375-6955
	Connell's Plumbing & Heating Ltd.	Woodstock	616 Main St.	328-2074	328-6872
	Dickinson's Plumbing & Heating Ltd.	Woodstock	Belleville	325-2450	
	Arnold Dimock Ltd.	Woodstock	111 Chapel St.	328-8824	328-3397
	B.E. Hansen & Sons Plumbing Services	Woodstock	Grafton	328-1550	328-9962
	F.J. Pickel	Woodstock	435 Main St.	328-6238	
	Ritchie Plumbing & Heating Inc.	Woodstock	506 Main St.	328-6564	324-9064
Plumbing Supplies:					
	J.V. McLean Ltd.	Bristol	9125 Main St.	392-5515	
	Kent Building Supplies	Woodstock	Connell Rd.	328-4000	328-4001
	Stewart's Home Hardware	Woodstock	617 Main St.	328-6655	328-8535
	Sunset Building Supplies	Woodstock	134 Green St.	328-8816	328-9543
Refrigeration:					
	Doug's Refrigeration	Woodstock	220 Neilson St.	328-6829	
	Owen's Appliance & Refrigeration Repair	Woodstock	39 Second Av.	328-8570	
	Reefer Stockford Services	Woodstock	4127 Route 540	325-4108	
	Sunshine Refrigeration & Air Conditioning Ltd.	Woodstock	Industrial Pk.	325-9925	325-2070
	Valley Refrigeration & Air Conditioning Ltd.	Woodstock	Jacksonville	325-2204	328-9870

Road Building:					
	Acott Construction Ltd.	Canterbury	Speerville	277-6720	277-6520
Roof Contractors:					
	D & J Roofing Ltd.	Hartland	Wakefield	375-6798	
	David Harris Roofing Specialty Inc.	Woodstock	Woodstock	328-2342	
Rubbish Removal:					
	Kearney's Hygienic Service	Woodstock	147 Moffatt St.	328-6139	328-6741
	Rideout's Sanitation & Recycling Services Ltd.	Hartland	Hartland	375-6188	375-6283
Sand & Gravel:					
	Carleton Enterprises Ltd.	Florenceville	Florenceville	392-5594	392-8918
	Cook Construction Inc.	Woodstock	149 Charles St.	328-3253	328-6993
	Cummings Contracting Inc.	Woodstock	852 Main St.	328-2974	328-9426
	L.H. Gould Ltd.	Fosterville	Fosterville	894-2481	894-2228
	Smith Construction Ltd.	Hartland	Hartland	375-4244	375-4080
Scaffolding:					
	Atlantic Rentals Ltd.	Woodstock	Lockhart Mill Rd.	328-9925	325-5435
Swimming Pool Contractors:					
	Allied Pools & Spas	Woodstock	550 Main St.	325-5433	325-9133
	Paradise Pools	Woodstock	Woodstock	325-9291	
	Versatile Contractors	Hartland	Lr. Brighton	375-4622	375-6815
Waste Management:					
	Valley Solid Waste Commission	Hartland	Hartland	375-3040	375-3043
Water Heaters:					
	Clark Oil Co. Ltd.	Woodstock	T.C.H.	328-3243	328-4421
	Irving Oil Ltd.	Woodstock	Woodstock	328-3374	328-3373
Water Purification:					
	All Clear Water Treatment	Woodstock	Jacksonville	325-9141	325-2617
	Boone's Plumbing & Heating Ltd.	Hartland	Somerville	375-6485	375-6955
	Connell's Plumbing & Heating Ltd.	Woodstock	616 Main St.	328-2074	328-6872
	Culligan of Woodstock	Woodstock	Woodstock	328-6200	
Welding:					
	Meed's Machine Shop	Bristol	Bristol	392-6678	
	ABF Industries Inc.	Centreville	79 Huvey Rd.	276-4679	
	Piper's Welding & Repair	Centreville	Centreville	276-4225	
	Wolverton's Welding Ltd.	Centreville	Centreville	276-3647	
	Smalley's Welding & Repair	Florenceville	Greenfield Rd.	392-6927	
	Bridgeview Welding	Woodstock	Grafton	325-2954	

	Garnet's Welding Shop	Woodstock	145 Route 560	328-4700	325-9314
	Golder's Welding & Spring Service Ltd.	Woodstock	Upper Main St.	328-3174	
	Meductic Welding	Meductic	Meductic	272-2219	
	Mike's Portable Welding & Repair	Woodstock	19 Bull Rd.	325-2785	
	T.C. Trailer & Welding Service Ltd.	Woodstock	Lockhart Mill Rd.	325-9013	325-9134
	Valley View Enterprises	Meductic	Meductic	272-2265	
Welding Equipment:					
	Praxair Canada Inc.	Florenceville	Florenceville	392-6001	392-8398
Well Drilling:					
	Richard Connors Well Drilling Inc.	Centreville	Centreville	276-4827	276-4718
	J.H. Simonson Ltd.	Centreville	Centreville	276-4477	276-4219
Windows:					
	E.R.C. Building Ltd.	Woodstock	Grafton	328-8911	328-1190
	Elmwood Construction Ltd.	Woodstock	22 McClellan Rd.	328-3853	328-3853
	Ken Giberson Construction	Woodstock	Woodstock	329-9513	
	Strong Construction Ltd.	Woodstock	Connell Rd.	328-3591	328-4603
	Besthome Hardware & Building Supplies	Florenceville	Florenceville	392-6043	392-8330
	Kent Building Supplies	Woodstock	Connell Rd.	328-4000	328-4001

Source: Yellow Pages- Woodstock & Surrounding Area

Appendix B1: Listing of Professional Services for Business in the Carleton Region

Service Title	Name	Location	Address	Phone	Fax
Accountants:					
CGA :	Sharon Sharpe	Woodstock	111 Chapel	325-9828	328-87
	Alton Shaw	Hartland	Courtyard Plaza	375-4576	375-84
CMA :	Kevin Bowater	Woodstock	659 Main	325-9955	328-97
CA :	Allen & Bell	Woodstock	110 Richmond	325-2101	325-96
	Ash Casey & Thornton	Woodstock	105 Connell	325-3309	328-44
	D.M. Beattie	Woodstock	659 Main	328-9955	328-97
	Eugene Craig	Woodstock	114 Queen	328-2627	328-26
	Goguen Clark & Co.	Woodstock	131 Queen	328-8897	325-22
	Oulton & Parkinson	Woodstock	670 Main	328-8866	328-95
Advertising Agencies & Consultants :					
	GRAPHXPERTS	Woodstock	114 Spring Ct	328-4256	325-22
	Lynx Productions	Woodstock	840 Main	325-2244	325-22
Banks :					

	Bank of Montreal	Woodstock	656 Main	328-6631	328-91
	Bank of Nova Scotia	Bath	326 Main	278-5281	278-56
	Bank of Nova Scotia	Centreville	Main	276-4578	276-46
	Bank of Nova Scotia	Florenceville	325 Main	392-8020	392-80
	Bank of Nova Scotia	Hartland	390 Main	375-4513	375-84
	Bank of Nova Scotia	Woodstock	111 Chapel	328-3341	328-91
	Business Development Bank of Canada	Fredericton	Fredericton	452-3030	452-24
	CIBC	Woodstock	Carleton Mall	328-8858	328-23
	Farm Credit Corp Canada	Woodstock	125 Queen	328-8427	328-09
	Royal Bank	Woodstock	540 Main	325-7630	328-64
	TD Bank	Woodstock	685 Main	328-8847	328-01
Business Consultants :					
	David Alward	Meductic	Meductic	272-2155	272-28
	Ash Casey & Thornton	Woodstock	105 Connell	325-3309	328-44
	Guimac Management Services Ltd.	Woodstock	114 Queen	328-2627	328-26
	LSG Group	Woodstock	114 Queen	328-3690	328-60
	Oulton & Parkinson	Woodstock	670 Main	328-8866	328-95
Computer Consultants :					
	MICRO R.G. COMPUTER CONSULTANTS INC.	Centreville	Centreville Mall	276-3636	
Computer Networking :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
Computer Software :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Valley Software Consulting	Woodstock	106 Division	328-6314	324-81
Computer Supplies & Accessories :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Community Industries Employment Vocational Assoc.	Woodstock	113 Moffatt	325-4909	325-46
Computer Training :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Woodstock Community Access Centre	Woodstock	Woodstock High	328-3348	
Computer Sales & Service :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45

	Hardware Canada Computing Eastern Division	Woodstock	107 Tait	328-1980	328-19
	Radio Shack	Woodstock	655 Main	325-9222	325-92
	Sicom Consulting	Woodstock	143 Helen	328-4113	324-92
	Technicare Services	Woodstock	532 Main	328-9433	328-82
Copying & Duplicating Service :					
	Henley Publishing Ltd.	Woodstock	110 Carleton	328-8863	328-32
Copying Machines & Supplies :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Unicopi Ltd.	Woodstock	Houlton Rd.	328-2313	325-23
Credit Reporting Agencies :					
	Carleton Credit Services Ltd.	Woodstock	622 Main	328-3338	328-85
Credit Unions :					
	Carleton Pioneer Credit Union	Woodstock	109 Regent	328-8120	328-34
Customs Brokers & Consultants :					
	Beaver Brokerage Inc.	Woodstock	Highway 95	325-2020	328-46
	Brunswick Brokers	Woodstock	Highway 95	328-9341	328-46
	Livingston International Inc.	Woodstock	Houlton Rd	328-9946	328-42
	Peace Bridge Brokerage Ltd.	Woodstock	Houlton Rd	325-1804	325-11
Economic Development :					
	Carleton Regional Development Commission Inc.	Woodstock	114 Queen	325-4528	325-44
Fax Communications Equipment :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Unicopi Ltd.	Woodstock	Houlton Rd.	325-2313	325-23
Financial Planning Consultants :					
	Carleton Financial Services Ltd.	Woodstock	733 Main	328-8626	328-83
	Heritage Financial	Hartland	344 Main	375-7999	375-45
	Heritage Financial Services	Hartland	380 Main	375-1041	375-10
	Seeley Financial Services	Woodstock	20 Hall	325-9500	325-95

Financing :					
	Avco Financial Services	Woodstock	Connell Plaza	328-6606	328-87
	Avco Financial Services	Florenceville	McCain	392-5591	392-83
	Consolidated Lending Services	Woodstock	662 Main	324-9090	324-91
	Trans Canada Credit	Woodstock	108 Richmond	328-6651	325-20
Insurance Agents :					
	Hatfield Leech & Assoc. Ltd.	Woodstock	607 Main	325-2525	325-94
	McClellan Insurance Ltd.	Woodstock	103 Franklin	328-6626	328-49
	Robert Price	Canterbury	93 Main	279-2007	279-20
	Smith Insurance Ltd.	Woodstock	844 Main	328-3366	
	R.V. Thompson Insurance Ltd.	Woodstock	608 Main	328-9311	328-83
	R.V. Thompson Insurance Ltd.	Centreville	Centreville	276-3695	276-42
Insurance Brokers :					
	Paul Brooks Insurance	Florenceville	Florenceville	392-8345	392-65
	Waldron C. Porter Insurance (1990) Ltd.	Woodstock	Woodstock	328-3335	328-97
	Safety Insurance Services (Atlantic) Inc.	Hartland	Hartland	375-1020	375-42
	Total Insurance Services Ltd.	Hartland	7195 Route 105	375-6652	375-10
Insurance Claims Adjusters :					
	Lawrence & Associates Ltd.	Woodstock	109 Regent	325-9338	328-61
	Lindsey Morden Claim Service	Hartland	Courtyard Plaza	375-1985	375-19
	Underwriter's Adjustment Bureau	Woodstock	633 Main	325-9587	325-95
Lawyers :					
	Joseph Black Law Office	Woodstock	Capital Square	324-9300	324-92
	Neil Chase	Woodstock	109 Regent	328-6637	328-24
	Crocco Hunter Purvis	Woodstock	105 Connell	325-3331	325-33
	Hilery Hargrove	Bath	Bath	278-5223	278-59
	Peter Hyslop	Hartland	Hartland	375-4541	375-42
	Crocco Hunter Purvis	Florenceville	Florenceville	392-6258	325-33
	MacElwain & Renouf	Florenceville	317 Main	392-5506	392-83
	Ian MacInnis	Woodstock	109 Regent	328-6637	329-83
	McCue Thompson Brewer	Woodstock	179 Broadway	325-2835	328-62
	Desmond Morley	Woodstock	118 Broadway	325-0115	328-46
	Lisa Patterson	Woodstock	Woodstock	328-8127	
	Whiteway Brown Law Office	Woodstock	668 Main	325-9077	325-90
	Wilson & Kinney	Woodstock	733 Main	325-1100	328-48
Management Consultants :					
	Ash Casey & Thornton	Woodstock	105 Connell	325-3309	328-44
Office Furniture & Equipment :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45

Office Supplies :					
	Carleton Office Supplies Ltd.	Woodstock	109 Regent	328-9991	328-45
	Bugle Office Supplies	Woodstock	110 Carleton	328-8863	328-32
Printers :					
	Covered Bridge Printing Ltd.	Hartland	Main	375-4458	375-42
	Graphxperts	Woodstock	114 Spring Ct.	328-4256	325-22
	Henley Publishing Ltd.	Woodstock	110 Carleton	328-8863	328-32
	Print X Press	Woodstock	110 Carleton	328-9779	328-32
Tax Consultants:					
	H&R Block	Woodstock	389 Connell Rd.	328-9457	328-45

Source: Yellow Pages- Woodstock & Surrounding Area

Appendix B2: Listing of Government Service Centres in the Carleton Region

Government Service Organization Name	Location	Address	Phone
Agriculture and Agri-Food Canada	Debec	Benton Ridge	1-506-272-2072
Atlantic Canada Opportunities Agency	Fredericton	570 Queen St.	1-800-561-4030
Canada/NB Buisness Service Centre	Fredericton	Fredericton	1-800-668-1010
Business Development Bank of Canada	Fredericton	Fredericton	1-888-463-6232
Canada Mortgage and Housing Corporation	Fredericton	Fredericton	1-506-452-3050
Canadian Food Inspection Agency	Woodstock	680 Main St.	1-506-325-1960
Canadian Security Intelligence Service	Fredericton	Fredericton	1-506-452-3786
Citizenship & Immigration Canada	Woodstock	Route 95 Border	1-506-325-3270
Environment Canada	Fredericton	Fredericton	1-506-451-6005
Farm Credit Corporation Canada	Woodstock	Woodstock	1-506-328-8427
Fisheries & Oceans	Woodstock	200 King St.	1-506-328-3439
Human Resources Development Canada	Woodstock	Main St.	1-506-325-3200
Gilles Bernier, Member of Parliament	Woodstock	Woodstock	1-506-328-4518
David Alward, Member of Legislative Assembly	Woodstock	Woodstock	1-506-325-4990
Dale Graham, Member of Legislative Assembly	Centreville	Centreville	1-506-276-3211
National Reseach Council of Canada	Fredericton	Fredericton	1-506-452-3831
Natural Resources Canada- Atlantic Forestry Centre	Fredericton	Fredericton	1-506-452-3500
Custom Services	Woodstock	Bloomfield	1-506-328-3872
Custom Services	Centreville	Centreville	1-506-276-3519
Custom Services	Forest City	Forest City	1-506-894-2452
Custom Services	Fosterville	Fosterville	1-506-894-2281
Custom Services	Woodstock	Route 95 Border	1-506-325-3160
Custom Services- Intelligence & Contreband	Woodstock	Route 95 Border	1-506-328-6874
Custom Services- Director Central District	Woodstock	Route 95 Border	1-506-328-9211
Agriculture and Rural Development	Florenceville	Wicklow	1-506-392-5100
Assessment of Property	Woodstock	Woodstock	1-506-325-4410
Child Protection Services	Woodstock	Woodstock	1-506-325-4463
Commercial Vehicle Enforcement	Woodstock	Woodstock	1-506-325-4425
NB Community College	Woodstock	Woodstock	1-506-325-4400
Coroner Services	Woodstock	Woodstock	1-506-325-4426
Court Services	Woodstock	Woodstock	1-506-325-4414

Driver's Examiners Office	Woodstock	Woodstock	1-506-325-4431
Driver's Examiners Office	Bristol	Bristol	1-506-392-5110
Economic Development, Tourism and Culture	Fredericton	Fredericton	1-506-453-3984
Emergency Measures Organization	Fredericton	Fredericton	1-506-453-2133
Employment Inquiries	Woodstock	Woodstock	1-506-325-4006
Department of Environment	Fredericton	Fredericton	1-506-444-5149
Family Services & Community Social Services	Woodstock	Woodstock	1-506-325-4412
Fire Marshal's Office	Woodstock	Woodstock	1-506-325-4474
Government Garages	Canterbury	Canterbury	1-506-279-6002
Government Garages	Centreville	Centreville	1-506-276-4031
Government Garages	Debec	Debec	1-506-277-6002
Government Garages	Glassville	Glassville	1-506-246-2001
Government Garages	Grafton	Grafton	1-506-325-4429
Government Garages	Holmesville	Holmesville	1-506-278-6001
Government Garages	Jacksontown	Jacksontown	1-506-325-4499
Government Garages	Lakeville	Lakeville	1-506-276-4032
Government Garages	Rockland	Rockland	1-506-375-3001
Government Garages	Woodstock	Woodstock	1-506-325-4450
Mental Health Services	Woodstock	Woodstock	1-506-325-4419
Public Health Services	Woodstock	Woodstock	1-506-325-4408
Highway Engineer	Woodstock	Woodstock	1-506-325-4450
Housing Services	Woodstock	Woodstock	1-506-325-4465
Human Resources Development Canada	Woodstock	Woodstock	1-506-325-4413
Human Rights Commission	Fredericton	Fredericton	1-506-453-2301
Information Highway Secretariat	Fredericton	Fredericton	1-506-462-5010
Investment Management Corporation	Fredericton	Fredericton	1-506-444-5800
Jury Information	Woodstock	Woodstock	1-506-325-4426
Land Ownership Information	Woodstock	Woodstock	1-506-325-4411
Land Use Planning	Woodstock	Woodstock	1-506-325-4726
Legal Aid- Domestic	Woodstock	Woodstock	1-506-325-4300
Legal Aid New Brunswick	Woodstock	Woodstock	1-506-328-8127
Map & Aerial Photo Sales	Woodstock	Woodstock	1-506-325-4411
Medicare	Fredericton	Fredericton	1-506-453-2161
Property Assessment	Woodstock	Woodstock	1-506-325-4410
Property Tax Payments & Inquiries	Fredericton	Fredericton	1-506-453-2685
Registry of Deeds- Carleton County	Woodstock	Woodstock	1-506-325-4411
Revenue Offices	Bristol	Bristol	1-506-392-5108
Service New Brunswick	Woodstock	Woodstock	1-506-325-4476

Source: Blue Pages- Woodstock & Surrounding Area

Appendix B3: Community Service Clubs and Organizations Listing

Organization Name	Location	Address	Postal Code	Contact Person	Phone
Bath Bristol Florenceville Recreation Department	Bath	4728 Juniper Rd.	E7L 2W9	Kelcy Kuhn	392-6797
Bath Knights of Columbus	Bath	22 Hallett Rd.	E7J 1X2	Hermet Langlas	278-5446
Bath Lions Club	Bath	81 Johnville Rd.	E7J 1H7	George Crain	278-3767
Canterbury Lions Club	Canterbury	Mill St.		Lee Dow	279-2905
Centreville Chamber of Commerce	Centreville	P.O. Box 147	E0J 1H0	Naida Kinney	276-3695
Centreville Royal Purple	Centreville	Centreville		Collen Prior	392-6391
Elk's Club	Centreville	Main St.		Clay Allen	276-4429
Royal Canadian Legion, Branch #84	Centreville	726 Central St.	E7K 2M5	Ron Thomas	276-4335
Royal Canadian Legion, Branch #84 Ladies Auxiliary	Centreville	726 Central St.	E7K 2M5	Janet Graham	276-4844
Carleton Lodge #35, F & AM Masons	Florenceville	200 Burnham Rd.	E7J 2B3	Winston Morton	278-5548
Florenceville Chamber of Commerce	Florenceville	P.O. Box 236	E0J 1K0	Ruth Ferguson	392-0900
Florenceville Kinsmen Club	Florenceville	P.O. Box 591	E7L 1Y7	Glendon Cullins	276-4319
Florenceville Knights of Columbus	Florenceville	Florenceville		Doug Kilfoil	278-5427
Florenceville Rotary Club	Florenceville	179 Curtis Rd.	E7L 7H4	Ruth Ferguson	392-6359
Royal Canadian Legion	Florenceville	Florenceville			392-5254
Hartland Lions Club	Hartland	2679 Route 103	E7P 2S6	Neville Hargrove	375-6474
Hartland Recreation Department	Hartland	400 McLean Ave.	E7P 2L1	Kent Kuhn	375-4222
Royal Canadian Legion, Branch #24	Hartland	41 Orser St.	E7P 1P3	Cecil B. Shaw	375-6937
Royal Canadian Legion, Branch #24, Ladies Auxiliary	Hartland	41 Orser St.	E7P 1P3	Marie Cote	375-4319
Juniper Recreation Council	Juniper	P.O. Box 32		Averil Foster	246-5465
Brunswick Rebekah Lodge	Woodstock	317 Route 103	E7M 4H8	Pat Ritchie	272-2053
Business Improvement Area	Woodstock	89 Beardsley Rd.	E7M 4C8	John Thompson	328-9331
Dr. Nelson P. Grant Chapter I.O.D.E.	Woodstock	103 Church St.	E7M 1K2	Gail Stokoe	328-3924
Elk's Club	Woodstock	123 Connell Rd.	E7M 1K7	Dale Finnamore	328-3248
Forever Young Senior Citizens Club	Woodstock	175 Broadway St.	E7M 1B7	Gladys VanDine	328-2704
I.O.O.F. Lodge	Woodstock	111 St. James St.	E7M 2T3	Gerald McClellan	328-2690
Kinette Club of Woodstock	Woodstock	159 Lockhart Mill Rd.	E7M 5K2	Gloria Lawrence	328-8163
Kinsmen Club of Woodstock	Woodstock	159 Lockhart Mill Rd.	E7M 5K2	Joseph Haines	328-6119
Knight's of Columbus Council 2234	Woodstock	143 Charles St.	E7M 1H7	Charlie Dennings	328-9820
Royal Canadian Legion,					

Branch #11	Woodstock	109 Charles St.	E7M 1E3	Carl Williams	328-2645
Royal Canadian Legion, Branch #11 Ladies Auxiliary	Woodstock	109 Charles St.	E7M 1E3	Celia O'Leary	328-2645
Woodstock Chamber of Commerce	Woodstock	220 King St., Unit 2	E7M 1Z8	Rhonda Calhoun	325-9049
Woodstock Jaycees	Woodstock	106 Richmond St.		Carmen Nicholson	328-6927
Woodstock Lions Club	Woodstock	166 St. John St.	E7M 2V3	Keith Fullarton	328-3477
Woodstock Lodge #11, F & AM Masons	Woodstock	211 Neilson St.	E7M 2H8	Stewart Fairgrieve	328-9769
Woodstock Recreation & Community Services Dept.	Woodstock	105 Connell Park Rd.	E7M 1M5	Tom Muise	328-0248
Woodstock Recreation Advisory Board	Woodstock	105 Connell Park Rd.	E7M 1M5	Jeanie Wilson	328-6839
Woodstock Rotary Club	Woodstock	P.O. Box 4210	E7M 6B6	Stephen Lepage	328-3250
Woodstock Y's Menettes Club	Woodstock	145 Connell Park Rd.	E7M 1M5	May Fowlie	328-9790
Woodstock Y's Men's Club	Woodstock	145 Connell Park Rd.	E7M 1M5	Robert Vail	328-9790

Source: Yellow Pages- Woodstock & Surrounding Area

Appendix B4: Listing of Not-For- Profit Organizations in the Carleton Region

Organization Name	Location	Address	Phone
Alcoholics Anonymous	Woodstock	Woodstock	1-800-340-4966
Big Brothers/ Big Sisters	Woodstock	109 Regent	1-506-328-2094
Canadian Blood Services	National	National	1-888-992-5663
Canadian Cancer Society	Fredericton	Fredericton	1-800-455-9090
Canadian Diabetes Association	Saint John	Saint John	1-800-884-4232
Canadian Hemophilia Society	Fredericton	Fredericton	1-506-450-8424
Canadian Red Cross	Woodstock	Carleton St.	1-506-328-8881
Carleton County Animal Shelter	Debec	Debec	1-506-277-1104
Carleton County Historical Society	Woodstock	128 Connell St.	1-506-328-9706
Food Bank	Woodstock	844 Main St.	1-506-328-4417
Gambling Help-Line	Fredericton	Fredericton	1-800-461-1234
Heart & Stroke Foundation	Saint John	Saint John	1-800-663-3600
Kidney Foundation of Canada	Fredericton	Fredericton	1-877-453-0533
Meals On Wheels	Woodstock	Woodstock	1-506-328-2491
Narcotics Anonymous	Fredericton	Fredericton	1-888-436-2929
N.B. Block Parent Association	Saint John	Saint John	1-800-665-4900
N.B. Lung Association	Saint John	Saint John	1-800-565-5864
Salvation Army Family Services & Thrift Store	Woodstock	457 Main St.	1-506-328-2448
Sanctuary House	Woodstock	Woodstock	1-506-325-9452
Terry Fox Foundation	Woodstock	28 King St.	1-800-561-8369
VON Woodstock	Woodstock	109 Regent	1-506-328-8224
Valley Family Resource Centre	Woodstock	690 Main St.	1-506-325-2299
Weight Watchers	Saint John	Saint John	1-800-565-1686
Bath Community Access Centre	Bath	Bath Elementary	1-506-278-6007
Woodstock Community Y	Woodstock	Connell Park	1-506-328-9790
Woodstock Farm Market	Woodstock	100 King St.	1-506-325-1816
Woodstock Old Home Week Commission	Woodstock	103 Connell Park Rd.	1-506-328-4277

Source: Yellow Pages- Woodstock & Surrounding Area

Appendix B5: Listing of Churches, Church Clubs and Organizations in the Region

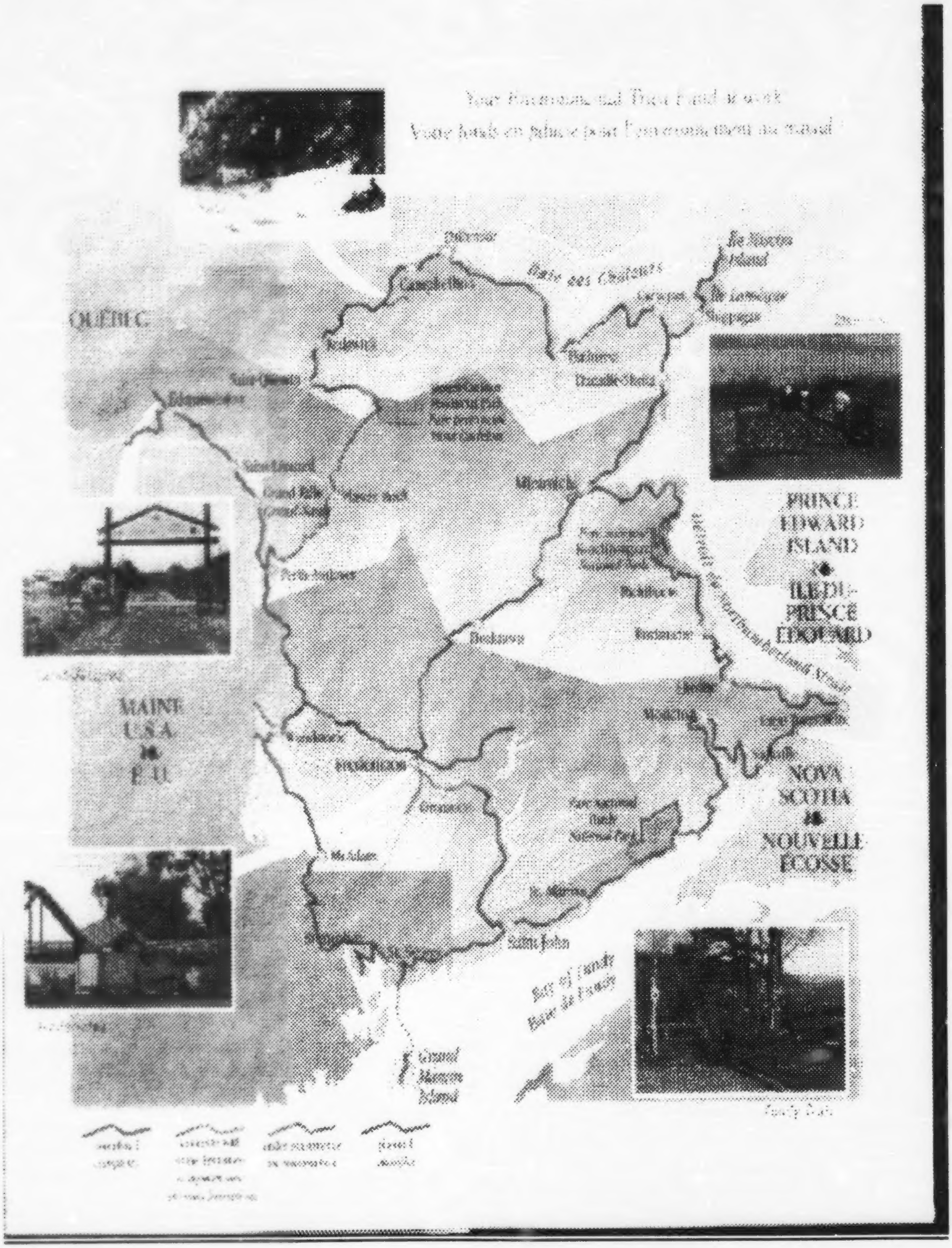
Church Name	Location	Address	Postal Code	Phone
Beechwood United Baptist Church	Bath	Beechwood		278-5178
St. Joseph's Rectory	Bath	147 Church St.	E7J 1A5	278-3281
Belleville Baptist Church	Belleville	4315 Route 540	E7M 5T5	328-3756
Bristol Free Will Baptist Church	Bristol	Bristol		392-6752
Bristol Wesleyan Church	Bristol	7 Kirk St.	E7L 2G9	392-6963
Emmanuel Outreach Ministries Inc.	Canterbury	Canterbury		279-2295
Centreville United Baptist Church	Centreville	Centreville		276-3290
Knoxford Praying Band	Centreville	Knoxford		276-3553
St. John Valley Mennonite Church	Centreville	Williamstown		276-1999
Coldstream United Baptist Church	Coldstream	7694 Route 104	E7P 3M4	375-4929
United Pentecostal Church	Coldstream	7529 Coldstream		375-8887
Bethel International Church	Florenceville	Bristol Rd.		392-8317
Burnham Road Cathedral	Florenceville	Burnham Rd.		392-6064
Fielding Free Will Baptist Church	Florenceville	Fielding		392-8097
Florenceville Anglican Church	Florenceville	Main St.		392-8219
Florenceville United Baptist Church	Florenceville	Burnham Rd.		392-8367
United Baptist Parsonage	Florenceville	405 Main St.	E7L 3G8	392-6485
Grafton United Baptist Church	Grafton	48 Saunders St.	E7N 1H3	328-4619
Hartland United Baptist Church	Hartland	249 Main St.	E7P 2M1	375-4302
Hartland Wesleyan Church	Hartland	26 Clark St.	E7P 1L1	375-4896
Holy Trinity Anglican Church	Hartland	67 Orser St.		328-3042
Pentecostal Assembly of Canada	Hartland	Jct. Rte. 103 & TCH		375-4730
Pioneers Canada	Hartland	Victoria Corner		375-8469
Transport for Christ	Hartland	6242 Route 105		375-4841
United Church of Canada	Hartland	Main St.		328-3880
Jacksonville United Baptist Church	Jacksonville	433 Route 560	E7M 3H4	328-6426
United Pentecostal Church	Juniper	Juniper		246-5256
Knowlesville United Baptist Church	Knowlesville	471 Knowlesville Rd.	E7L 1N8	375-6420
Lower Brighton Wesleyan Church	Lower Brighton	Lower Brighton		375-6421
Abundant Life Christian Centre	Meductic	Meductic		272-2949
Meductic United Baptist Church	Meductic	Meductic		272-2102
Mount Pleasant United Baptist Church	Mt. Pleasant	561 Route 570	E7L 3T7	375-4925
Lansdowne Free Will Baptist Church	Peel	7646 Route 105	E7L 3Y6	278-5239
Advent Christian Church	Simonds	2978 Route 103	E7P 2Y7	375-6371
People's Church	Somerville	2608 Route 103	E7P 3A9	375-4327
Upper Brighton Free Will Baptist Church	Upper Brighton	310 Main St.	E7P 2M8	375-4032
Waterville Faith Tabernacle Inc.	Waterville	14158 Route 2	E7P 1C3	375-6584
Waterville United Baptist Church	Waterville	2578 Route 103	E7P 1B4	375-6530
Anglican Church of Canada- St. Luke's	Woodstock	104 Church St.	E7M 5Z7	328-4304
Bloomfield Wesleyan Church	Woodstock	Bloomfield		328-9156
Calvary United Pentecostal Church	Woodstock	Houlton Rd.		328-2302
Church of Jesus Christ of Latter Day Saints	Woodstock	Neilson Rd.		325-9259
Emmanuel Outreach Ministries Inc.	Woodstock	Pembroke		328-9610

Jacksontown Baptist Church	Woodstock	1306 Route 560		325-9518
Kingdom Hall of Jehovah's Witnesses	Woodstock	Connell Rd.		328-4560
Lindsay Baptist Church	Woodstock	Lindsay		328-8310
Main Street Pentecostal Assembly	Woodstock	480 Main St.		328-4988
Pembroke United Baptist Church	Woodstock	Pembroke		328-3268
Pentecostal Assembly of Canada	Woodstock	117 St. James St.	E7M 2T3	328-2872
Salvation Army Woodstock Corps	Woodstock	100 Eastwood Dr.	E7M 1P4	328-8276
St. Gertrude's Rectory	Woodstock	111 St. Gertrude St.	E7M 2S8	328-2283
St. Paul's Prebyterian Church	Woodstock	113 Victoria St.	E7M 3A4	328-2369
United Church Manse	Woodstock	Jacksonville St.		328-3880
United Church of Canada- Saint James	Woodstock	120 Chapel St.	E7M 1H1	328-6114
Woodstock Christian Fellowship	Woodstock	Lockhart Mill Rd.		328-9659
Woodstock United Baptist Church	Woodstock	694 Main St.	E7M 2E3	324-8020
Woodstock Wesleyan Church	Woodstock	705 Main St.	E7M 2G3	328-3263

Source: Yellow Pages- Woodstock & Surrounding Area

Appendix C1: Maps of Sentier NB Trail System and Trans Canada Trail System

Sentier NB Trail System Map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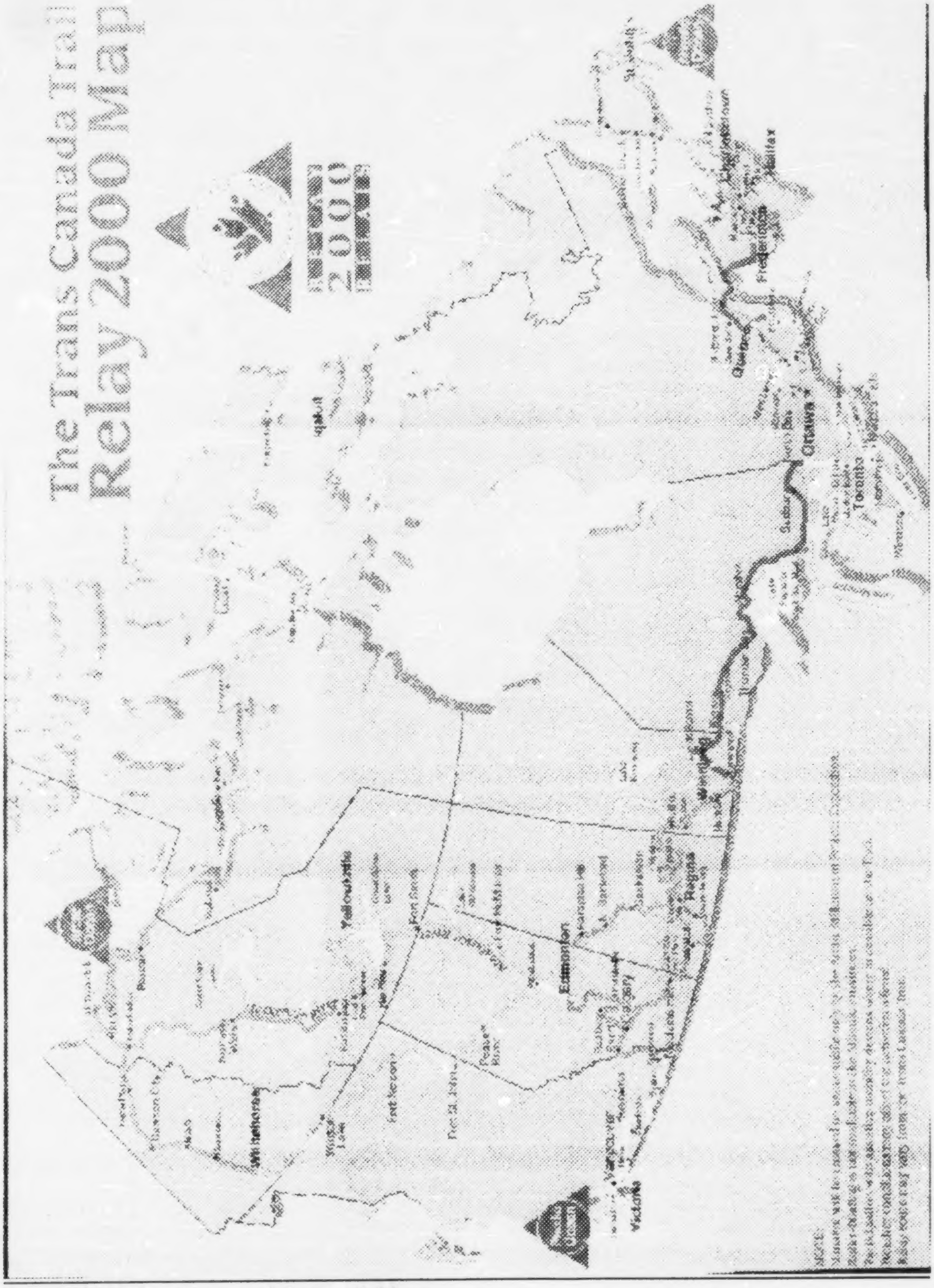
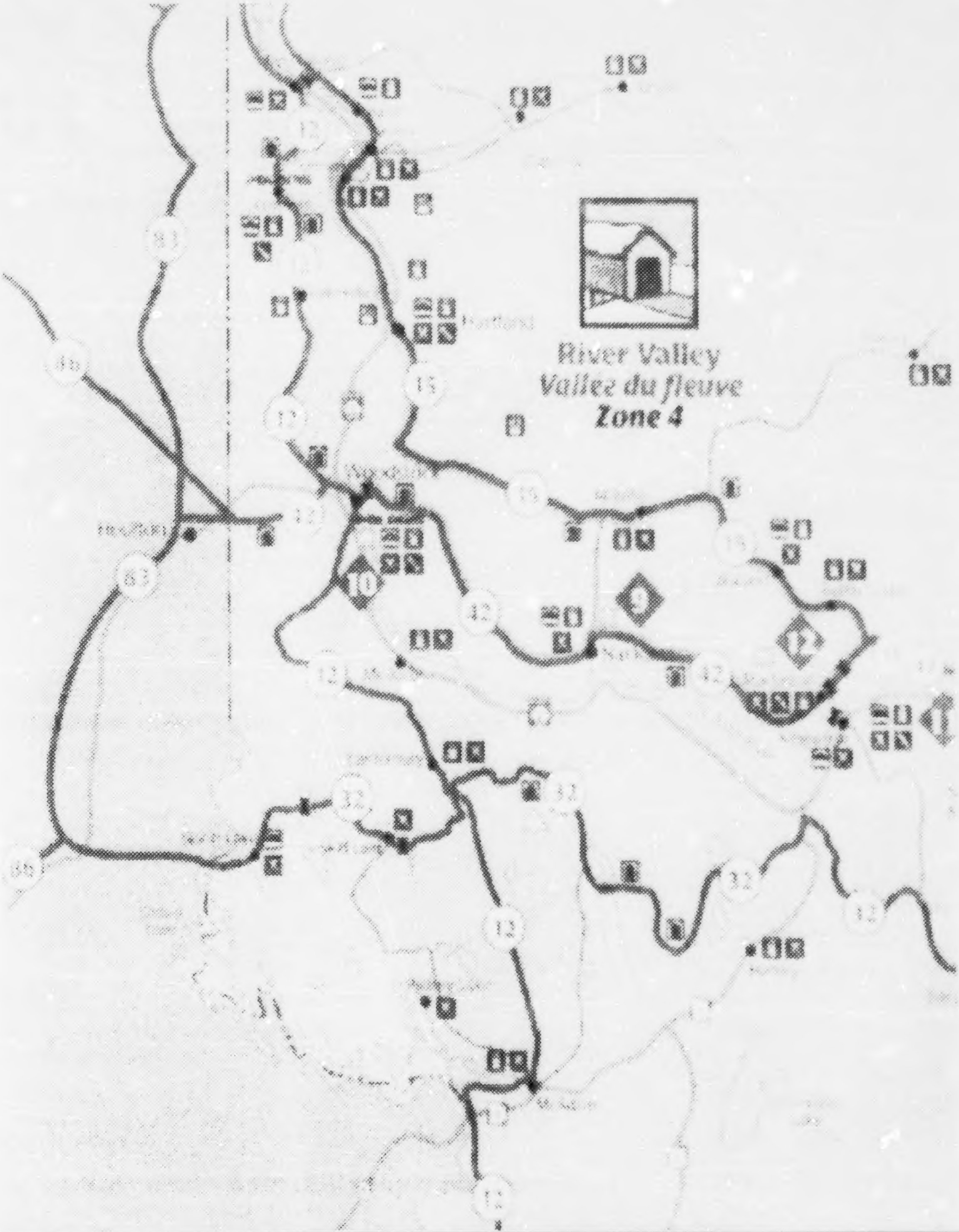
Baie des Chaleurs
Campbellton
Ile Miscou Island
Caraquet
Ile Lamèque
Shippagan
Bathurst
Edmundston
Grand Falls
Grand-Sault
Perth-Andover
Miramichi
Richibucto
Bouctouche
Shediac
Moncton
Sackville
Woodstock
Fredericton
McAdam
St. Martins
Saint John
PRINCE
EDWARD
ISLAND
ILE-DU-
PRINCE
EDOUARD
MAINE
U.S.A.
É.-U.
NOVA
SCOTIA
NOUVELLE-
ECOSSE
Bay of Fundy
Baie de Fundy
Grand
Manan
Island

Trans Canada Trail System Map


The Trans Canada Trail
Relay 2000 Map
2000
Whitehorse
Yellowknife
Edmonton
Regina
Ottawa
Toronto
Quebec
Fredericton
Halifax
Victoria

Appendix C2: Snowmobile Trail Maps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Vallée du fleuve
Zone 4
Portland
Woodstock
Houlton
95
81
86
83
12
15
42
32
121
10
9